





## EUROPEAN NEWS

## EC gives backing to German unity

By Kieran Cooke and David Buchan in Dublin

WEST Germany's European Community partners gave unanimous support to German unity for the first time yesterday after Bonn promised to consult them at every step on the way.

At a meeting of EC foreign ministers in Dublin, Mr Hans-Dietrich Genscher, the West German Foreign Minister, said his EC colleagues and the four Second World War Allied powers would be kept fully informed. "Nothing will take place behind their backs." Quoting the German author Thomas Mann, Mr Genscher said his aim was "a European Germany, not a German Europe".

Ministers of the Twelve also stressed again the "fundamental role" of the 35-nation Conference on Security and Co-operation in Europe as the future political framework for the whole of Europe, and called for a meeting by mid-year to prepare for an annual summit of the 35.

Bonn's emphasis so far has been on lining up the economic, legal and social systems of the two Germanys. But Mr Genscher also recognised there were concerns both in the West and in Poland about the external defence and security aspects of unification. Warsaw clearly needed a specific reassurance about the former German lands within its borders.

Mr Douglas Hurd, the British Foreign Secretary, tuned down the recent, strongly-voiced concern of Mrs Margaret Thatcher, the UK Prime Minister, about the pace of German unity. He said Britain was glad to be able to support the process as well as the principle of German unity, but added that its effects on frontiers and on Bonn's membership of Nato and the EC needed further discussion.

In advance of the special summit on German unification in Dublin in late April, Mr Hurd called for a European

Commission study on how East Germany could be absorbed into the EC. Mr Jacques Delors, the Commission president, said that Brussels would prepare studies by April — one on the effects of German monetary and political unity on Community policies, and the other on EC ties with the rest of East Europe.

Since last autumn's breaching of the Berlin Wall, complaints have surfaced at successive EC meetings about Bonn's cavalier rush towards unification. But yesterday there was a rallying around the formula reached last week in Ottawa for the four big powers to take part in the merger talks, provided Bonn kept everyone briefed.

Indeed, Mr Gianni de Michelis, the Foreign Minister of Italy, which is not one of the big four, said "a united Germany would be a guarantee of stability and peace in Europe."

## Kohl enters E German election campaign

By David Marah in Erfurt, East Germany

CHANCELLOR Helmut Kohl last night promised a vast crowd of East Germans a "flourishing" future in a united German fatherland.

He warned, however, that the government taking over in East Berlin after elections on March 18 would need to bring in speedy market reforms to restructure the economy.

Making his first appearance in the poll campaign, Mr Kohl said unity was "tongues of fire". To roars of approval, he proclaimed: "We want to shape the future together, as one people, as Germans."

He told an audience of well over 100,000 packed into the cathedral square that planned economic and currency union would be backed up by social measures to protect living standards.

In a clear attempt to defuse fears of rising prices and unemployment, Mr Kohl promised to protect the interests of savers, to secure pensions and to set up a modern unemployment benefit scheme.

He avoided any fresh undertakings on monetary union, pointing out that talks between officials had got under way in East Berlin only yesterday.

Mr Kohl delivered a rebuttal to Mr Hans Modrow's Government, which last week asked for DM15bn (£5.35bn) in "stability funds". He said: "I am not ready to invest billions in this system if the amounts do not go to the good of the people."

The Chancellor, who was supporting the electoral alliance of three conservative East German groupings, said his meeting with more than 50 West German industry and union representatives in Bonn yesterday had produced a positive response on the East German economy. "If the framework and legislation are right, not just hundreds but thousands of companies will be ready to come here from the Federal Republic to invest."

Monetary union could come very quickly. But he listed detailed prescriptions for necessary reforms, including commercial freedom, full property rights, free competition and liberalisation of foreign trade. His speech was punctuated by chants of "Helmut, Helmut" and he was mobbed when he arrived. However, the tone of the gathering was less euphoric than in Dresden two months ago.

## Brussels proposes common minimum corporation tax

By David Buchan

BRUSSELS is gearing up for another assault on tax — the equivalent in European Community terms of trying to climb the north face of the Elger.

Next month, EC states will receive a formal communication from the Commission, urging them to remove all tax barriers and disincentives to cross-border mergers and suggesting a common minimum corporation tax to stem further competitive tax-cutting among the Twelve.

Mrs Christine Scrivener, the EC Tax Commissioner, said yesterday: "Brussels' recent fiscal focus has, with the 1982 programme, been to try to bring indirect taxes like VAT more into line. Its proposals to harmonise direct tax rates on companies are a decade out of date, since the UK and many other governments cut rates in the 1980s."

Mrs Scrivener said she was attracted by the Dutch Government's idea for putting a floor under EC corporate tax rates.

"It is clear that we are going to have competition between states to cut rates, causing some governments' budgetary problems."

The idea would have to be negotiated with non-EC countries. In what was hardly an encouraging parallel, Mrs Scrivener likened the minimum corporate tax to her ill-fated proposal last year for a minimum tax-at-source on

individuals' investment income.

For nearly 20 years, EC finance ministers have failed to take action on three Commission proposals. These are aimed at eliminating double taxation of dividends paid from subsidiaries in one EC state to parent companies in another, creating compulsory arbitration in transfer pricing disputes between EC states, and at allowing capital gains tax to be deferred on the assets of a company being taken over in a cross-border acquisition.

If the next couple of months saw no move on these proposals, crucial to the single EC market, then the Commission would take the matter to the Dublin summit in June, Mrs Scrivener warned.

She has been criticised, most recently last week by her fellow French liberal, ex-President Valéry Giscard d'Estaing, for being ineffectual. But she is burdened by the fact that all tax proposals require unanimity among the Twelve, a problem currently illustrated by "little" Luxembourg's successful solo opposition to tax authorities.

At yesterday's press briefing, Mrs Scrivener suggested that in the forthcoming revision of the EC treaty — occasioned by the monetary union debate — all tax proposals related to the single market should be subject to majority, not unanimous, vote.

## World Bank chief lauds Polish economy measures

By Christopher Bobinski in Warsaw

THE PRESIDENT of the World Bank, Mr Barber Conable, arrived in Poland yesterday to sign an agreement on investment loans worth \$500m and praised the Government for "the courageous way it has gone about stabilising the country's economy."

The investment loans are aimed at the development of Poland's industrial and farm export sectors.

The World Bank has said it envisages loans worth \$2.5bn to Poland over the next three years, which, according to Mr Conable, "is not unusually large for a country of Poland's size and problems."

Talks are continuing between the World Bank and the Poles on loans for environmental protection worth \$15m, communications worth \$100m, and transport worth \$100m.

The programme also includes a \$500m loan for the energy sector and \$200m for an industrial restructuring programme.

The Poles have also asked for a \$500m structural adjustment loan, \$200m more than the World Bank is at the moment willing to consider for such a loan.

## US groups 'seek fair treatment from EC'

By David Lascelles, Banking Editor

US BANKS and securities houses operating in Europe are urging that European Community directives affecting the financial services industry should all be implemented at the same time to ensure fair competition.

In a statement published by the American Chamber of Commerce in London, 18 leading US institutions express concern about delays in Brussels in formulating promised directives for the investment services industry. By contrast, they note, the main directive affecting banks has already been agreed.

"They are worried that banks will obtain the 'single passport' to a unified market before investment institutions. Although this would be of little concern to countries which operate universal banking systems, it has implications for institutions from the US, where there are strict legal distinctions between banking and investment."

"The importance of the existence and operation of such differing institutions to such member states should not be underestimated," they say.

The American Chamber is proposing that investment services directives be implemented on the same date as the banking directive, that is, January 1 1993. It wants to ensure that banks and investment firms receive the single passport at the same time, and that capital adequacy arrangements for the securities activities of banks and securities houses be harmonised.

About 50 US banks and 35 US securities houses are active in the EC. The Chamber statement's signatories include banks such as Citibank, Chase Manhattan and Morgan Guaranty, and securities houses like Merrill Lynch, Salomon Brothers and Goldman Sachs.

## Army sent to Kosovo

Police killed an ethnic Albanian demonstrator in Yugoslavia's southern province of Kosovo yesterday as the country's leaders ordered the army to quell unrest there. Baner reports. The state presidency decided army troops could be used for the first time to crush unrest and prevent violence in some circumstances.

## Two Germanys tackle one environment

The air needs to be cleared on way to unity, writes David Goodhart

THE EAST German revolution was perhaps the first in history in which dissatisfaction about industrial pollution played an important role.

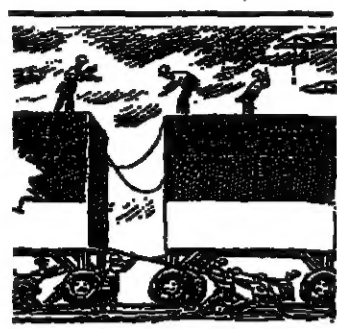
The stifling pall of pollution over the southern industrial belt — Halle, Bitterfeld, Leipzig, Dresden — was one cause of that region's angrier voice and vanguard role in the overthrow of the communist regime, says Mr Peter Diederich, the country's provisional environment minister.

In the run-up to German unification the environment is again setting the tone. In no other field has East Germany so completely abandoned the pretence of independence from its West German neighbour.

Advisers to Mr Klaus Töpfer, the West German environment minister, say that East Germany is preparing to copy most of Bonn's key environmental laws. In return Bonn will pick up the bill for part of the clean-up, even before formal unification.

When last week Mr Töpfer demanded the closure of two of the four Soviet-designed nuclear reactors at East Germany's Greifswald plant because they did not come up to West German safety standards the East German authorities did what they were told without hesitation. Only in the field of waste dumping, where East Germany has decided it does not wish to continue acting as West Germany's dustbin, is there any trace of "ecological nationalism".

The sketchy data about East Germany's pollution problem, and the energy policies which have contributed to a large



## ROAD TO UNITY

part of it, is a statistical chamber of horrors.

More than 70 per cent of the country's primary energy consumption and more than 50 per cent of its electricity comes from burning highly-polluting brown coal (lignite). In 1988 East Germany consumed 310m tonnes of it — more than any other country.

With the exception of Rumburg in East Berlin, none of the 15 brown coal power stations fitted with de-sulphurisation plants — now compulsory in West Germany — which is one reason air pollution is reckoned to be five times worse than it is in West Germany.

According to official statistics, 5.6m tonnes of sulphur dioxide were released in 1988, about half from the southern-based power stations and half from private households and industry. A recent West German report claims, however, that the figure is 4.1m tonnes from power stations alone. A single station at Cottbus is said to produce more than Norway

East German officials opened monetary union talks with their West German counterparts yesterday and agreed speedy results were needed. Mr Walter Romberg, heading the East German delegation, said he hoped the first concrete steps would be taken "very soon". Lack of confidence in the currency was an important reason for the departure of more than 50,000 East Germans to the west this year. But the social security system for East Germans should not be curbed.

and Denmark together each year.

Mining brown coal has damaged the East German countryside and uncontrolled burning of it has almost certainly damaged public health. In Halle, life expectancy is thought to be six years less than the national average.

Brown coal is not the only culprit. East Germany has a highly-polluting chemical industry. Carbide production is especially dirty, and the chemical industry has been dumping about 27m tonnes of mercury into the Elbe every year compared with about 3m tonnes that West German industry deposits in the Rhine. Nearly 70 per cent of all rivers need cleaning and 54 per cent of forests are damaged, even according to official figures.

Energy saving will be the centre of East Germany's new "energy and environment plan" due to be published in April and coded at 100m East German Marks. The plan is to reduce brown coal consumption by more than a third to

200m tonnes a year by the year 2000, to close the older brown coal power stations and to equip those remaining with anti-pollution technology at an estimated cost of 20m Marks. Artificially low energy prices will also have to go.

A start is already being made. Brown coal burning is expected to drop below 300m tonnes this year, and Mr Diederich has already announced the closure of some of the most polluting chemical works in the Bitterfeld area — which is expected to put 10,000 people out of work this year. Spending on environmental protection — only 0.4 per cent of gross national product in East Germany compared with 1.1 per cent in West Germany — will this year rise 50m Marks to 1.6m Marks.

The biggest unknown is whether East Germany will plunge deeper into clean but unpopular nuclear power. Before the reactor closures last week, about 10 per cent of the country's electricity needs came from the Greifswald nuclear plant. The nuclear lobby, not just hundreds but thousands of companies will be ready to come here from the Federal Republic to invest."

Monetary union could come very quickly. But he listed detailed prescriptions for necessary reforms, including commercial freedom, full property rights, free competition and liberalisation of foreign trade. His speech was punctuated by chants of "Helmut, Helmut" and he was mobbed when he arrived. However, the tone of the gathering was less euphoric than in Dresden two months ago.

On Monday, the caretaker government headed by Mr Hans Modrow proposed that existing nuclear energy output be doubled with the help of western technology.

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At the basis of this rising positivity is the enlivenment of the unified field of natural law in world consciousness.

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## Handling the Whole National Consciousness

The basic problem facing governments is how to successfully integrate the innumerable trends and tendencies in society. Only by creating coherence in the collective consciousness of the nation can a government hope to satisfy all its people. Since the collective consciousness of the nation is the prime mover of the government it is vital for the successful administration of society that every government create an integrated national consciousness.

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Any negative trends arising in society come from violation of the laws of nature. When people violate natural law they create stress, sickness, and suffering for themselves and others.

The continual build-up of stress in collective consciousness breaks out in crime, conflicts, terrorism, and natural disasters. Through Maharishi's Science and Technology of the Unified Field, governments can now educate their citizens to think and act spontaneously from the level of the unified field and thereby avert all negativity for both the individual and society.

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Nations have always been administered by man-made law. Now the technology is available to use the skilled hand of nature to administer society. Any government, irrespective of its political and economic system or the cultural and religious values prevailing in the country, will be perfect when the society is governed by natural law and natural law both simultaneously.

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Through Maharishi's programmes to create Heaven on Earth, governments can now create peace, prosperity, and fulfilling progress in the life of their nation, and a supreme quality of life—Heaven on Earth—for the whole world family.

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## INNER

## GLORIFICATION OF INNER LIFE

- Development of higher states of consciousness
- Blossoming of noble qualities and bliss
- Gaining support of nature from within—happiness, peace, and fulfilling progress through:

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which develops all the seven states of consciousness in the individual, and develops a perfect man with the ability to employ natural law to work for him and achieve anything he wants.

The seven states of consciousness are:

- Waking—Jagrat Cheta
- Dreaming—Swapna Cheta
- Sleeping—Sushupti Cheta
- Transcendental Consciousness—Turya Cheta
- Cosmic Consciousness—Turyateer Cheta
- God Consciousness—Bhagavat Cheta
- Unity Consciousness—Brahmi Cheta—awakening of the pure nature of consciousness to its own self-referential reality—the unified reality of the diversified universe—which renders individual life to be a lively field of all possibilities—infinite organizing power of the unified field of natural law spontaneously upholding individual life.

## OUTER

## GLORIFICATION OF OUTER LIFE

- Building Ideal Villages, Towns, and Cities, based on Maharishi Sthapatya Ved—the science of building in accord with natural law—to create a beautiful and healthy environment free of pollution, noise, and stress so that everyone feels: "I am living in Heaven!"
- Creating Global Green Revolution—farming all the unfarmed lands in the world using the scientific principles of Maharishi Vedic Science to produce naturally grown, healthy food to achieve food self-sufficiency in every country;
- Achieving global eradication of poverty and achieving economic self-sufficiency in every nation through Maharishi's programmes to develop agriculture, forestry, mining, and industry in every country;
- Realizing Global Rural Development and Urban Renewal—providing better living conditions for an integrated life of the rich and poor throughout the world;
- Achieving economic balance in the world family through Maharishi Global Trading;
- Achieving ideal education through Maharishi's Vedic Science, which offers the fruit of all knowledge to everyone—life free from mistakes and suffering;
- Achieving perfect health for everyone and every nation through prevention-oriented Maharishi Ayur-Ved;
- Achieving coherence, harmony, and balance in nature for everyone and every nation through Maharishi Gandharv Ved;
- Achieving invincible defence for every nation through Maharishi Dhanur Ved, which will disallow the birth of an enemy;
- Achieving perfect government in every country modelled on nature's government, which silently governs through natural law from the unified level of all the laws of nature—the common basis of all creation, the unseen prime-mover of life eternally fully awake within itself and available to everyone on the level of one's own self-referential consciousness—transcendental consciousness;
- Achieving the rise of a supremely nourishing power in the world, which will unrestrictedly uphold the power of evolution in nature, eliminating all destructive tendencies and negative trends in the world.

As a result, every nation will lovingly own every other nation, and all nations together will nourish every nation—everyone and every nation in the world will enjoy Heaven on Earth.

This is a summary of the 1,500 page book, *Maharishi's Master Plan to Create Heaven on Earth*



## EUROPEAN NEWS

## Mounting violence undermines Romania's political parties

By Judy Dempsey in Bucharest

THE CAMPAIGN for the Romanian elections on May 20 has begun against a background of increasingly violent demonstrations which are rapidly eroding the authority of all the leading political parties.

The ruling National Salvation Front, which was brought to power in the December revolution, still believes it can win in spite of the demonstrations, many of which are being manipulated either by it or by the opposition National Peasants Party. But scepticism is mounting among sections of the population who feel the revolution has lost direction.

This disillusion first emerged on January 25 when anti-Front demonstrators, organised by the National Peasants Party, marched on the government building after the Front decided to stand in the elections. The following day, pro-Front miners sacked the headquarters of the

NPP and the National Liberal Party (NLP) in the first act of violence since the revolution. Similar scenes were repeated last Sunday. Scores of people suddenly emerged from a peaceful and good-natured demonstration outside the government headquarters and stormed the building.

Nobody knows what sparked this second burst of violence. Some Romanians point the finger at the pro-Front Government which is desperately trying to regain the initiative after weeks of indecision. The Front, without naming names, accuses "paid hoodlums". Curiously the army received no orders to break it up.

The following night, pro-Front miners travelled to Bucharest in their thousands even though Mr Ion Iliescu, the interim President, had appealed to them not to come. They received maximum television time and were addressed

by Mr Iliescu. Cynical Romanians say the Front's ability to call on its supporters recalls the Ceausescu days.

The question now is where all these demonstrations are leading. They form a symbolic backdrop to the election campaign in which the main contenders are the NPP, the NLP and the Front.

The last named is doing everything in its power to discredit the NPP, its main trump card is the economy. Mr Dan Iosif, a member of the Front's political party, yesterday ran roughshod over the NPP's policies. "We do not rule out taking foreign credits, but we will never agree with the idea of monopolistic capitalism. We will not sell factories to private persons."

Such words fall on fertile ground among workers who fear that privatisation will lead to high unemployment. "The workers must have a guaran-

tee by the state that they will not be unemployed," said Mr Iosif. Such views gave the Front 53 per cent of the votes in a recent opinion poll.

But Mr Silviu Brucan, who advises the Front, yesterday denied that it shied from taking unpopular measures which would affect the workers. "Several unprofitable factories have already been closed."

The NPP is suspicious about what it regards as the Front's Socialist policies. It wants privatisation which, in its view, would lead to the dismantling of the bureaucracy and Communist managers.

Despite these sharply contrasting views, some signs of fragile agreement are beginning to emerge about the need for stability and social peace. Without this, it will be difficult to press ahead with the elections and economic reforms which would mark the first phase in reconstruction.



President Iliescu urged these miners not to demonstrate for the Front in Bucharest. But they did, received maximum television coverage and were addressed by him

## Greeks win extra wage increases

By Karin Hope in Athens

THE GREEK Government has agreed to additional wage increases this year of up to 3.5 per cent above the index-linked rises guaranteed by law in an effort to avert a new round of strikes.

The Prime Minister, Mr Karamanlis, mediated personally in last-minute talks with the General Confederation of Greek Labour and the Bank Workers' Union, which had planned strikes this week.

The new agreement will bring wage increases for the first four months to 7.7 per cent for 1.3m confederation workers and 9.1 per cent for the 30,000 bank employees. The index-linked rises are handed out every four months on the basis of anticipated inflation, which is forecast to reach 16 per cent this year.

Despite a worsening economic situation in which the government must cover monthly deficits averaging Dr160bn (€597m) the increases are seen "as less expensive on balance than the cost of extended strikes," a senior government adviser said.

Earlier, Mr Karamanlis said that government spending would be trimmed by almost Dr1,000bn in 1990 under a cost-cutting programme for each ministry. Total outlays will reach Dr4,497bn, down from Dr5,358bn last year, when the public sector borrowing requirement reached a record 21.5 per cent of GDP.

## OECD concern over Norwegian recovery

By Robert Taylor in Stockholm

NORWAY must tighten its fiscal policies and improve the productivity of its mainland economy to reduce its over-dependence on North Sea oil, according to the Organisation for Economic Co-operation and Development.

The OECD's report on Norway praises the centre-right coalition and the former Labour administration for taking encouraging policy initiatives to "create the conditions for a return to a balanced and sustainable path of growth" after the crisis which followed the 1986 fall in oil prices.

However, it argues that the growth of public expenditure, being higher than that of national income, is incompatible with the longer-term objective of shifting resources to the non-oil tradable sector.

It expresses anxiety about the strength of Norway's economic recovery, pointing out that the return of an external trade surplus has owed much to the steep rise in oil and gas production and that this has made the economy "more vulnerable to price shocks."

"With the upturn in domestic demand, the deficit on traditional trade is expected to rise again," the report says. "This suggests that maintaining relatively easy labour market conditions without further substantial improvements in cost competitiveness is not sufficient for resources to be shifted to the exposed sectors of the mainland economy as intended by the authorities."

The OECD fears inflation could start to rise again and believes savings are too low. It also points out that profitable export-oriented companies have hesitated to expand capacity in the belief that high prices and buoyant world demand are "unlikely to be sustainable for long." It emphasises that net foreign debt has doubled in relation to gross domestic product since the mid-1980s.

As the OECD recognises, the future pattern of earnings remains uncertain with the end of the statutory income-policy this spring. Unemployment is expected to stay relatively high by Norwegian standards at 4.75 per cent this year and 4.5 per cent in 1991.

## Andreotti's coalition starts to look wobbly

IT IS now an open question in Rome as to whether Italy's main governing parties will be able to resist the temptation to cut and run for an early general election.

The political understanding between the dominant Christian Democrat and Socialist parties is supposed to allow Mr Giulio Andreotti's five-party coalition to meander on until the late spring of next year. But the threats to his government, both real and apparent, are such that the 70-year-old veteran will need all his willpower to survive.

He has lost none of his skills as a mediator, but the present state of drift and disarray within the governing majority is finding him surprisingly unable to provide a personal lead.

Unless he succeeds in imposing a better sense of direction over the next month, Mr Andreotti could fall because the political will needed to resolve the policy issues now beginning to fracture the coalition is being sapped by the scent of electoral gain.

Since it is recognised that there is no alternative within the present legislature to the Andreotti coalition, its collapse could lead to elections in June.

Many senior Socialists and Christian Democrats are already greedily pondering the possible harvest which could be reaped from the current turmoil in the Italian Communist Party (PCI) over its future identity and

## The upheaval in the Communist party has led Italian politicians to look greedily for an electoral harvest, says John Wyles

name.

The PCI Congress in Bologna in the first week of March will be a turning point in the strategy of Mr Achille Occhetto, its leader, to relaunch the party. Nearly 40 per cent of the membership is opposed to the initiative and not even the most optimistic member of the party leader's staff believes that the PCI can hold its vote in local elections in May.

The original Christian Democrat-Socialist plan of soldiering on to early elections next spring - the current legislature expires in 1992 - would give Mr Occhetto a valuable year to rebuild his party, which at the last elections took a 27 per cent share with 10m votes.

The extraordinary escalation of conflicts both between the coalition parties and within the Christian Democrats over the past month suggests that early election options are being carved out. Most of the rows may yet be resolved, but each sits like a loaded gun pointing at the heart of the Andreotti coalition.

Both the Socialists and the Republicans are reaching for the trigger

over the issue of immigration. Mr Claudio Martelli, the Socialist deputy prime minister, is the architect of a new policy which aims to be more restrictive and which the Republicans say is guaranteed to fail.

They have put down no fewer than 60 amendments to the government's legislation, which even in Italy is more than a little provocative for a governing party. The immigration issue can be used by either the Republicans or the Socialists to trigger a government crisis if they so wish.

Anti-trust legislation as a protection against concentration of ownership in the media is emerging as another potential threat to the coalition. The Socialists want the softest possible approach which would largely leave unchanged the status quo, and thus Mr Silvio Berlusconi's ownership of three television networks as well as his recent incursion into Mondadori, Italy's largest publishers.

Here Mr Bettino Craxi, the Socialist leader is opposed not only by the Republicans again but also the Christian Democrat left, which is

openly in revolt against a party leadership which it says is too subservient to Mr Craxi.

In a highly unusual move for a party which pays heavy lip-service to the notion of unity, the Christian Democrat left has formally gone into "opposition" and quit all leadership posts. Despite vows of unwavering devotion to the government, the Christian Democrat left has created for itself the option of bringing down Mr Andreotti.

Again Mr Occhetto could be the catalyst for these Christian Democrats have the most to fear if the Communist Party is allowed to bury "the red threat" and with it the Christian Democrats' utility to lower income voters as a bulwark against Communism.

Finally, the privatisation issue is one which could unexpectedly split the coalition. Mr Franco Nobili, the new president of IRI, has outraged the Liberals and Republicans and set minister against minister by appearing to rule out any transfer to private hands of major activities for which he is responsible.

Mr Guido Carli, the Treasury Minister, complained at the weekend at the government's reluctance to use privatisation as a means of reducing its mountain of outstanding debt. He lamented his isolation over the issue and left some observers suspecting that he may yet resign unless Mr Andreotti is prepared to make some concessions.

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## AMERICAN NEWS

## Brazilian businessman to join Collor team

By John Barham in São Paulo

BRAZIL'S President-elect Fernando Collor de Mello has made one of his most important cabinet appointments, naming Mr Odeir Silva as the future Infrastructure Minister.

Mr Silva, 58, whose appointment was announced on Monday, is a Brazilian corporate hero often compared to Chrysler's Lee Iacocca, with the difference that Mr Silva is a retired air force colonel who made his mark in the public sector.

The newly created Infrastructure Ministry will combine the present communications, transport and mines and energy ministries. It will control about 30 per cent of government investments with a 1990 investment budget of \$12.5bn. The ministry will also control three of Brazil's largest companies, the state-owned mining, oil and steel groups.

The ministry's giant size and awesome spending power will make Mr Silva an important figure in the new government, which takes over next month. But the size of the portfolio appears to clash with the Government's promise to streamline the bureaucracy and reduce public spending.

However, Mr Silva said one of his first priorities would be to pursue an aggressive privatisation policy. He said 50 federally-owned companies would be sold to private investors, including Embraer, the air force-controlled aircraft manufacturer he founded in 1963.

The transition team hopes to raise \$3.5bn through privatisation in 1990.

Mr Silva won a reputation as a tough, efficient and outspoken businessman at Embraer, which he tried to manage like a private company. The outgoing President, José Sarney, made him president of Petrobras, the national oil monopoly, on the strength of his record at Embraer. But Mr Silva resigned in protest at the Government's policies.

## Venezuelan Recadi ruling overturned

By Joseph Mann in Caracas

VENEZUELA'S Supreme Court on Monday nullified decisions by a lower court which charged that 10 officials in the last government had misappropriated large sums of government funds used in a foreign exchange subsidy programme called Recadi.

The ruling, which was not unanimous, concerned high-level officials in the 1984-88 administration of President Jaime Lusinchi and included two former ministers of finance, Mr Manuel Aspuruza and Mr Hector Hurtado; a former minister of development, Mr Hector Meneses; an ex-president of the central bank, Mr Mauricio Garcia; and a former minister of planning, Mr Modesto Freitas, who was elected to a governor's post last December while in jail.

Last November, a superior court which examined cases of alleged corruption involving individuals in top government positions issued arrest warrants against the 10 officials and five others. They were charged with improperly approving the use of billions of dollars in government funds to be spent for imports and other purposes under the much-questioned Recadi system, which was abolished at the beginning of 1989. Only two of the 10 charged surrendered to authorities but all protested that they were innocent.

## Fed sees evidence that recession can be avoided

By Peter Riddell, US Editor, in Washington

"GUARDED optimism" about the US economy's chances of avoiding a recession this year was expressed yesterday by Mr Alan Greenspan, the chairman of the Federal Reserve, in his half-yearly "Humphrey/Hawkins" testimony to Congress.

In reaffirming the Fed strategy of establishing a "clear downward tilt to the trend of inflation" while avoiding a recession, Mr Greenspan said "the evidence of recent weeks is more encouraging than otherwise".

He noted an inventory correction in the motor industry, stability in industrial activity in other sectors and a recovery in housing starts last month which indicated "the beginning of a modest firming in economic activity".

While "we cannot be certain that we are as yet out of the recessionary woods, such evidence warrants at least guarded optimism".

However, he also pointed to some cautionary undercurrents, notably the recent substantial deterioration in profit margins, which, if continued, could "seriously undercut the still expanding capital goods market".

Mr Greenspan said "a more deep-seated concern" was the increase in debt leverage, though it was difficult to assess how serious a threat this was to economic activity.

"Should the economy fall into a recession, excess debt service costs would intensify the problems of adjustment. But it is unlikely that in current circumstances strains coming



Greenspan: discusses international influences on policy

from the economy's financial balance sheet can themselves precipitate a downturn.

Warning that January's consumer price index due out today would probably show a sizeable jump in energy and food prices after December's cold spell, he suggested that a reversal was "apparently under way".

He described the inflation figures so far in 1990 as "anomalous" and said the Fed was disturbed by the "extraordinary increases" in food and energy prices. But those increases appear to have been

"essentially constrained" and have not spilled over into other sectors of the economy or affected wage rates. The Fed had taken no actions in response to those price changes.

The Fed's report to Congress contains its usual "central tendency" projections of members of the policy-making Federal Open Market Committee and other Fed Bank presidents. These are for a somewhat slower rate of economic growth and a slightly higher rate of unemployment than projected by the Bush Administration in

its budget three weeks ago. For instance, real gross national product is expected to rise by between 1.75 and 2 per cent in the year to the fourth quarter according to the Fed, and by 2.6 per cent according to the Administration.

The respective figures for unemployment were 5.5/5.75 per cent and 5.4 per cent (against 5.3 per cent currently). On inflation, the Fed sees at best only a marginal improvement on the recent 4.5 per cent inflation rate.

The report says the pace of expansion is expected to be reflected in some easing of pressures on domestic resources. However, the near-term prospects for a moderation in labour cost pressures are not favourable and "the recent depreciation of the dollar will constitute another impetus to near-term price increases. Reversing the restraining influence exerted by a strong dollar through most of last year".

These forecasts support a restatement of the Fed's goal of restraining growth in the money supply and in aggregate demand in coming years sufficient to establish a clear downward tilt in the trend of inflation while avoiding a recession.

Mr Greenspan warned that "approaching price stability may involve a period of expansion in activity at a rate below the growth in the economy's savings and investment, putting pressures on resources". He said that once some slack develops, growth can then pick

US Economic and Monetary Outlook			
Target	Growth	Range July 1989	Feb 1990
M2	3% - 7%	3% - 7%	2% - 7%
M3	3.5% - 7.5%	3.5% - 7.5%	2.5% - 6.5%
Non-financial debt	6.5% - 10.5%	6.5% - 10.5%	5% - 9%
Economic Forecasts			
	Fed Jul 1989	Fed Feb 1990	Bush budget
Real GNP	1.5-2%	1.75-2.0%	2.6%
Nominal GNP	5.5-6.75%	5.5-6.5%	7.0%
Consumer prices	4.5-5%	4.0-4.5%	4.1%
Unemployment % Q4	5.5-6.0%	5.5-5.75%	5.4%

\* Annual % change in fourth quarter 1989; January 1990  
Source: Central tendency projections of Federal Open Market Committee members and other Fed Bank presidents; Council of Economic Advisors' estimates

back up to around the economy's growth rate potential, even as inflation continues its trend down. Later, as price stability is approached, real output growth can move still higher, until full resource utilization is restored.

He explained that Fed decisions to ease monetary policy last year were consistent with the price stability goal and were intended to forestall an economic downturn.

Mr Greenspan announced that the Fed had decided to confirm the tentative 3 to 7 per cent growth range for M2 this year set last July. This is expected "to produce somewhat slower growth in nominal GNP this year." Because of the drop in interest rates last year the growth in M2 may be faster than in recent years.

The M3 range has been reduced a percentage point to 2.5/6.5 per cent to take into account the effects of the restructuring of the savings and loans industry with a shift of assets away from depository institutions. The monitoring range for non-financial debt

has been reduced 1.5 points to 5/9 per cent to reflect a lower level of corporate borrowing as a result of less-merger and acquisition activity and a greater use of equity financing.

Mr Greenspan says the Fed should not be expected mechanically to lower the M2 growth rate every year during transition to price stability. As market interest rates fall in response to moderating inflation, the public's demand for M2 relative to nominal spending is likely to rise, lowering M2's velocity. Hence the growth of M2 may show little deceleration over several years.

His written testimony also contains a lengthy discussion of international influences on policy-making. Mr Greenspan says these "do not fundamentally constrain our ability to meet our most important monetary policy objectives. Exchange rates absorb much of the impact of developments in foreign asset markets, permitting US interest rates to reflect primarily domestic economic conditions".

## Mexican union accuses Ford

By Richard Johns in Mexico City

THE leader of the Confederation of Mexican Workers (CTM), Mr Fidel Velazquez, has claimed that Ford has broken off peace-seeking talks with the confederation, aggravating the company's conflict with the country's union movement.

Mr Velazquez has undertaken to seek the intervention of Mr Arsenio Farral, the Labour Minister. The row stems from a complicated three-way dispute involving the union leadership, Ford and a dissident union faction. Trouble began on January 8 and led to a five-week total stoppage.

A minority of the labour force returned to work on February 13, but 1,600 workers are still to be re-hired at its Cuernavaca plant. Mr Velazquez is reported to have told union dissidents' leaders he would ask for Mr Farral's intervention "to oblige the company to fulfil its commitments".

Leaders of a rebel faction of the Cuernavaca labour force claim Ford's management undertook to re-hire all the workers without any victimisation, and with guarantees for their safety. Last week, a Ford spokesman in Detroit said the company was re-employing workers on a "case-by-case" basis.

Mr Jaime Serra Puche, Minister of Commerce and Industry, felt the dispute to be sufficiently serious to fly to Detroit for talks with company managers. Last Wednesday, together with Mr Nicholas Sheela, president of Ford's wholly-owned Mexican subsidiary.

Previously, Ford, faced with the defection of dissidents to the rival Confederation of Revolutionary Workers, has stressed that it would only have dealings with the CTM. But the union's top leadership, headed by the veteran "Don Fidel", has increasingly been unable to control rank-and-file membership.

In another confrontation, Cerveceria Modelo has dismissed all 5,140 workers at its brewery in Mexico City following a judgment by the Federal Committee for Conciliation and Arbitration (JFCA) that their strike, which began last Wednesday, was "non-existent".

The Mexican euphemism for unofficial. The JFCA has ordered that they should hand over the plant and seven distribution depots in the Federal District.

Several thousand strikers demonstrated outside the offices of the JFCA, expressing their determination "to protect the installations at all costs". The brewery workers are seeking a revision of their contract and discussion with management on a list of petitions. With Ford workers also demonstrating on the Paseo de la Reforma, Mexico City's main street, traffic was in chaos yesterday.

## Surinam army pulls out of rebel talks

By Carole James in Kingston

AN EFFORT by the military in Surinam to negotiate an agreement with a rebel group has failed. Commander Desi Bouterse, the army leader who was heading the talks, has said he will not continue because the Surinam Government has been interfering in the negotiations.

Commander Bouterse, who headed the Government for eight years before handing over to an elected administration, did not elaborate on his allegations of interference. A government spokesman made no comment on the army leader's contention, but said the negotiations would continue.

Mr Ronny Brunswijk, leader of the rebel group, the Jungle Commando, said he was disappointed at the decision of the military to end the talks.

## Havel hints he may stay on as Czech president

By Lionel Barber

PRESIDENT Vaclav Havel of Czechoslovakia hinted yesterday in the US that he might be prepared to stay in his post until his country's elections in June.

Mr Havel, the first Czechoslovak head of state to pay an official visit to the US, was speaking shortly before meeting President George Bush at the White House.

The 53-year-old former jailed playwright agreed reluctantly to serve as president after the peaceful overthrow of the communist government last year. He said then he would remain in his post until free elections were held, but yesterday he told a TV interviewer: "If I should stay on, someone would have to talk me into it."

During his US visit, Mr Havel will hold talks with Mr Bush on the future of Europe, including German reunification and the balance of US and Soviet forces. He will also address a joint session of the US Congress today, an honour extended last year to Mr Lech Walesa, the former shipyard worker and Solidarity leader.

Czech officials have stressed that Mr Havel has not come to the US asking for money - though talks are under way on a new bilateral trade agreement. Czechoslovakia could also share in a new pool of \$300m aid which the Bush Administration is seeking from Congress for the emerging East European democracies.

Mr Havel signalled yesterday that he was more relaxed about the prospect of German reunification than his counterparts in Poland. "Germany is a democratic state I will not be afraid of it, even if it had 100m people. On the other hand, I would be afraid of Germany if it were a totalitarian state with 2m people."

## Argentina sticks to its guns, but the powder is wet

Few shots are being fired in the promised battle for reform as the economy totters, writes Gary Mead

ARGENTINA is sticking to its guns. There will be no return to controlled exchange rates, no backing down on privatisations, no U-turns on gradual elimination of export taxes.

So said Mr Antonio Erman Gonzalez, Argentina's Economy Minister, on Sunday evening. In other words, President Carlos Menem's Government has decided to put its head down and make a dash for the tape.

The trouble is that while the Government believes that race to be a 100-metre sprint, it is in fact embarked on a 5,000-metre hurdle race.

For one thing, there have been so many U-turns already that no-one is quite sure whether Mr Gonzalez was being serious on Sunday night. In spite of his grave expression and frequent sombre removal of his reading glasses.

Moreover, Argentina's currency, the austral, gives every sign of being on its last legs, having slumped from less than 2,000 to more than 4,000 australs to the US dollar in less than two weeks.

After a weekend of cabinet deliberation, more was expected than a reiteration of the tried and tired formula of promised immediate cuts in public spending. As always when spending cuts are mentioned, a vagueness crept in when it came to actual figures.

The Menem Government faces not only a broken-backed currency and an indefinite future of hyperinflation (February is unlikely to be less than 30 per cent, January's figure). It also needs to ready itself for the social effects of impending deep recession.

Industrialists are predicting that by next month they will be suspending more than 30

per cent of their workforce. There are reports of large private sector companies on the verge of closure, such as the drop in domestic consumer demand. Those industries dependent on imports no longer have any hope of long-term planning, since the austral's slide reduces import price considerations to a farce.

The finishing line for the Government is to rid Argentina of 11 or so gigantic leeches, state-owned companies which are, in different forms and with different schedules, up for private sale by the end of this year.

But the plans are already beginning to meet stiff opposition. The case of (so far only vaguely hinted at) plans to restructure nationally-owned banks is a symbol both of the extent of opposition to economic reform and the Government's response to protest.

In one case, the National Development Bank is owed almost US\$20m, loans to 70 state and private sector companies. The likelihood of its recovering that money is small.

The banking sector, both private and public, is on the point of collapse. The Banco Hipotecario Nacional (BHN) is a century-old state-run bank originally set up to provide cheap home loans to the poor. Under the previous government, of Raúl Alfonsín, BHN was revealed to have extended loans at absurdly low interest rates to wealthy and middle-class people who mostly already owned valuable properties. In many cases those who obtained BHN loans were granted more than one.

It also emerged that the mortgagees frequently pledged

allegiance to Mr Alfonsín's Radical Party. The funds for such loans, running to hundreds of millions of US dollars, came from and were guaranteed by the Government.

Last Friday employees of BHN's 52 branches occupied its central branch for a day, only leaving after its administrator had promised that only 14 branches would be closed, and none of the employees affected would be laid off. Room would be found for them elsewhere in the blasted public sector.

Similar such protests have brought 60-day reprieves for loss-making Buenos Aires railway lines which the government said had to close. The national network, which loses \$3m a day, is up for sale. The Government prefers to leave the difficult issue of its rationalisation to its purchaser, though there may not be many interested buyers in the circumstances.

Mr Menem's hold on Argentina's on track unionists was always bound to be slim once he took on board, in July last year, the idea that the state could no longer afford to subsidise nationalised companies to the tune of \$5.5m a year. Two million of those unionists work for the state. Privatisation threatens not only their jobs, but also the political clout of union leadership.

Ducking political conflict will soon no longer be an option for the Government, unless it is to lose the last shreds of its already thin credibility. The public is accustomed to governments which cannot govern, but they tend to survive only in better times.

Vain attempts are being made to recover lost public confidence, one such - paradoxically enough - by Mr Julio Mera Figueroa, Interior

## US recruits caterpillar in war on drug crops

By Lionel Barber in Washington

THE US is examining ways to mass-breed caterpillars which eat the coca plant to destroy drug crops in Peru and Bolivia.

The project is part of a \$6.5m research programme at the US Agriculture Department, where scientists are also studying chemical and biological agents aimed at eradicating marijuana and coca crops.

Disclosure of the research effort could arouse national sensitivities in Latin America, where the US is trying to woo Colombia, Peru and Bolivia into closer co-operation against narcotics trafficking. These countries are already wary about US inclinations toward an expanding military role in the so-called drugs war and are calling for more emphasis on economic aid.

The Agriculture Department's work focuses on the inch-long malumba, a white moth which, in its caterpillar stage, devours the green leaves of the coca crop (the base for cocaine).

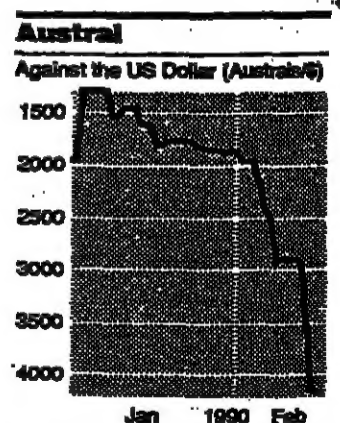
The malumba is an indigenous pest of the coca plant in Peru's Upper Huallaga valley, the source of more than half of the world's cocaine. Researchers in the US believe that if they can mass-breed the insect, several hundred million malumba eggs or caterpillars could be air-dropped over the coca-growing regions.

The bombardment would also be aimed at thwarting current efforts by the growers to spray their coca plants with malumba-killing insecticides.

The White House said yesterday the programme was only experimental and included a study of herbicides and natural enemies of drug plants. "Neither troops nor caterpillars will go in without prior request and consultation of the host country," the White House said.

A Bush Administration official said the research was at an early stage. Results would be shared with interested parties, if it could be shown to be safe and effective. "We are not planning biological warfare against anyone. This is not a covert programme. It's not even an option at this stage, it's a prospect."

During the Reagan Administration scientists examined coca-killing herbicides including a crop killer known as Spike, manufactured by E.I. Lilly. However, the company pulled out of the project after concerns raised by environmentalists about the use of defoliants.



Minister, who said at the weekend that "there is corruption in government".

That is not news to anyone. What is news, and encouraging, is that a minister admits it. What would have been real news would have been the naming of names and the initiation of legal action destined to put the guilty behind bars.

But people do not go to prison in Argentina for maladministration. They are just found jobs elsewhere.

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## OVERSEAS NEWS

# Likud faces fresh storm over Cabinet replacements

By Eric Silver in Jerusalem

TWO NEW Cabinet appointments last night plunged Israel's right-wing Likud party into disarray with disaffected members accusing the Prime Minister, Mr Yitzhak Shamir, of splitting the party.

Mr Moshe Nissim, a former Finance Minister, replaced Mr Ariel Sharon at Industry and Trade, while Mr David Magen joined the Government as Minister without Portfolio. Both are Likud MPs known for their loyalty to Mr Shamir. Moroccan-born Mr Magen won his spurs by managing last year's successful Likud local election campaign.

Supporters of Mr David Levy, the Deputy Prime Minister, were furious that he had not been consulted and that his candidates had been ignored. Mr Levy is an ally of Mr Sharon, who resigned to fight the Prime Minister's peace initiative.

Mr Levy's brother, Maxim, accused Mr Shamir of irrespon-

sibly leading the party into a split.

A Likud backbencher, Mr Reuven Rivlin, added: "The house is burning and Shamir is adding fuel to the fire instead of extinguishing it."

At the same time, Mr Shamir is facing a revolt by a group from the former Liberal Party, which merged with his Herut to form the single Likud party. The group, led by Mr Yitzhak Moda'i, another ex-Finance Minister and currently Minister without Portfolio, is threatening to re-establish the Liberals as a separate faction.

A Palestinian human rights group yesterday accused Israel of pursuing a shoot-to-kill policy to put down the two-year-old intifada uprising in the occupied West Bank and Gaza Strip.

Al Fatah, which is affiliated to the International Commission of Jurists, alleged that special units had carried out 18 "summary executions" of suspected

intifada leaders last year.

Of these, three are documented in the Palestinian organisation's report for 1989, released here yesterday. Ms Mona Bishawi, the executive director, said that the other 15 were still being investigated by field workers.

The three named victims were Yasser Abu Ghosh, aged 17, who was shot in a Ramallah street on July 10; Nidal Habash (21), shot in Nablus on October 9; and Atwa Harzallah (27), killed in the village of Deir Izi on February 27.

Major Moshe Fogel, an Israeli military spokesman, denied that there was any policy of executions.

In cases where it was shown that soldiers acted improperly they were court-martialed, he said. Since the start of the intifada, more than 90 have been indicted. Of these, 64 have been found guilty, 10 had been acquitted and the rest are awaiting trial.

# Israel warns Iraq over fighters

By Eric Silver in Jerusalem

THE Israeli Defence Minister, Mr Yitzhak Rabin, yesterday warned Iraq not to move ground or air forces into Jordan, which shares a border with Israel.

His warning followed reports that the Iraqi and Jordanian air forces had established a joint squadron of French-made Mirage F1 fighters and that the two armies were planning a joint brigade. Mr Rabin said the new Mirage squadron was stationed in Iraq.

Speaking after briefing the parliamentary foreign affairs and defence committee, he played down fears that the co-operation was a prelude to the creation of an "eastern front" against Israel. "There is no meaningful eastern front without Syria," he told Israel radio, "and relations between Iraq and Syria are very bad."

Mr Rabin suggested that Iraqi-Jordanian co-operation was designed to bolster King Hussein against both internal and external threats, but he added: "We should keep our eyes open, follow up and make sure Jordanian territory is not used as a base for Iraqi presence or activity."

The Mirage F1 is comparable in quality to the middle range of Israeli warplanes, the Kfir and the Phantom, but is no match for Israel's F-15s and F-16s.

Jordan is, however, due to take delivery soon of the more advanced Mirage 2000.

Israeli analysts have pointed out that in the wake of the Gulf war, Iraq has the biggest, best-equipped and most experienced military establishment in the Arab world.

President Saddam Hussein still has to settle scores with Iraq over the 1981 bombing raid on an Iraqi nuclear reactor. Up to now there has been a tacit understanding between Jerusalem and Amman that Jordanian forces would be kept out of Jordan.



Protesters demanding greater democracy fight riot police outside the Taiwan legislature building in Taipei yesterday.

# Fifty hurt in Taipei democracy protest

By Peter Wickenden in Taipei

MORE than 50 people were injured as stone-throwing protesters demanding full democracy clashed with riot police in a running battle around Taiwan's parliament yesterday in some of the worst violence Taipei has seen for years.

Several hundred Democratic Progressive Party supporters blocked the doors of the legislature building to prevent ageing mainland-elected lawmakers from entering to elect a speaker. The DPP controls 21 of the 225 seats in the legislature.

The protesters demanded that the mainlanders, who had been elected more than 40 years ago and still dominate the Parliament, retire to make

way for Taiwan-elected members. They attacked several cars bringing mainlanders to the building and taunted those who arrived on foot. Two private cars were burned and six police cars overturned.

More than 1,500 riot police brought up water cannon and harried wire barricades and lashed out with clubs. The protesters charged police lines and hurled placards, stones and eggs. More than 40 policemen, about 10 protesters and a reporter were injured and taken into the building for treatment. A 77-year-old legislator, Chiang Kung Liang, had a heart attack and was taken to hospital.

Inside the chamber, the scheduled election of the Speaker and Deputy Speaker of Parliament was postponed as opposition lawmakers took turns to raise petty procedural points throughout the session.

Sporadic violence continued well into the night by which time several fires were burning around the building.

Chaos also reigned again at the plenary session of the National Assembly, held once every six years to elect the president and vice president. The DPP said it planned to disrupt the entire 35-day session and prevent the mainland-elected majority from entering the building to elect the president on March 21.

# Jordanian bank strike causes embarrassment to Government

By Laila Andoni in Amman

EMPLOYEES of one of Jordan's biggest banks embarrassed the authorities yesterday by staging a sit-in protest against the management, appointed in a Government rescue effort last year.

Representatives of the 600 employees of Petra Bank, the country's second biggest, accused the management of seeking to destroy the bank and harassing employees, and demanded salary increases.

Petra Bank's Iraqi-born owner, Mr Ahmad Chalabi, was removed by a Government committee last August and accused of speculating against the Jordanian dinar and of "fraud and embezzlement."

Mr Chalabi, an influential banker who maintained close contacts with high ranking officials, left Amman in somewhat ambiguous circumstances and later vehemently denied the charges.

The Government's subsequent failure to bring Mr Chalabi's associates to trial or to produce a report on its findings has, however, lately given rise to mounting public criticism. There has been speculation that the Government's caution stems from fear of unleashing an uncontrollable financial and political scandal.

Despite political liberalisation in Jordan, the Ministry of Labour declared yesterday's

sit-in illegal.

But the employees, supported by the labour union, defied the Government warning, and called for the resignation of the management, which was appointed under martial law provisions.

In January, the new government of Prime Minister Mudar Badran pledged to lift the martial law which has been in effect since 1987.

Protests such as yesterday's may spark open questioning of the Government's repeated promises to combat corruption, turning the Petra Bank crisis into another test of Jordan's delicate experiment with democracy.

# Gulf games become political football

By Hunter Reynolds in Dubai

WHEN it comes to gauging the political temperature in the Gulf, there is nothing quite like a soccer tournament.

And in the run-up to the biennial Gulf Cup, which opened yesterday in Kuwait, political ructions have once again been making themselves felt - this time in the form of a bizarre row between a Saudi prince and a Kuwaiti sheikh that has already led to a Saudi boycott of the event.

In the past, Gulf citizens' passion for football has often proved more powerful than their political divisions. Just as the warring Athenians and Spartans of antiquity would call a truce in order to compete in the Olympic Games, Gulf states - including Iran and Iraq - continued to meet on the soccer pitch even during the Gulf war. However, intra-Gulf rivalries have never been far from the surface.

During the 1986 tournament in Abu Dhabi, held at the height of the Gulf war, Iraq's President Saddam Hussein ordered his team to retire

before the final match against Kuwait in an attempt to curry favour with the smaller Gulf states.

As a result of the Iraqi pull-out, Kuwait won the cup and the UAE, with a long record of coming last, was upgraded from fourth to third place. Both Kuwait and the UAE were ecstatic at their unexpected promotion.

The following tournament held two years later in Muscat was marked by a row between Saudi Arabia and the UAE. Saudi officials used the opportunity to poach the UAE coach, the Brazilian Carlos Alberto.

Local pundits have suggested political reasons for the Saudi pull-out.

Elsewhere, the incident would have been insignificant but the sensitivities of the Gulf gave it political overtones, leading to an official statement

from the UAE Government condemning Saudi "treachery". This year, Saudi Arabia has caused consternation by announcing that it was not sending a team. This is the first time that a team has pulled out before the tournament, in a move that is regarded as tantamount to seceding.

The Saudi withdrawal has led to a round of mud-slinging between the kingdom and the competition hosts, Kuwait. The row has involved the men who head their countries' football associations: Prince Fahd, son of King Fahd of Saudi Arabia, and Sheikh Fahd al-Ahmed, a member of Kuwait's ruling Al-Sabah family.

Sheikh Fahd used the Kuwaiti press to criticise the impromptu Saudi decision not to send a team. This was followed by a statement from the Saudi football association which indirectly accused Sheikh Fahd of smearing the kingdom in his efforts to embarrass the tournament.

The Gulf Cup logo shows two football players with the

head of a horse. The horses in question, named Ebyan and Shuweima, won pride of place in Kuwaiti history for their role in a battle 70 years ago, when Kuwait successfully repulsed an invasion from what is now Saudi territory.

Not surprisingly, Saudi Arabia, now ruled by descendants of the would-be invaders of 1920, saw this as a deliberate insult.

Local pundits have been quick to come up with deeper political reasons for the pull-out - in particular, the already strained relations with neighbouring Kuwait.

Saudi officials are reported to be worried about the team's security in a country where Shia Muslims, some of them loyal to Saudi Arabia's enemy Iran, are a third of the population.

Local diplomats report several recent attacks on Saudi citizens in Kuwait following the execution of 16 Kuwaiti passport holders for last summer's bombings at shrines in Mecca.

# Pretoria expects new loan deals

By Jim Jones in Johannesburg

MR Barend du Plessis, South Africa's Finance Minister, expects foreign bankers to respond to his country's new political situation by making available new loans and rolling over others due for repayment this year.

Addressing a conference organised by the Frankel, Kruger stockbroking firm in Johannesburg yesterday, Mr Du Plessis said Pretoria was most unlikely to relax exchange controls and restrictive monetary and fiscal policies in the near future even though, as he put it, "There are promising indications that the mostly unofficial financial sanctions imposed against South Africa may be eased."

Late last year South Africa's central bankers negotiated a third debt-repayment agreement, which is due to start in the middle of this year and last for three years.

This year's repayment obligations are somewhere between \$2bn and \$3bn, though bankers expect foreign creditors will roll over part of their loans, leaving the country to pay little more than \$5bn (\$1.5bn).

Mr Du Plessis warns that even if debt-roll-overs and the availability of new loans lead to lower-than-expected capital outflows, the policies which have curbed imports and encouraged exports will still be needed. The authorities, he said, would give preference to building foreign reserves to give the Reserve Bank more flexibility in holding the rand at present levels of about 2.55 to the dollar.

Mr Du Plessis said his Government's principal economic targets for 1990 were to reduce inflation rate from last year's 14.7 per cent and to strengthen foreign reserves.

Last year, Mr Du Plessis said, South Africa ran a current account surplus of \$4.1bn but suffered a net drop in reserves as capital outflows totalled \$5bn.

This year the aim is to generate a current account surplus of \$6bn, equivalent to \$2.4bn at present, which will permit scheduled repayments of foreign debt and some increase in reserves. Gold and foreign reserves rose to \$5.7bn at the end of January from \$5.3bn a month earlier, equivalent to only six weeks' imports.

# Death toll in Nepal mounts

POLICE shot dead three protesters in a Nepali village yesterday, the third day of an unprecedented campaign of anti-government protests in the Himalayan kingdom, agencies report from Kathmandu.

State-run Radio Nepal said police had to open fire in the village of Jaddukha, on the country's narrow Terai plain bordering India, when a crowd attacked a police station and ignored warnings to disperse.

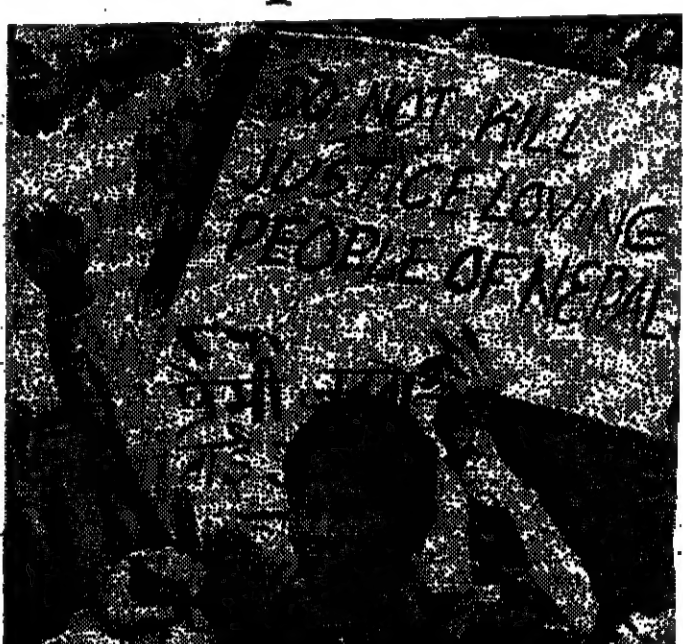
The deaths bring the toll in three days of confrontation between the authorities and supporters of banned political parties to at least nine.

Lawyers yesterday held a 24-hour strike, alleging civil rights infringements. Mr Devendra Raj Pandey, acting president of the Human Rights Organisation of Nepal said his organisation had a list of names and addresses of at least 1,600 people who had been detained.

However, a government spokesman said 764 people were being held.

In the Kathmandu Valley town of Bhaktapur, where three people died on Monday, protesters held demonstrations demanding police release the bodies for cremation.

There were other disturbances in the remote western hill towns of Baglung and Kasbi.



Nepalese living in India shout protests outside their embassy

Political analysts said many villages had become battle to local councils, which they accuse of misappropriating development funds. Students said they were boycotting classes on at least five campuses in the Kathmandu Valley.

The Nepal government has vowed to thwart the campaign for open political activity.

Political parties, banned in 1960, have gone on functioning informally and have united for the first time to launch demonstrations and strikes against the country's partyless system of elected council.

The government has argued that Nepal's partyless system is better suited to the country than a multiparty democracy.

# Minister and UDF discuss Natal violence

ANTI-APARTHEID activists held talks with South African Law and Order Minister Adrian Vlok yesterday in a bid to end conflict between black factions in Natal, where Mr Nelson Mandela will this weekend spell out a message of peace, Reuter reports from Johannesburg.

The conflict between the Zulu-based Inkatha movement and the ANC-allied United Democratic Front (UDF) has cost more than 2,000 lives in the past three years.

Mr Mandela, freed last week from a life jail term for plotting to overthrow white rule, will address a rally in Durban, Natal's biggest city, on Sunday to try to make peace between the rival groups.

Future negotiations between

the South African Government and Mr Mandela's African National Congress hinge on a resolution of the Natal conflict.

Pretoria says it will not end a three-year state of emergency until the violence ends, while the ANC refuses to start talks on a new South African constitution until emergency rule is lifted.

Yesterday's meeting between Mr Vlok and a delegation from the UDF and the Congress of South African Trade Unions (Cosatu) was an indication that "talks about talks" to remove obstacles to negotiation will begin soon.

An "African summit" due to be held on Saturday by President Mbutu Sese Sako of Zaire and attended by Mr de Klerk, assumed less signifi-

cance yesterday as details of the guest list emerged, writes Michael Holman in Johannesburg.

The presidents of Chad, Rwanda, Burundi, and the Central African Republic are expected at the meeting in Eastern Zaire, while the leaders of Togo and Gabon may also take part. This group of African leaders has little if any influence beyond the borders of their own countries.

The most important element may lie in bilateral talks between Mr Mbutu and Mr de Klerk about the conflict in Angola.

South African newspapers have hailed the meeting as a "diplomatic breakthrough" in Pretoria's efforts to establish formal links with black Africa

in the wake of Mr Mandela's release.

South African officials privately acknowledge that the impact of the meeting on southern Africa will be limited. Of far more importance is the stance of the front line states of Angola, Botswana, Mozambique, Tanzania, Zambia and Zimbabwe.

There has been speculation that this group may be prepared to meet Mr de Klerk. But front line leaders are likely to be guided by the views of Mr Mandela and the ANC.

These will be influenced by the outcome of the forthcoming round of "talks about talks" with Mr de Klerk, intended to clear the way for formal constitutional negotiations.

# UN protests over killings

THE United Nations said on Tuesday it was lodging a protest with the Israeli Army, which it holds responsible for the killing of two UN peace-keeping soldiers and the wounding of six other troops by pro-Israeli militiamen in Lebanon, Reuter reports from the UN.

A spokesman for the UN secretary general, who called the shooting "unprovoked," said the troops, all from Nepal, were hit late on Monday when the Israeli-armed South Lebanon Army (SLA) opened fire on a mile-long front.

In a statement secretary general Javier Perez de Cuellar said, "This serious and tragic incident again underlines the risks to which UN peacekeepers are exposed."

# Hanoi cites US on repatriation

By Roger Matthews in Hanoi

VIETNAM continued yesterday to resist British demands for the forced repatriation of more than 40,000 refugees in Hong Kong classified as non-political by the authorities there.

The main reason given by Vietnam is the opposition of the US Government. Mr Nguyen Co Thach, the Foreign Minister, is understood to have told Mr Francis Mander, Minister of State at the Foreign Office, that his country felt bound to give precedence to improving relations with the US. The two men will hold a further previously unscheduled round of talks today before Mr Mander leaves for London.

For as long as Washington opposes forcible repatriation, Vietnamese officials argue that

it would be counter-productive to accede to British demands and damage its prospects of getting the US to lift its aid embargo - which starves Vietnam of the very funds needed for the economic development which would reduce the flow of immigrants.

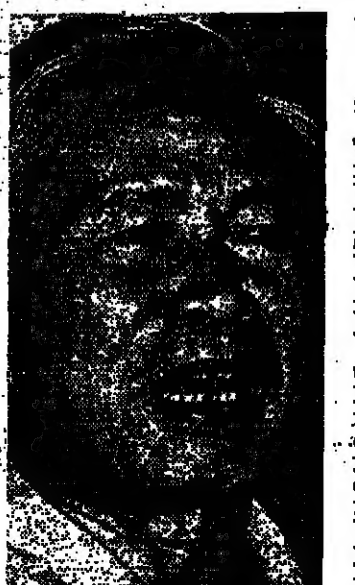
Mr Mander insisted however that the talks had been extremely useful and said that both sides were anxious to resolve the problem.

But with the Soviet Union and Eastern European countries also considering the future of the estimated 200,000 Vietnamese workers in their countries, Hanoi is anxious not to yield to British pressure without a stronger indication of wider economic benefits.

It is arguing that by appearing to accept the use of force in sending back refugees, Vietnam would further risk alienating itself from the international community.

Fresh fighting broke out at a troubled Vietnamese detention centre in Hong Kong yesterday, only hours after four boat people were taken to hospital after slashing themselves in protests. Reuter reports from Hong Kong.

Assistant Correctional Services Commissioner Ish Bhagat said up to 60 people armed with makeshift weapons had started fighting in a section of Whitehead Camp, a purpose-built detention centre in Hong Kong's New Territories housing 20,000 boat people.



Nguyen Co Thach: precedence to improving relations with US

# Vietnam accused of torture

By Robin Pauley, Asia Editor

TORTURE and abuse of human rights remain widespread in Vietnamese prisons and "re-education camps" where political prisoners are held - sometimes in shackles and often without trial, according to a report published today by Amnesty International.

The report acknowledges that the Hanoi Government has introduced some legal reforms, including the right to defence by an independent lawyer. But Amnesty remains concerned by serious shortcomings in the judicial process and by conditions in camps in which people were previously held in detention without trial for "political re-education", which took place for at least three years and was combined

with manual labour.

Although the criminal code now prohibits detention without trial for "re-education", information gathered by Amnesty suggests prisoners of conscience and political prisoners are still held untried in detention at least 128 of them since 1975. There could be up to 400 in this position.

The report says at least 40 re-education camps exist, each with a capacity of around 1,000 prisoners. The type of manual labour varies but always includes strenuous work in the surrounding fields, although the average diet contains only half the necessary calories for such work.

Torture persists, although the authorities say it now

occurs only in isolated cases. Amnesty reports torture through the use of shackles and leg irons on prisoners in solitary confinement in the re-education camps "disciplinary houses".

Former inmates reported routine beatings by camp guards using wooden clubs, rubber hoses or rifle butts, for offences including failure to fulfil work quotas. A prisoner held in Ha Tuyn re-education camp between June 1987 and February 1988 said prisoners were made to lie face down and were then beaten with sticks. Vietnam: Renovation, the law and human rights in the 1980s, \$3.50, Amnesty British Section, 53, Rosebery Avenue, London EC1.



PAN AM 1990  
PROGRESS REPORT  
NO. 2

# OUR COMMITMENT TO ONCE AGAIN SET STANDARDS FOR THE INDUSTRY IS ATTRACTING TRAVELLERS IN RECORD NUMBERS.

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A 90-mile hop from Key West to Havana. It was the beginning of a world-changing era in which a single airline defined and shaped an entire industry.

For Pan Am continued on in a progression of legendary milestones to single-handedly open the world to air travel.

From the Caribbean on to Central and South America, the Pacific, the Far East. Then over the Atlantic to Europe and on to the Near East and Africa.

Along the way, Pan Am put the first flight attendants on board, served the first meals, showed the first movies, played the first music.

Which led the industry into the kinds of enlightened customer service that travellers so enjoy today.

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On January 21, 1988, when this management team took over stewardship of Pan Am, we did it with but one goal in mind: return Pan Am to pre-eminence by making it once again the airline of preference.

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We are now carrying more passengers than ever in the history of the airline.

## A COMMITMENT BEYOND MONEY.

Money is... just money. Without the dedication, and frankly, the sacrifice of our

people - across the board - the renewal of this airline would still be more of a hope than a daily, growing reality.

And nowhere are we more fortunate than in the service area.

Our service people not only rededicated themselves to excellence, but also made personal economic sacrifices as a further, critically important contribution to this airline's survival and renewal.

The savings went directly towards adding 2,000 additional flight attendants and several hundred customer service agents to our staff.

And to extensively improve, expand and modernise our service facilities at such major airports as JFK, Heathrow, Miami and Los Angeles. As well as a number of other locations.

But it's the rededication of our service people, more than the money, that's making a difference.

They helped us develop more intensive, comprehensive, effective programmes, not only for training new service personnel, but for their own voluntary retraining as well.

Our flight attendants also developed their own evaluation and recognition system, resulting in a friendly competition for Crew of the Month, Employee of the Month and Employee of the Year.

On the ground, our airport customer service people, when tending to customer problems, now have more authority to make helpful judgment decisions on the spot.

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During the years that Pan Am was ushering in the air age, it played a major role in the design and development of virtually every significant new aircraft introduced to civil aviation.

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To this day, the 747 is, by far, the favourite plane for those travelling long distances. We not only operate one of the largest fleets of 747s, but 33 of them have been completely refurbished with new interiors and the latest in electronics.

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The only aircraft to rival the 747 in popularity is the spacious, wide-body Airbus.

Pan Am now operates nineteen new, technologically advanced Airbus A310s. The largest fleet across the Atlantic.

Every one of our long-distance flights, international or transcontinental, now offers the roomy comfort of a modern, wide-body jet.

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New galleys, lavatories, carpeting, seat-coverings and sidewalls.

In other words, our Pan Am fleet is now growing younger rather than older.

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The service we perform on our aircraft.

Through thick and thin the Pan Am maintenance programme has continued to set industry standards.

Standards so high that we spend more on maintenance per aircraft operating hour than any other U.S. airline.

So high that thirty of the world's airlines bring their aircraft to us for maintenance.

So high that the U.S. Air Force entrusts forty of its transport planes to our maintenance programme.

And our flight training standards are equally high.

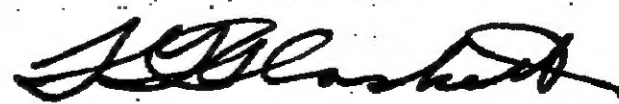
We are currently training pilots for twelve major airlines, the Royal Canadian Air Force and Air Force One.

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Thomas G. Flaherty  
Chairman and Chief Executive Officer  
Pan American World Airways, Inc.

# PAN AM



## WORLD TRADE NEWS

## EC ready to cut duties on 6,700 product lines

By William Dullforce in Geneva

THE EC yesterday indicated it was ready to cut customs duties on some 6,700 product lines as part of a multilateral tariff-cutting exercise in Gatt's Uruguay Round. The formula would cover imports worth Ecu262bn (£125bn) a year and cost Ecu4bn in government revenues.

Brussels has beaten the March 15 deadline set last month for the tabling by all countries in the Round of their proposals for cutting or eliminating current tariffs and binding them at new levels. Trade ministers have set a target of a 30 per cent reduction in the overall tariff level.

The EC submitted a 488-page "illustration" of its intentions, detailing base rates and reductions proposed for each tariff line and spelling out overall impact. Application of the schedule would cut the EC's average customs duty from a present 5.44 to 3.86 per cent.

Farm products, being han-

dled in separate talks, are not included in the EC paper. Tariff cuts on tropical products, important to developing countries, will be negotiated separately. The EC's approach aims at bigger cuts in current high duties than in low duties. In concession bargaining due to start in April, Brussels said its proposals would be "developed, consolidated or reduced" according to its evaluation of other countries' offers.

Mr Tran Van Thinh, head of the EC delegation, said the EC would need pledges that tariff concessions would not be offset by raising non-tariff barriers.

Separately, the EC listed ideas for strengthening co-operation between Gatt, the IMF and the World Bank. It proposed the Round produce guiding principles for co-ordinating trade, monetary and financial policies internationally. To this would be added an accord for co-operation between the three institutions.

## Two Germanys in CD deal

ROBOTRON, one of the biggest East German state-owned industrial concerns, yesterday signed a DM235m (£82.4m) joint venture with Philips, a West German compact disc maker, to build the first CD manufacturing plant in East Germany, Andrew Fisher reports.

The plant, employing 250 people with wages and conditions the same as in West Germany, will have an annual capacity of 24m CDs.

As well as serving East Germany's home market, where demand is likely to be 5m in 1991, the CDs will be exported, mainly to the rest of east Europe. Philips has a 53 per cent stake, with Robotron having the rest.

The venture will include plants capable of making 100m plastic CD covers a year, much of which will be used by Philips worldwide.

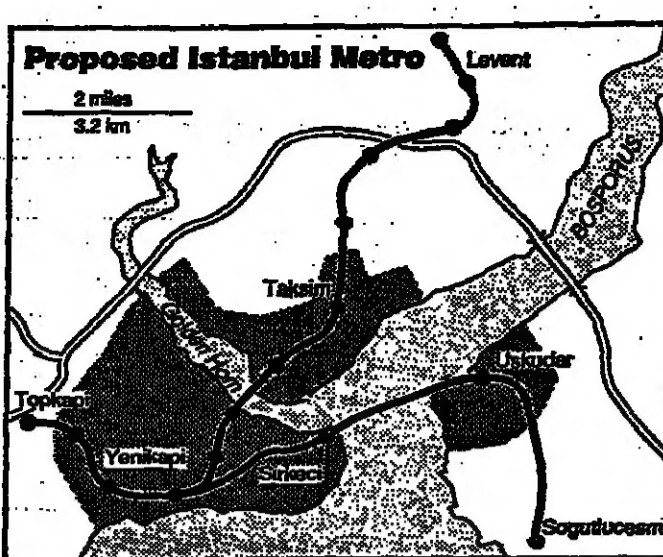
Mr Rainer Pitz, chief executive of the West German company, said this year's demand in East Germany for CDs would approach 1m units.

## Istanbul presses ahead with metro plans

THE CITY of Istanbul is pressing ahead with plans to build a metro and a rail tunnel crossing of the Bosphorus, together valued at \$1.7bn (£1bn), Jim Bodgener writes. Contractors worldwide have been asked to make initial applications for the metro by March 22.

The project should help improve the image the social democrat mayor, Prof Nurettin Sozen, has earned in nearly a year in office of doing little but carp about his predecessor, Mr Bedrettin Dalan. With up to 300,000 people flooding into Istanbul every year, providing adequate transportation is increasingly difficult. This year the municipality has bought 650 buses from Hungary's Ikarus. Sea transport will be expanded.

For the metro and the tunnel, the municipality has yet to heard the higher echelons of the State Planning Organisation (SPO) and the treasury, the two critical paths through the budgetary process. Municipal officials say both projects



have already been approved by central government as part of a transport masterplan for the city.

Plans for the metro link have been prepared by the US company Parsons Brinckerhoff International under a contract

awarded in the mid-1980s, along a 18.2km route from Yenikapi to Levent, including 13 stations and a new bridge. Its estimated cost is \$970m. The metro alignment was proposed in earlier designs this century, and would be more cost-efficient

## US fights Thai cigarette ban

THE US yesterday asked for Gatt adjudication in its four-year-old dispute with Thailand over that country's ban on cigarette imports, William Dullforce reports.

Mr Rufus Yerxa, Deputy US Trade Representative, told the Gatt Council that except for one shipment in 1980, the Thai government had allowed no imports of US cigarettes since 1976.

This clearly violated its Gatt obligations and Bangkok had recognised that its taxes on cigarettes discriminated against imported articles, but the US had failed to resolve the issue in bilateral talks.

Thailand, however, resisted the US request for the establishment of a Gatt dispute panel, claiming the consultation procedure had not been exhausted.

In other business, the Committee approved the protocol under which Tunisia will join Gatt and decided to establish working parties to revise the terms of Poland's membership and to negotiate Bulgaria's accession.

## Colombia accuses US of flower-trade harassment

COLOMBIA accused the US of trade harassment yesterday in a protest to the Gatt Council over Washington's decision to raise to 8.5 per cent its anti-dumping duty on Colombian cut-flower imports, William Dullforce reports.

The US had carefully and shrewdly orchestrated action to finish off Colombia's flower export business, Mr Felipe Jaramillo, head of Colombia's Gatt delegation, said.

Many trade officials saw the US action as harsh, when Colombia badly needs to diversify exports, in its collaboration with the US in the anti-drugs war. Mr Rufus Yerxa, Deputy US Trade Representative, said the US decision was only preliminary. A final one would come in April.

Colombia is the world's second biggest exporter of cut flowers, mainly chrysanthemums and roses, after the Netherlands. About 80 per cent of its output, worth some \$130m (£75m), goes to the US,

where producers have complained Colombian growers sell their flowers below production cost. Last month, the US International Trade Commission raised the tariff on imports from 4.4 to 8.5 per cent.

Mr Jaramillo said Colombian flower growers had hardly any state support following agreements after investigations in the US into alleged subsidies. The US Commerce Department had then started an anti-dumping inquiry, leading to the near-doubling of the duty imposed in February, 1987.

Flowers were perishable, and faced highly-volatile prices, so anyone could be accused of dumping at some time. In defining dumping, Washington had compared export prices to the US with those to Europe, without conceding Colombian flowers faced substitute products and high demand elasticity in Europe itself. The US evidence was flawed, based on a sample of only 15 out of 240 producers, Mr Jaramillo added.

## Caribbean tourism responds to the winds of change

Canute James in Kingston finds some islanders worried about events affecting the holiday business

Few people on the Caribbean know about the "Siberian Express" - the winter storms with freezing temperatures such as those which hit North America over Christmas. But while the cold was uncomfortable for millions of North Americans, it warmed the hearts of Caribbean hoteliers and the administrators of the region's tourism.

The shivering hordes are always likely to seek refuge on Caribbean beaches, supporting an industry which has become the main pillar of several national economies. Just over 10m tourists visited the Caribbean last year, with the resort countries earning an estimated \$7bn from the industry.

But there is growing concern at the volume of arrivals from North America, and the increasing competition which the Caribbean is facing from other regions. A decade ago the US was the source of between 70 and 80 per cent of tourists taking their holiday in the Caribbean. The US market share has declined progressively to 60 per cent today.

The region has increasingly

looked towards western Europe, aided by aggressive marketing and changes in currency values, to make up the US decline. One compensating factor is that Europeans tend to stay longer and spend more money in the Caribbean than do North Americans.

However, hoteliers in the region fear that a successful effort to increase the volume of tourists in the low season - the northern summer - will be undone by the political changes which have swept eastern Europe in the past six months. "Both North Americans and Europeans will hardly pass up a chance to visit these eastern European countries in the summer," suggested one Jamaican hotelier.

"The attraction of looking at countries which have literally been locked away from them for so long is understandable. They may not want to go in the winter, but they will in the summer."

In addition to which millions of North Americans, particularly in the US, have their ethnic roots in eastern Europe.

We in the Caribbean will suffer from this."

This view is discounted by the region's tourism administrators. "I think that our main competitors will remain the warm weather destinations in the world such as Mexico and places in the United States like Florida, the Indian Ocean and Africa," said Mr Jean Holder, secretary-general of the Caribbean Tourism Organisation (CTO).

Barbados and the Dominican Republic are two destinations which have been making the most of the growing European market. Charter companies have been increasing the number of flights to Barbados from parts of Britain, while the Dominican Republic is favoured by growing numbers of visitors from France, Spain, the Netherlands and Austria.

In the face of the potential of eastern Europe and other traditional resorts to cut into the Caribbean's market share, the region is trying to develop new markets.

The CTO recently sent a mission to Japan to explore the possibilities of substantially

increasing the small number of Japanese tourists who visit the region. The mission concluded that a breakthrough in the Japanese market would depend on changes in such areas as air fares, over which the Caribbean region has no control.

There appears to be little worry in some parts of the Caribbean that the growth in the tourism industry will not continue. The Dominican Republic, for example, which earned an estimated \$650m from tourism last year, is expanding its number of hotel rooms by 16 per cent, and will have 18,500 rooms by this year.

While there is agreement that the growth in the industry will continue, there is concern that room capacity is already unevenly distributed, and that many countries, such as Grenada, are desperately in need of more rooms to fully exploit its potential as a resort.

Another ambitious development is being watched closely by the region's tourism administrators. Cuba, which is not a member of the CTO, is hoping



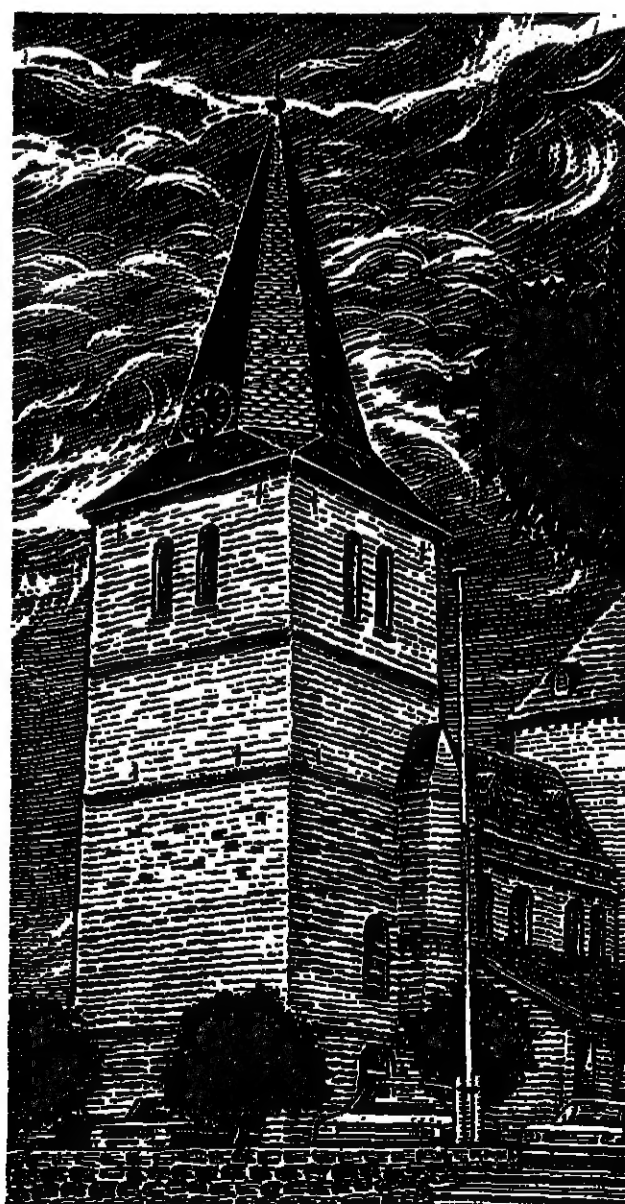
to spend about \$400m building new hotels and rehabilitating existing ones, and constructing airports - all part of the government's effort to get more out of an industry which was important to the island's economy before Fidel Castro's revolution, but which has suffered since.

The intention, now that other sectors of the economy have been under pressure, is to lift the volume of tourists to at least 600,000 in four years, increasing earnings to about \$300m per year, according to Cuban officials.

The immediate prospects for the current Caribbean high season are quite promising. The CTO is predicting a two per cent increase in visitor arrivals to the region during the high season which runs from mid-December to mid-April.

It expects little or no growth in visitor arrivals from the United States, and says the Canadian and European markets will show marginal increases.

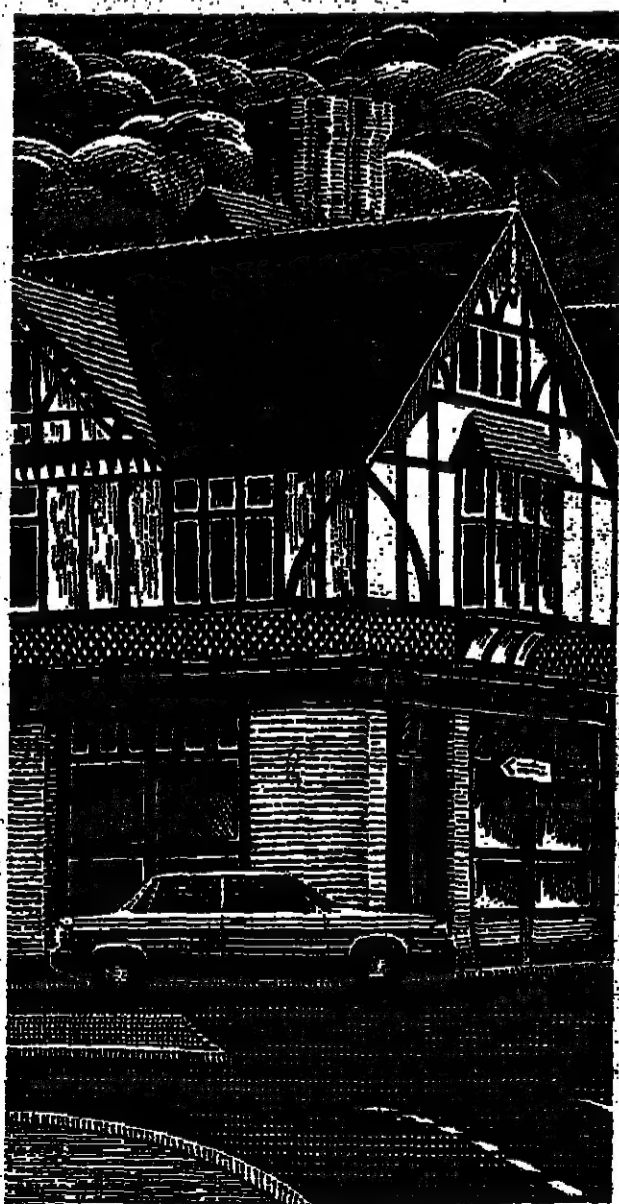
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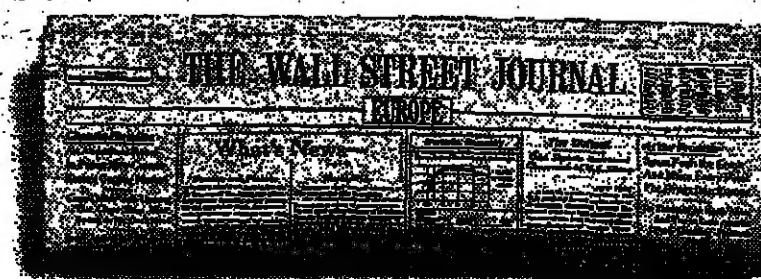
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THE WALL STREET JOURNAL.  
EUROPE



## UK NEWS

## Koyo Seiko to build UK ball bearing factory

By Charles Leadbeater, Industrial Editor

KOYO SEIKO, the leading Japanese ball bearings manufacturer, announced plans to invest \$50m to build a plant at Barnsley, in the heart of the South Yorkshire coalfield in northern England, re-named as one of the most militant areas in the British coal industry.

The plant will eventually employ about 400 people in an area which has lost 15,000 mining jobs as a result of pit closures since the end of the 1984-85 miners' strike. It will be built in a business park created by a 25m land reclamation scheme at the former site of Dodsworth colliery which closed in 1985 with the loss of 1,000 jobs.

The Koyo Seiko investment is a significant boost for attempts to attract inward investment to redevelop Yorkshire and Humberside's industrial base after the contraction of the region's traditional steel, coal and engineering industries.

Koyo Seiko's plans mean that Japanese manufacturers will take up an increasingly significant role within the British ball bearings industry. It comes little more than a month after Nippon Seiko (NSK), Japan's top ball bearings manufacturer, agreed to pay £145m for United Precision Industries, the largest British owned bearings manufacturer.

Mr Saburo Ueno, Koyo Seiko's executive vice-president, said the plant's output would replace about 35 per cent of the company's current exports from Japan to European customers such as Mercedes Benz, BMW and Opel. The company decided to invest in Europe mainly because the strength of the Yen was cutting margins on exports and it feared that after 1992 there would be tighter restrictions on Japanese imports. The plant will start production next year with 50 per cent of its output using local UK content, rising to 75 per cent.

Although Koyo Seiko has close links with Toyota, the Japanese car manufacturer, which is building an assembly plant near Derby, Mr Ueno said the Dodsworth plant was designed to serve existing customers rather than the green-field Japanese car plants.

Barnsley was the investment in stiff competition with a location in the Netherlands, where Koyo Seiko was offered more than twice the £55m in government subsidy it will be provided with under the UK Government's regional selective assistance programme.

Richard Tomkins writes: Keiper Recaro, a leading West German car seat maker, is to set up a manufacturing plant in Birmingham which is expected to employ more than 300 people by the mid-1990s.

Its 52m plant will initially employ 96 people making the mechanisms at present imported from the parent company.

## Where hostile bidders dare to tread, the 'bugs' too often follow

IT IS too early to know whether the "listening device" Laing Properties, says it found in a senior executive's office has any connection to the hostile takeover bid the company faces, writes Clay Harris.

Electronic "sweeping" to check for bugs in a costly exercise. One merchant bank, which says it routinely has its offices swept quarterly and sometimes as often as once a week during particularly hectic periods, estimates the cost at £25,000 a year.

But there was considerable scepticism yesterday about how frequently such devices are used and even how useful they might be in a contested bid. One banker said, half

in jest, he would much rather know what large shareholders were saying rather than be privy to directors' musings.

Nevertheless, the discovery of the bug focuses attention on the frontier between illegal snooping and genuine "due diligence" investigations.

A bidder and its advisers must assure themselves about the target's financial status, as Ferrant focused to its cost with International Signal and Control.

From Laing's announcement, it is not even clear whether an offence had been committed. The possession or mere placing of eavesdropping devices is not illegal in the UK,

according to Mr Alastair Kelman, a barrister specialising in computer law. Electronics shops openly display and sell them without restriction behind the figleaf of "for export only" signs.

An offence is committed, however, if the device is activated to monitor conversations.

The most famous bugging operation related to a contested UK bid came in 1986 shortly after Woolworth Holdings (now Kingfisher) successfully defeated an offer by Dixons.

Three men were convicted in 1988 of placing the bug which was found in a biscuit tin - connected to the telephone line outside the home of

Mr Peter Hopper, buying director for Woolworth's Comet subsidiary. One told the court he had been hired by Dixons to investigate former staff. Dixons itself never commented on the case.

Other methods of surveillance, although equally distasteful, are not illegal and are perhaps less susceptible to detection. They include infiltration of contract cleaning companies and having executives followed. Disgruntled employees also flood combatants in a bid with offers of information; these rarely turn out to be useful, bankers say.

More common is a detailed investigation of published information, pins talk about the marketplace to

ascertain the reputation of a company and its key executives. This is not always completely above board. The inquisitive corporate headhunter or management consultant may be less, or more, than he seems.

Such "research" can, however, produce useful information. In the battle for Distillers in 1986, for example, investigators discovered that the Harvard degree which Mr James Gulliver of Argyl Group had claimed for years did not exist. The revelation probably had no bearing on the outcome of the bid, which was won by Guinness, but it cast doubt on Mr Gulliver's credibility at a critical juncture.

Directors cannot even trust their boardroom colleagues. After Dominion International Group collapsed earlier this year, it emerged that the financial services company's former chairman had engaged detectives to follow two fellow directors who had attempted to mount a coup against him. The exercise cost more than £100,000 and found nothing of consequence according to Dominion's new management.

Laing's discovery will provoke a few days of excitement about eavesdropping, followed by more business for "security consultants". Whether it gives a firm indication about the current state of corporate morality is far less certain.

## Thatcher told of risk of disaster over local tax

By Philip Stephens, Political Editor

MRS Margaret Thatcher accused local councils in the UK of extravagant increases in spending as her supporters at Westminster warned that the replacement of the rating system of local government finance by the new "poll tax" risked turning into a political disaster for the Government.

Senior Conservative Party managers said yesterday that morale among backbench MPs and grassroots supporters around the country had slumped amid mounting protests from constituents against the expected levels of the tax when it is introduced in England and Wales on April 1.

Mrs Thatcher appeared to acknowledge that, on present trends, the average level of the annual community charge, or poll tax, could turn out to be about £90 higher than the £78 per person forecast by the Department of the Environment only a few months ago.

A charge at that level of £370 would add about 0.75 points to the retail price index which, alongside the recent rise in mortgage rates and other prices, could push the inflation rate over 8 per cent.

The Government is expected to delay the impending by-election in Mid-Staffordshire until after the Budget on March 20 in the hope that the future may have begun to subside.

The most favoured dates for the poll, which follows the death of the sitting Conservative MP, are March 22 or March 26.

Ministers, however, believe the combination of the high mortgage rates and the poll tax will anyway threaten what would normally be regarded as an impregnable majority of 14,600.

As two solidly Conservative local councils - Kensington and Chelsea and Redbridge - both in the London region, joined scores of others around the country in announcing charges well above those recommended by the department, Mrs Thatcher said the blame rested firmly with the local authorities.

During angry exchanges with Mr Neil Kinnock, the

opposition Labour Party leader, in the House of Commons, she accused the authorities of using the switch from the rates as a cover to boost their spending and shift the blame on to the Government.

Labour councils were most at fault but, in an explicit rebuke to some Conservative-controlled authorities, she said councils of "whatever political complexion" should keep their public spending down.

The Prime Minister added that the Government intended to publish figures showing what the equivalent rise in rates would have been if the Government had not switched to the poll tax. The present trend suggested that households would have faced increases of about 35 per cent in their rates, she said.

The growing unease among backbench MPs, however, was articulated by Mr Anthony Speller, Conservative MP for Devon South, who asked Mrs Thatcher what had "gone wrong with the arithmetic relating to the community charge?"

Other backbenchers have told party managers that they are finding it impossible to defend the charge in their constituencies and they are predicting heavy losses for the Government in the May local elections.

Many are pressing Mr Chris Patten, Environment Secretary, to use his legal powers to "cap" the spending of the authorities to force down the level of charges. Ministers, however, are playing down earlier suggestions that more than 100 authorities might be capped.

Mr David Blunkett, Labour's local authority spokesman, said that Mr Patten had been forced to recognise that such a move would create administrative chaos and would force many local authorities to cut spending on crucial services such as education.

Mr Patten is to press the Treasury for a large injection of additional funds for local authorities next year but that will not take the political "sting" out of this year's charges.

Guinness trial told of "very close" links between Tom Ward and Ernest Saunders  
Jury told of decision to compensate Margulies, ZKB

By Raymond Hughes, Law Courts Correspondent

MR Ephraim Margulies, chairman of Beristoff International, asked only for "some kind of help and comfort" in the future from Guinness when he agreed to support its takeover bid for Distillers, the jury in the Guinness trial in London heard yesterday.

However, said Mr Olivier Roux, Guinness's director of finance at the time of the bid, when Mr Margulies lost money on the sale of Guinness shares he bought during the bid, Guinness decided to compensate him.

Mr Roux is the first witness in the trial in which Mr Ernest Saunders, former Guinness chief executive, Mr Gerald Ronson, chairman of the Heron group, Mr Anthony Parnes, a City of London stockbroker,

and Sir Jack Lyons, the millionaire financier, have denied criminal offences in relation to an unlawful share support operation allegedly mounted by Guinness during its 1986 battle with Argyl for Distillers.

"The commercial decision was taken that Guinness ought not to leave a major debt behind. We could not predict the way the debt might be called in," Mr Roux said.

He said it had been clear that Mr Margulies' support for Guinness was going to cause Mr Margulies a fairly major loss.

Although the "debt" was neither contractual nor enforceable, "I was concerned that Mr Margulies might put a lot of moral pressure on Guinness

later for help and that might lead to Guinness losing a lot more money than the loss Mr Margulies had sustained," Mr Roux said.

Mr Roux said that in mid-June 1986 Sir Jack Lyons had told him that Zentralsparkasse und Kommerzbank - ZKB - an Austrian bank which had been a Guinness supporter during the bid, had lost about £250,000 when it sold its Guinness shares.

Mr Roux said Mr Saunders had agreed to compensate ZKB.

Asked about the relationship between Mr Saunders and Mr Tom Ward, a US attorney and non-executive director of Guinness, Mr Roux said it appeared to be "very close and very friendly. I formed the impres-

sion that Mr Ward was one of the closest business associates of Mr Saunders. Mr Saunders appeared to rely on Mr Ward's advice."

Mr Roux said that Mr Ward had performed many roles during the bid. He had been in touch with the US side of the share support operation - first with Mr Meshulam Riklis, chairman of Schenley Industries, the drinks distributor, and then with Mr Ivan Boesky.

Mr Roux said that after the bid succeeded Mr Ward told him he needed \$5.2m to pay bills incurred in the US.

Mr Ward had said that an invoice for \$5.2m would come from Marketing & Acquisition Consultants, a Jersey company to which Mr Ward's one-off \$100,000 had been paid, because

Mr Ward wanted to "maintain confidentiality."

Mr Roux said he checked with Mr Saunders to be sure that none of the \$5.2m was going to Mr Ward himself. That was because Mr Ward was a Guinness non-executive director and directors' remuneration had to be approved by the board.

Mr Saunders had told him that the money was not for Mr Ward and that the invoice should be paid.

Mr Roux said that his understanding had been that the payment was for work done under Mr Ward's management in the US.

He added: "That seemed to be also Mr Saunders' recollection."

The trial continues.

## Somewhere beneath the Channel machines rumble

Andrew Taylor considers the financial and engineering difficulties ahead for Eurotunnel

THE MASSIVE tunnelling machines gouging out the chalk marl beneath the British and French coasts have continued to thunder in spite of the unseemly boardroom row over management of the construction contract for the Channel tunnel.

The differences between Mr Alastair Morton, Eurotunnel's combative chief executive, and the chairman of the construction companies digging the 50km tunnel, have produced a fascinating drama which has even managed to involve the Bank of England.

But the split over Mr Morton's appointment and public rowing over his style have diverted attention away from a series of critical financial and engineering difficulties which still have to be resolved.

If Mr Morton is guilty of a tactical error, it is that his uncompromising public criticism of the contractors has allowed the construction companies to turn the debate into one about his personal style rather than the fundamental issues of the escalating cost of the project and the performance of the contractors.

Eurotunnel, the publicly quoted Anglo-French group which won a 55-year concession to finance, build and operate the tunnel four years ago, has appointed a new project

management team which must start to resolve some of these issues with the contractors in order to attract more investment from banks and shareholders.

Construction costs have risen to £7.2bn compared with an original forecast of £4.8bn. This leaves a shortfall of more than £1bn to find in addition to the £5bn in loans, standby credits and equity negotiated by Eurotunnel in 1986 and 1987.

Later this year, Eurotunnel is expected to look to raise up to £1.5bn.

Construction costs have risen to £7.2bn compared with an original forecast of £4.8bn. This leaves a shortfall of more than £1bn to find in addition to the £5bn in loans, standby credits and equity negotiated by Eurotunnel in 1986 and 1987.

to a further £1.5bn - mostly from international banks but also through a rights issue - to cover the extra cost of construction. Before they part with their money, banks and shareholders will need to be satisfied that:

• Costs will not rise further.  
• The cost of meeting safety and operational requirements will not alter the financial dynamics of the project.  
• There will be no more con-

struction delays and that the target date for opening the tunnel - June 15 1993 - will be met.

• Revenue from ticket sales will be sufficient to give investors an adequate return in spite of the increased cost of construction.

To be fair to Eurotunnel, nobody can be really sure of how much extra traffic the tunnel will generate when it opens in three years time.

As one London manager of a Japanese bank said in 1987: "You drive down to Dover to see the long queues of cars and lorries waiting to board ferries for the Continent and you are either impressed or you are not."

The Japanese bank was impressed. It is among a group of Japanese banks which have provided about a quarter of the £5bn of loans and standby credits negotiated with more than 200 international banks.

There are also differing views among analysts about what fares should be charged and how these will compare with those likely to be set by ferry companies. Eurotunnel's prospectus forecasts a real return of 17 per cent for investors over the life of the 55-year concession. Higher construction costs will, if nothing else, delay the payment of first dividends to shareholders.

The size of the construction bill will depend, in part, on how financial claims made by Transmanche against Eurotunnel are resolved.

These will be subject to the coming months to normal arbitration procedures which are provided for in many construction contracts. The claims, which will be dealt with individually, however, could go to litigation if the two sides still cannot agree.

Mr Alan Cleary, director of legal services for the British Building Employers Confederation, said: "In the majority of cases, disputes are settled on site, usually by a compromise, to avoid the cost of long delays while legal action is pursued."

Individual contractors will have to decide whether to include in their accounts provisions for possible future losses on the construction contract. Meanwhile modifications to the tunnel-boring machines digging the main rail tunnels under the British coast have

doubled the rate of progress. More than 4km were dug by British tunnellers in the six weeks since January 8. This compares with just 2km by British engineers in the six weeks between October 1 and November 5 last year.

Progress on the French side, making the same comparisons, improved from 2.7km to 3.3km over the same period. By yesterday about 58km of the three tunnels had been completed representing just under 40 per cent of the tunnelling. More than 35km of the service tunnel has been completed leaving just 14km to go.

Although more than £1.5bn has been spent on building the project. Most of those working on the project believe that work is so far advanced that it would be very difficult for the contractors or bankers to pull out in spite of a warning by Mr Andre Benard, Eurotunnel chairman, that the project could still fail.

The difficult ground from 2km to 5km out from the Kent coast will soon be behind the UK's engineers. Conditions should then improve judging by the experience of the service tunnel. The service tunnel, linking Britain and France, is due to be completed by December provided this ill-starred project hits no further problems.

## WHAT WOULD YOU DO FOR A FAX MACHINE





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## UK NEWS

### Anglo-Irish leaders seem unlikely to produce framework for inter party talks Hopes recede for political agreement in Ulster

By Our Belfast Correspondent

HOPES for political progress in Northern Ireland in the immediate future receded yesterday after Mr John Hume, leader of the nationalist Social Democratic Labour Party, firmly ruled out suspension of the Anglo-Irish Agreement to allow inter party talks to begin.

Speaking after a two-hour meeting with Mr Peter Brooke, Northern Ireland secretary, Mr Hume challenged Unionists to "get their act together" and speak with a united voice.

Mr Hume said there was no question of the Agreement being put into "cold storage" to allow talks between constitutional leaders to begin, a key

demand made by Unionist leaders the Rev Ian Paisley, and Mr James Molyneux, when they met Mr Brooke on Monday.

Mr Brooke admitted yesterday that inter party talks were a possibility rather than a probability although his discussions with party leaders had brought the debate into sharper focus.

However, it appears that the views of the various party leaders are unlikely to produce a framework for dialogue. Mr Paisley and Mr Molyneux insist that the British Government must declare its willingness to replace the agreement with a new negotiated settle-

ment and that the accord becomes inoperative during such talks.

Mr Hume's position remains that he is prepared to enter talks without preconditions about a possible new agreement that would "transcend in importance" anything reached before. The SDLP leader said Mr Brooke had not raised the question of suspension during yesterday's meeting.

The Unionist leaders have agreed to meet Mr Brooke again next month after he has considered suggestions made on Monday.

Meanwhile reports from Dublin that the IRA is ready to

enter talks with the British Government were discounted by Sinn Féin, the IRA's political wing in Belfast yesterday.

A Sinn Féin spokesman said the party did not believe the statement had been made by a bona fide spokesman for the Republican movement. Mr Brooke also reiterated there was no question of the Government speaking to Sinn Féin while it maintained its support for terrorism.

In a separate development yesterday Mr Brooke reaffirmed his support for the Ulster Defence Regiment in the light of Monday's Panorama, a BBC current affairs pro-

gramme, which highlighted court cases in which soldiers from the Regiment were convicted of terrorist offences against Catholics.

Mr Brooke said a large part of the programme dealt with an individual who has since left the Regiment and that the vast majority of members served the entire community of Northern Ireland.

Mr Paisley, who is handing in a petition to Downing St today, has demanded a meeting with BBC chairman Mr Marmaduke Hussey to register what he called his disgust at the programme's unfair treatment of the Regiment.

### Belfast shipyard privatisation prompts new row

By David White, Defence Correspondent

THE GOVERNMENT faces another row over its handling of privatisation following charges of "subterfuge" in the way a £22.5m compensation payment was made to Harland and Wolff, the Belfast shipyard, at the time of its transfer to the private sector last year.

The charges, in a fiercely worded report from the Commons Defence Committee, come amid a continuing political controversy over "sweeteners" paid to British Aerospace in the 1988 privatisation of the Rover Group.

The cross-party committee attacked what it described as "at best sharp practice" in the way the Government obtained parliamentary authority for the payment. "The evidence before us suggests that a subterfuge has been attempted upon parliament," it said.

The payment, to settle a claim by the shipyard against the Ministry of Defence for causing delays on a contract, was included in a "supplementary estimate" presented to parliament in November. This was just after completion of a management and employee buy-out of Harland and Wolff, backed by Mr Fred Olsen, the Norwegian shipowner.

The shipyard had claimed a total of \$45.3m in reimbursement of costs on a 1984 contract to convert a container vessel into an aviation training ship capable of carrying helicopters and jump-jets.

The £22.5m payment made by the MoD was taken from an undepended on other naval procurement programmes.

However, the committee said the payment was "substantially greater" than the MoD regarded as justified. The real reason for it was fear that the privatisation plan would fail and that the shipyard would close. This would have meant breaking off work under way at Harland and Wolff on a \$130m auxiliary oiler replenishment ship contract, one of two vessels under construction at the Belfast yard.

The MoD reckoned that completing this contract in another yard would have cost an extra £20m.

Harland and Wolff was to use the £22.5m payment to help repay grants from the Northern Ireland Department of Economic Development. However, the department would not gain from this since its public expenditure provision was being reduced by the same amount.

The committee was told by officials that the money would find its way back into the MoD budget in provisions for the new financial year starting in April. It described this accounting process as "a bizarre fiscal juggling act."

The committee also attacked the MoD's "hasty and muddled" handling of the £49m conversion project which gave rise to the shipyard's claim. The price for transforming the container ship Contender Bezzant, which was converted from trade use during the 1982 Falklands crisis, into the Argus, a training ship with a flight deck, was "very substantially below" a rival bid from Cammell Laird of Birmingham. It said the MoD was "indifferent to the extent to which Harland and Wolff's price was indeed realistic, in the full confidence that another government department would be standing by with public funds to cover any losses made."

The ministry also made "an unfortunate misjudgment" by giving the shipyard responsibility for choosing electronic systems for the vessel, it said.

Mr Michael Neubert, the junior defence procurement minister, accused the committee of using "fanny phrases to attract the headlines."

Speaking on BBC Radio 4, he said the story had had a "happy ending." No public money had been lost and "the MoD ended up with a ship judged to be a success." There was nothing "untoward" in the transfer of funds between Government departments.

### Industry caught in the winds of world change



Between 80 and 100 important trees were blown over at London's Royal Botanical Gardens at Kew during January's storms closing the gardens several days. There are increasing fears of further damage as the world's weather becomes increasingly volatile.

### Insurers urged to weather the increasingly frequent storms

By Patrick Cockburn

THE insurance industry must accept the fact that world weather conditions have become more volatile and must seek to reflect increased claims in its premiums, according to Mr Graham Dimmock, a senior manager at Swiss Re, Europe's second largest reinsurance company.

Regardless of whether the greenhouse effect really existed, the insurance industry was having to cope with bigger and more frequent climatic catastrophes, he said.

Addressing the Insurance Institute of London Mr Dimmock pointed out that in the UK the seven warmest years since temperature records began had all been in the 1980s.

In ascending order of temperature these were 1986, 1980, 1983, 1981, 1987 and 1988. Winters were getting colder with freezes in 1981, 1982, 1984, 1985 and 1987.

One explanation for the greater volatility of climate might be that 1910-1980 was the mildest 70 year period in the past 1,000 years. But this period was also when insurance companies assembled the weather data on which their premiums and expectations of loss are based.

Mr Dimmock said that one problem about predicting changing weather patterns and the amount of insured damage they might inflict was that the reinsurance industry had traditionally neglected windstorm research for research into earthquakes, particularly their impact on California and Japan.

Mr Dimmock said that given the present overcapacity in the insurance market it was unrealistic to expect insurers to make dramatic increases in pricing until more disasters had occurred. In the long term, however, Mr Dimmock said:

"We have to react to changing weather patterns with a pricing response or our shareholders might eventually decide there are better ways to deploy capital."

Since the October hurricane in the United Kingdom in 1987, with insured damage of £1.8bn, insurers and reinsurers have been hit by Hurricane Hugo in the Caribbean and the United States (\$8bn) and the storms which have hit the British Isles and western Europe in January and early February.

Mr Dimmock said it was still too early to calculate the losses from the storm on 25-27 January with industry estimates for the continent and the United Kingdom varying between £1.4bn and £2.3bn. Some \$300m-540m of this was in Germany. Further windstorms in West Germany and France on 3-4 February inflicted some \$550m in insured damage.

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MANAGEMENT

Corporate renewal

# How Boeing is struggling to re-tool itself

The US aircraft maker is rejecting paternalism and streamlining its design and manufacturing processes. Roderick Oram reports

A 435 tons, a fully-laden Boeing 747-400 is just as strong as it looks. But its durability comes not only from complex structural pieces but also from thousands of small, hand-crafted "shims".

Ranging from thin pieces of foil up to intricate chunks of metal, the shims ensure a perfect and stress-free fit between parts. But they also wreak havoc with construction costs. Making them is a time-consuming job for the most skilled machinists on the assembly line.

"Sometimes it costs as much to make the shims as the part," says Mark Wahlke, Boeing's director of operations technology.

The components must exacting manufacturing specifications but tiny differences between them multiply as the parts are built up into an aircraft, thus requiring shims.

Until recently, workers on Boeing's 737 and 777 lines, for example, were spending up to a quarter of their time making shims or otherwise reworking or fine-tuning parts and assemblies.

These inefficiencies plus increasing competition from Airbus Industrie, the European aircraft-making consortium, were keeping Boeing's slimmer profit margins down around 3 per cent. It needed to generate more money to help fund its multi-billion dollar aircraft development programmes. For example, it is considering whether to launch the 777, a twin-engine wide-body jet.

Frustrated in its attempts to improve productivity, Boeing began to realise a few years ago that only a complete change in the way it designed and made aircraft would bring big savings in time, money and materials and also improve quality.

Devising and implementing these new processes depends heavily on a gradual change in Boeing's culture. Half-way through a five to seven-year transition period, it is trying to turn itself from a paternalistic institution into a more co-operative enterprise.

A key element is to give workers more responsibility and autonomy so unwieldy management structures can be pruned. "A semi-authoritarian type of management structure is just not suitable" for achieving big productivity gains, says Frank Shronts, the chairman.

The goal where design is concerned is to simplify parts and assemblies and to make more components common to different aircraft models. Engineers will be forced to justify, say, a new fuel system for the 777 rather than adapting the 747's. Computer-aided design is helping to achieve this, for example, via three-dimensional modelling of assemblies on screen.

So far Boeing has designed only sections of aircraft on screen. But if it decides to launch the 777 soon, it plans to do away entirely with blueprints and computers will store all the engineering data.

It is a big step to design an entire aircraft by computer. "But I don't see this as a risk," says Phil Condit, executive vice president of manufacturing and head of the 777 project.

**When subcontractors have run into difficulties, Boeing has dispatched as many as 60 of its people to help sort out the problems. 'We're partners - it's no longer a weekend romance'**

gramps. "It's a big organisational task but the opportunities are staggering."

Boeing has already simplified some assemblies on existing models. One of the first projects was the 737 door which, because of the long life of the aircraft model, had had its roots in 1960s technology. The result was a highly intricate assembly with hundreds of parts. "It would make you cry to watch them put it together," Wahlke says.

On manufacturing technology, Boeing believes it can further develop many of its existing techniques rather than seek radical new ones. Through a better understanding of processes and the variables that create minute differences in parts, "we're trying to create perfect processes," says Wahlke.

"Some processes are already dramatically better today than they were three years ago," says Condit.

A key approach is greater use of

optical, laser, tactile and other sensors to detect deviations earlier. Wahlke uses the example of wings on 737 airliners. They are attached to the fuselage with some 120 bolts. The bolt holes require utmost precision because of the big temperature changes and huge loads on the bolts during flight. Even the most skilled machinist used to have 25 per cent of his holes rejected on a very expensive and critical component.

But by using a new electrical sensor, deviations are detected and corrected even as each hole is drilled. The rejection rate is now less than 0.5 per cent.

Since some 60 per cent of the parts that go into a Boeing airliner are made by outside contractors, the company is beginning to implement these new ideas with its subcontractors. Each month it buys in 70m parts of 82,000 types from some 3,800 suppliers.

Over the past three years we've gone from an adversarial role to a close working relationship with suppliers," says Jim Blue, vice president of Boeing's materials division. The old-style Boeing beat them down on price and gave only short-term contracts for say, parts for just 26 aircraft at a time.

The new-style Boeing is signing contracts for up to 10 years which encourages suppliers to invest in machinery and work with Boeing on improving the quality and price of parts. When subcontractors have run into difficulties, Boeing has dispatched teams of as many as 60 of its people at its expense to help sort out the problems. "We're partners - it's no longer a weekend romance," Blue says.

One goal is to get suppliers, where possible, to take full responsibility for quality, thus relieving Boeing of time-consuming inspections on receipt. Recently it was able to drop such inspection on 1,400 items that had had a zero defect rate over the past 12 months.

Clearly one of Boeing's overriding goals is to concentrate skills higher up the production process by relying more on computer-aided design and manufacture. It looks as though it has youthful engineering talent to tap. Fully 70 per cent of its engineers are younger than 35.

If more sophisticated manufacturing processes can turn out more



Assembly of the 747-400: Boeing wants to increase its efficiency by giving its workers more responsibility

perfect parts, less-skilled workers can assemble them. Skill dilution has become a critical issue for Boeing over the past few years as it virtually doubled its workforce to meet booming demand. At its worst on the 747-400 line, 60 per cent of the 20,000 workers had less than two years' experience making aircraft.

The production build-up hurt quality throughout the company. "I'm not proud of our quality record recently," says Dean Thornton, president of Boeing Commercial Airplane, the airliner subsidiary.

Boeing is now back to turning out high quality aircraft but it still relies too heavily on tinkering with things until they are right. The longstanding attitude has been "hell, give me more people and budget and I'll fix it," says Jim Johnson, head of Boeing's Renton division which makes 737 and 767 airliners.

The company is trying to change that with its new emphasis. Simplified designs and better manufacturing techniques should build in higher quality from the outset. Johnson's division, for example, aims to cut rework of parts by 30 per cent this year and a total of 80 per cent by 1992.

The high level of rework meant that employees used to spend as much as 25 per cent of the time getting something right rather than furthering an aircraft's construction. That is now down to 15 per cent, Johnson says.

Improved training and motivation is an integral part of the new process. Like many other authoritarian companies, Boeing now talks of "empowering" the workers. By giving

them more opportunity to express their ideas and more responsibility for their work, Boeing believes it can increase their efficiency.

Johnson cites the example of inventories in his division. During each shift, a production line worker repeatedly leaves his aircraft to pick up tools and parts from bins in a nearby store. Three years ago, workers in some areas had only a six-out-of-ten chance of picking up the right quantity and type of item from a given bin. By giving inventory clerks responsibility for keeping parts bins full, the success rate is up to 90 per cent and Boeing is shooting for the high 90s.

In a more complex operation, it is drawing shopfloor workers, managers and engineers together in design-build teams. The idea is that the engineers get a dose of realism from the people who have to carry out their plans. It has used, for example, 10-person teams to help design and set up a \$250m sheet metal fabrication plant due to open this spring south of Seattle.

The plant will employ 2,500 people compared with 3,500 in the facilities it will replace. If everyone co-operated in designing the new plant, surplus workers would be redeployed rather than fired, Boeing promised.

Its normal policy is to shed workers as soon as they are surplus to immediate needs. But Boeing executives do not seem to understand a key contradiction of its employment policy: it wants to tap workers' enthusiasm and ideas but it will not offer them any security. "We need people right off... and that's done on a weekly basis," says Larry

McKean, vice president of personnel. "It's too expensive to keep them on."

To keep labour costs down, it also makes workers put in long hours of mandatory overtime rather than hire more staff. Resentment over this helped to fuel the 48-day strike last autumn. Under the previous labour contract, the company could order employees to put in 200 hours of overtime a quarter; under the new agreement compulsory overtime has been reined back to 140 hours.

Just as the huge influx of young, inexperienced workers has diluted Boeing's production skills over the past few years, it has also diminished the pride in company and product the company had traditionally enjoyed.

If Boeing is to pull off the complete overhaul of the way it designs and makes aircraft, it will have to work almost as much on employee relations as manufacturing techniques.

There is one other big caveat: only a few of the changes Boeing is making are big leaps of technology or technique. But cumulatively they represent a huge shift for a company that admits it has lived by cautious evolution not rapid revolution. Never before has Boeing tried to do so much at one time.

It acknowledges it has a long way to go in making the panoply of changes necessary for its future prosperity. Frank Shronts says: "We've seen some spotty results - pockets of success, some dramatic - but not yet across the organisation."

"The clouds close in on Boeing, this page, February 18.

## Coming into the fold

ONE OF the main design challenges facing Boeing is the development of a folding wing for its proposed 777 wide-body twin-engine airliner.

Boeing has been actively studying the design of a 20 ft folding part at each end of the wings. The concept is similar to the folding wings often found on military jets operating from aircraft carriers.

The principal advantage of folding wings would be to enable the 777 to operate from airports with small terminal gates. Some of Boeing's biggest customers fear that the huge wing span would have difficulty fitting into the existing gates of some of the hub airports currently operating DC10 or Lockheed L1011 trijets which the 777 is due to replace. The wing span of the 777 is expected to total around 198ft compared with the 165ft wing span of a DC10.

Boeing claims it can develop folding wings without penalising overall performance too much. Dean Thornton, president of its commercial aircraft division, concedes there is a "big trade" between performance in the air and adaptability on the ground.

"The airlines asked us not to sacrifice performance. So we looked at folding wings and found the penalty was not that great," he explains.

But Boeing's two main competitors, McDonnell Douglas in the US and Airbus in Europe, claim that folding wings entail significant disadvantages because they add weight while the folding mechanism is likely to cause maintenance and wind factor problems. Airbus dismissed the idea for its A-330 twin-engine wide-body aircraft several years ago and McDonnell Douglas took the same view for its MD11 trijet.

Folding wings could complicate further the development of an already complex wing structure for the 777 capable of carrying huge jet engines with diameters of 120ft or more to provide the necessary thrust to power the wide body.

The novelty of the concept is likely to raise major airworthiness certification problems. Regulatory authorities are expected to insist on a lengthy and costly certification process to satisfy themselves of the safety of folding wings. This means that potential customers wanting to use the 777 on non-stop long-distance routes will have to wait even longer.

So Boeing is considering two versions of the 777: standard wings; and folding wings for those of its customers with gate constraints. But most analysts expect only limited demand for the latter.

Paul Betts

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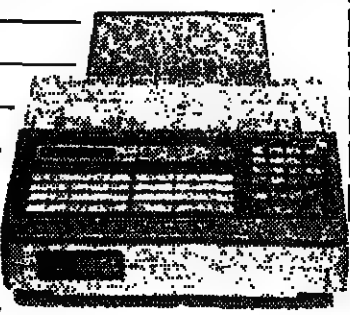
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## TECHNOLOGY

## Publishers get their noses into an IT epic

Clive Cookson describes the troubled history of computerised book production

The Quincunx, an epic novel about Victorian life, may be the first best-seller to owe its existence in print to information technology.

The author, Charles Palliser, says the decisive factor in persuading his publisher, Corgi, to take on the 600,000-word manuscript was that it was clearly written on computer disc and coded for typesetting. Otherwise, editing and producing his tome, which is five times as long as the average novel, would have been prohibitively expensive and time-consuming.

Many authors write on a personal computer or word processor, though few have Palliser's detailed interest in computing and typesetting. But the book publishing industry has been remarkably slow to make use of IT. Only a few publishers have made a significant investment in editorial computers. Most are still receiving manuscripts on paper — either typed or printed out from the author's PC — editing and marking them up on paper, before handing over the processed manuscript to be keyed in again by a typesetter.

Some publishers are, however, beginning to respond more enthusiastically to writers who submit work on disc. They can see the attractions of a process in which a book is written, edited and typeset by computer.

The uncontested advantages of computerised publishing are that it saves time and avoids the risk of introducing errors at the typesetting stage. What is disputed between authors and publishers is whether it reduces costs.

"Authors save publishers quite a lot of money by supplying computer discs rather than written text," says Mark Le Fanu, general secretary of the Society of Authors in London. The society is encouraging writers to ask publishers for a share of the savings.

Most publishers deny that computerised input from authors has yet produced any overall savings. "It may speed up the production cycle, avoid extra keystroking errors and save time on proof-reading, but computer discs from authors are still as different from each other as the publisher may have to spend more money to ensure compatibility," says Carol Risher, new technology director for the Association of American Publishers (AAP) in Washington.

In an effort to achieve the standardisation of input that will eventually produce large savings, AAP is promoting an Electronic Manuscript Standard based on what is known as the Standard Generalised Mark-up Language.

SGML separates the intrinsic structure of a document (titles, paragraphs, captions and so on) from its content (text, figures) and from its format (the way it is presented, including such factors as the typeface). Mark-up tags are inserted in the text to show, for example, the start and finish of a paragraph.

The SGML codes make it possible to exchange text between any type of computer. And the same text can be presented as different products — as hardback and paperback books and as a CD-Rom computer disc — by changing the typeface

and the lay-out.

Risher says authors and publishers have been slow to adopt SGML. They have been put off by its complexity — the official description is 155 pages long — and the lack of publishing software that makes it easy to insert the mark-up tags.

But SGML is beginning to take off, propelled by the US Department of Defence. From this year it is mandatory for defence contractors to use SGML for technical documentation. Other US Government departments, the European Commission and European Patent Office have also adopted it.

The defence department's move has created a huge potential market and software companies are responding with products that insert SGML tags automatically. Two pioneering text entry systems are Author/Editor from SoftQuad of Toronto, Canada (running on Apple Macintosh computers), and Write-It from Ward Software of Chippewah, Wisconsin (running on IBM-compatible PCs). Ward also sells Mark-It, which inserts SGML codes retrospectively into existing files.

There will soon be a good choice of SGML authoring tools for the Mac and the IBM PC," says Peter Howgate, development director of Pindar Graphics, a Yorkshire typesetting company. "I would guess that in 12 months time there will be half a dozen for each platform."

Cat's Eye, by Canadian novelist Margaret Atwood, was the first best-seller produced using SGML. The Canadian and US publishers (McClelland & Stewart and Doubleday respectively) made different

book designs from one set of Author/Editor files.

However, some publishers believe that SGML is still too complex and inflexible; they use proprietary typesetting systems such as TeX, created by Digital Publications of Edinburgh, which includes a text processor for use by authors.

Other publishers are developing simplified mark-up languages. For example Harper Collins, the international publishing group, is introducing the Electronic Text Management System developed by its subsidiary J. B. Lippincott, the Philadelphia-based medical publisher.

Harper Collins uses a Sheffield 6000 media conversion machine to convert authors' discs to its own standard format. (It can handle almost any widely used word processor.) Copy editors then edit the text on personal computers with XyWrite word processing software.

A vital feature of the system is the "edit trace" facility, which enables the editor to review changes to the text. When editing is complete, the author receives a clean print-out which highlights all changes from the original manuscript and also includes editorial comments.

Editorial Text Management is now used by 30 in-house editors and 15 freelance copy editors at Lippincott. It is expected to save \$300,000 in outside typesetting costs over the next year. The system is gradually being introduced elsewhere in the group, at Harper & Row in the US and on a trial basis at Thomson and Grafton Books in the UK.

Editors who have not worked on

a computer before are generally afraid of computerised editing," says Larry Bryant, the group's electronic systems manager. But they are won over by features which make editing faster and easier.

Even so, there are people in publishing who have experience of computerised editing and still prefer to do the job on a paper print-out, says Stephen Brough, editorial director of The Economist Books in London. "They feel that editing on screen is for journalists and prefer to edit a book on paper."

Some editors find it easier to flick from one place to another in a paper manuscript — for example to check a possible discrepancy between two passages — than to scroll through the text on a computer screen. And they like the physical feel of editing on paper a book that will eventually be published on paper.

Compromise between computer and paper is possible, of course. The publisher can accept a disc from the author, do the editing on a print-out and go back to the screen to transfer the changes, so that the typesetter does not have to key in the whole manuscript again.

There are no reliable statistics to show how many authors work with PCs and could therefore supply their text on disc. But some are expected to emerge from a research project at Middlesex Polytechnic, sponsored by the British Library, on the way new technology is affecting the relationship between authors and publishers.

Jane Dornier, senior research officer, is analysing 1,300 detailed



"I'M AFRAID A COMPUTER VIRUS HAS TAKEN ALL THE GRATUITOUS SEX OUT OF YOUR NOVEL, MR. SHRIMLEY."

author questionnaires and hopes soon to publish some conclusions. One aim is to produce guidelines which can be incorporated in authors' contracts, specifying for example who should be responsible for typesetting accuracy if the author agrees to add mark-up codes to his or her disc.

Scientific and technical writers tend to use PCs much more than general authors, says David Palmer, production director for both Grafton (general) and Thomson (technical). More than half of Lippincott's medical authors have PCs.

A pilot study for the British Library project showed that authors use a wide variety of word processing software. The most popular, WordPerfect, Microsoft's Word, and Lotus SmartSuite, were used by more than half of Lippincott's medical authors.

Some programs are more useful to publishers than others. "Avoid word processors which load the text with idiosyncratic superstructures,"

advises Hunter Steele, an Edinburgh novelist and publishing technology consultant. He prefers packages such as XyWrite and PCWrite, which have few special features and create a straightforward ASCII (text) file.

But any word processor can cause trouble for the publisher if the author does not use it properly. "A publisher often refuses to take an author's disc because it would take too much time and money to unscramble an incompetently keyed text," says Cairns Craig, an English lecturer at Edinburgh University and director of Digital Publications. One illustration of this is the start of the manuscript in the last of the Quincunx text and ended up with just five tiny spelling mistakes in half a million words.



Steve Jobs: In sober dress for his Palladium performance

## The Next act in the Black and White Computer Show

The Steve Jobs show opened at the London Palladium yesterday. The best known performer in the PC business was giving his first public display in Europe, 18 months after its world premiere at San Francisco Opera House.

The London show was only half as long as the three-hour San Francisco extravaganza, but many of the acts that had so impressed the Californian critics — for example a three-dimensional display of a gas molecule reacting to changes in temperature and pressure — were repeated for the invited Palladium audience of 1,000.

And to give the finale a local touch, Jobs invited Rodney

Friend, leader of the BBC Symphony Orchestra, to play a "black and white" suite for the machine synthesised the part of a rather tiny harp-chord to accompany Friend on the violin.

The stage set was minimalist: just a spotlight vase of white tulips and a black table bearing the all-black Next computer. (Its design seduced mildly avant-garde back at the 1988 launch, but now that the consumer electronics market is flooded with all-black Japanese hi-fi systems, the look is a little passé.)

As Jobs moves into his mid-30s, he is spending less of his working life in the blue jeans that were a signature of his

hair-raising years at Apple. He wore a dark grey suit, white shirt and sober tie both for his Palladium performance and for a private interview in his hotel suite the day before.

The monochrome theme runs more than skin deep. The computer itself can produce only black and white images — admittedly their clarity and resolution are superb, but many computer buyers thinking of spending \$5,495, the starting price of the Next system, want colour. Jobs promises that a full-colour version will be available before the end of this year.

He also concedes that a shortage of applications software written for Next is putting

off buyers. "There's no spreadsheet shipping yet — that's our biggest hole."

But he says the software gap will soon be filled. "Every major third party software developer in the US except Microsoft is writing for our computer." The first spreadsheet will be launched "within a few weeks" and by the end of the year Next will have a wide range of "compelling applications which you just can't do on other platforms."

Next was originally launched in October 1988 as an educational and research computer for universities, but Jobs re-oriented it last April as a general commercial work-

station and deliveries to large

corporate customers in the US started in October.

According to computer industry gossip, Next sales have been disappointing so far — and Jobs declines pointily to divulge any sales figures.

"We're a private company and one of the advantages of being private is that we don't have to disclose those figures," Jobs says. "But most customers are buying Next computers in groups of 10 to 50 and we have several commercial deals in the 100 to 500 range, but none yet for more than 1,000 units. When we have a large deal we wrangle with the question: should we announce it to the world — and our competition — or keep it quiet? Use-

fully we keep it quiet."

Next has chosen Businessland, the international computer distribution company, to lead its UK sales drive. Businessland, based in California, has been in charge of Next's US sales since May 1988. Derek Rutherford, the company's UK managing director, says "our target market is very much companies in the Times 1,000."

If the enthusiastic audience response to the Black and White Computer Show at the Palladium is any guide, Businessland's salesmen are going to be busy this year. And better still when the colour version reaches the UK.

Clive Cookson

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Clive Cookson

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## FT LAW REPORTS

## Overtime premium does not count for redundancy pay

**BRITISH COAL CORPORATION v CHEESBROUGH**  
House of Lords (Lord Bridge of Harwich, Lord Brandon of Oakbrook, Lord Griffiths, Lord Oliver of Aylmerton and Lord Lowry)  
February 15 1990

THE AVERAGE hourly rate of remuneration for the purpose of calculating redundancy pay, is the actual remuneration earned in the 12 weeks preceding redundancy less any overtime premium, divided by the total number of hours worked.

The House of Lords so held (Lord Brandon and Lord Griffiths dissenting) when dismissing an appeal by Mr Alan Cheesbrough from a Court of Appeal decision as to the proper method of calculating redundancy pay due to him from the British Coal Corporation (formerly the National Coal Board).

Paragraph 3(3) of Schedule 14 to the Employment Protection (Consolidation) Act 1978 provides that a week's pay for the purpose of calculating redundancy pay "shall be the amount of remuneration for the number of normal working hours in a week calculated at the average hourly rate of remuneration... in respect of... 12 weeks". Where in arriving at the said hourly

rate... account has to be taken of remuneration payable for, or apportionable to, work done in hours other than normal working hours, and the amount of that remuneration was greater than it would have been if the work had been done in normal working hours, account shall be taken of that remuneration as if (a) the work had been done in normal working hours; and (b) the amount of that remuneration had been reduced accordingly.

LORD BRIDGE said that Mr Cheesbrough was employed by the National Coal Board from 1965 until he became redundant on December 14 1986.

During the 12 weeks immediately preceding that date, by reference to which his redundancy payment had to be calculated, he was employed as a surface worker at the Allerton Bywater Colliery in Yorkshire.

His normal working week comprised five eight-hour shifts, amounting to 40 normal working hours. In addition he regularly worked about 20 hours voluntary overtime.

For normal working hours he was paid a basic hourly rate. For overtime hours he was paid that rate plus 50 per cent overtime premium.

He was paid a small additional sum for unsocial hours. He regularly worked unsocial hours in his five shifts, and occasionally in overtime. Under an NCB and trade union agreement, as a surface worker

he was entitled to bonus in respect of shifts worked in normal working hours, but not in respect of overtime.

British Coal proposed to make a redundancy payment to Mr Cheesbrough calculated on the basis that in order to arrive at his "average hourly rate of remuneration" for the purposes of paragraphs 3 and 5 of Schedule 14 to the Employment Protection (Consolidation) Act 1978, the only adjustment to be made to the figure of his total remuneration divided by total hours worked in the 12 weeks was the deduction from actual remuneration of the 50 per cent overtime premium.

That resulted in a week's pay of £128.04.

The effect of that method of calculation as applied to a person in Mr Cheesbrough's position, who could earn no additional bonus in overtime, was that the greater the number of hours overtime he had worked, the smaller the amount of a week's pay would be.

Mr Cheesbrough challenged British Coal's construction of Schedule 14 and its method of calculating his redundancy pay.

An industrial tribunal found in Mr Cheesbrough's favour and determined his week's pay at £135.48. The Employment Appeal Tribunal allowed British Coal's appeal and substituted £128.04.

On the present appeal it was rightly accepted that in the

fraction which determined the average hourly rate of remuneration under paragraph 3(3) the denominator was the total number of hours worked in the relevant period of 12 weeks, and the numerator was the total actual remuneration for those hours adjusted only as required by paragraph 5(2).

British Coal submitted that the adjustment required by paragraph 5(2) was deduction of overtime premium from total actual remuneration.

Mr Cheesbrough submitted that on the true construction of paragraph 5(2) the calculation was: first, calculate the actual average hourly rate for work done in normal working hours and call it (a); next, calculate the actual average hourly rate for work done in overtime hours and call it (b). If (b) exceeded (a), deduct the difference from the total actual remuneration as the numerator in the fraction to be calculated under paragraph 3(3). If (b) did not exceed (a), make no deduction.

On the language of paragraph 5(2) the assumption required by the hypothesis "as if [the work done in overtime hours] had been done in normal working hours" and that "remuneration had been reduced accordingly," dictated at least the fiction that the amount of remuneration should not include the overtime premium.

The crucial question was whether the statutory hypothesis required a further and countervailing fictional assumption that overtime work should be treated as having all other characteristics of the work done by the employee in normal working hours so far as they affected his remuneration.

There was nothing in the language of paragraph 5(2) which required that further fictional assumption to be made. On the true construction of paragraph 5(2) the calculation of the average hourly rate of remuneration was in all cases to be made by deducting from actual remuneration any element of overtime premium.

If there were any doubt about that construction, it would be dispelled by consideration of the underlying purpose of the provision in the statutory scheme.

What was now paragraph 5(2) was first introduced by section 39 of the Redundancy Payments Act 1965 as an amendment of Schedule 2 to the Contracts of Employment Act 1963. Its evident purpose was to prevent inflation of redundancy payments to employees who worked overtime premium in the concluding weeks of their employment.

The appeal should be dismissed. Lord Oliver and Lord Lowry gave concurring judgments. LORD GRIFITHS in a dissenting judgment, said that Mr Cheesbrough's hourly remuneration in overtime did not entitle him to any bonus pay-

ment. His work during normal working hours however did attract bonus, and that bonus boosted his hourly rate of remuneration. Therefore the bonus rate must be taken into the equation to calculate his hourly rate in normal hours.

It was to that figure that the hourly rate for overtime must be reduced. That calculation resulted in his having the advantage of bonus included in his average hourly remuneration in exactly the same way as the man who worked the normal week without overtime.

The Court of Appeal was apparently impressed by the simplicity of British Coal's approach, which was merely to strip out the hourly overtime premium, which it thought would be a certain and easy formula for industry to apply.

His Lordship was not prepared to adopt a construction which, while it might save the employer from some elementary mathematics, would result in obvious injustice to the employee. He would have allowed the appeal.

Lord Brandon agreed with Lord Griffiths.

For British Coal: Peter Goldsmith QC and Andrew Smith (solicitor, British Coal Corporation).  
For Mr Cheesbrough: John Hendy QC and Jeremy McMullen (Sedley Soles Williams).

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## Ariane et Barbe-Bleue

GRAND THEATRE, GENEVA

In so far as operatic ideals can be achieved, this was it: music of austere splendour, existing in its own mysterious time-world, a tale rich in human symbolism and a production that allowed the work to speak for itself. The Grand Theatre in Geneva has just been performing *Ariane et Barbe-Bleue* as if it were the greatest forgotten masterpiece in operatic literature.

After a long absence from Europe's lyric theatres, Dukas' only opera has been staged twice in the same season, in Amsterdam (reviewed by David Murray), and now Geneva. All the evidence suggests we ought to have the chance to hear *Ariane et Barbe-Bleue* much more often, because it is a work that came as many impressions as it has layers of sound. In Geneva, the shifting moods and colours of the score were explored with exemplary skill by Richard

Armstrong who secured pure, consistent playing from the Suisse Romande orchestra.

The staging was by Yannis Kokkos, the Greek designer whose black, symbol-laden sets have enhanced previous Geneva productions of *Elektra* and *Don Carlos*. Kokkos interprets *Ariane* as a mixture of modern theatre and medieval myth: Bluebeard's brooding castle interior is dominated on one side by a giant stone guardian angel, on the other by a spiral staircase disappearing into the gloom. The six doors are vaulted beneath the floor, which reveal their treasures by shooting fragments of reflected light up into the darkness. Kokkos is a genius with light, using it sparingly to create atmosphere.

Although the production does not manage to conceal the long-windedness of the two outer acts, it has the kind of musical-dramatic unity which

distinguishes the work of the most successful designers-turned-producers. Like his costumes, Kokkos' stage direction is graceful and unmissable. The five wives were imaginatively photographed, an attractive, well-coordinated group. His treatment of the Bluebeard scenes was also effective: at the end of Act 1, the crowd bursts through the door just as Bluebeard is threatening to drag Ariane by the neck with a scarf. By the third act, Bluebeard is a broken figure tied to a crucifix, a victim of pitiless mob revenge.

Harry Peeters was a tactician, tragic Bluebeard; Diane Curry's portrayal of the Nurse was less effective. As Ariane, the American soprano Ellen Shade cut a ripe, womanly figure, exuding a quiet confidence which radiated the whole performance.

Andrew Clark

## Bohème and Pasquale

CONGRESS THEATRE, EASTBOURNE

Travelling Opera, a touring company run by the veterans Peter Knapp, is making a spring tour of ten centres. *La Bohème* and *Don Pasquale* have the lion's share of the current repertoire. Eastbourne had one performance of each. *Bohème* drew a good house. Meagre attendance for *Pasquale* suggested that admiration for Donizetti's mastery (and one would have thought) irresistible comic opera doesn't extend, even in these days of opera - everywhere, much beyond big centres.

Opera, in Mr. Knapp's own words "is what the company aims to do, and what it does, is what it does." Knapp uses a mixture of spoken dialogue and recitative. Nephew Ernesto sings "Bella, siccome un angelo" in Italian while subtle placards are coily displayed on stage. Since *Pasquale* (Alan Wat) is in his late forties - so he says - and evidently fit enough to kick Ernesto (David Fieldsend) out of the house whenever he feels like it, there is no need to feel sorry for him when his peevish do-birds Norina (Elizabeth Clarke) slaps his face. At important moments like this the updating works right against the sentiment of the music. Buffo style does not come easily even to practised English singers - the "Chet, chet" duet for Malatesta

were commendably clear. The company for *Bohème* is Ian Watson, for *Pasquale* Richard Belcombe.

The latter is given in a new English version by Peter Knapp updated to the present day. *Pasquale* (or *Pasquale*, as the programme twice calls him) is an English resident in America, a health and fitness freak, trained by and pandered to by his friend "Mancro" Malatesta. Cleo, also, for fitness routines, including a ballet during the overture and, at the end of the opera, a winsome romp to an interpolated plugging of the tenor's serenade.

Knapp uses a mixture of spoken dialogue and recitative. Nephew Ernesto sings "Bella, siccome un angelo" in Italian while subtle placards are coily displayed on stage. Since *Pasquale* (Alan Wat) is in his late forties - so he says - and evidently fit enough to kick Ernesto (David Fieldsend) out of the house whenever he feels like it, there is no need to feel sorry for him when his peevish do-birds Norina (Elizabeth Clarke) slaps his face. At important moments like this the updating works right against the sentiment of the music. Buffo style does not come easily even to practised English singers - the "Chet, chet" duet for Malatesta

(David Oke) and *Pasquale* for Ernesto depends as much on body language as on vocal and verbal style. Our native eyes and limbs don't easily do the right things.

*Bohème*, set in 1930s Paris, bears the marks of enforced economy, fated to look dreary in the denuding spaces of the Congress Theatre. Would a little fair and taste have cost more? Students in the Latin Quarter in those far-off days may have been shabby but they didn't much resemble these depressed-looking British suburbanites. Rodolfo (James Anderson) and Marcello (Peter Knapp) were presented as middle-aged and balding. Their more than respectable singing couldn't rescue the illusion. Mimi (Anne Williams-King) and Musetta (Piona O'Neill) went their different sartorial ways. A course of René Clair films is recommended. In the central acts, for all the players' goodwill, one missed the full orchestral colour. Not in any way a happy choice, though it may help to persuade "everyone" that opera is not "the sacred pleasure of a privileged few." I note with mixed admiration and regret that there is no mention of subsidy or sponsorship.

Ronald Crichton

## The Empire

WATERMAANS ARTS CENTRE

A huddle of bemused people stood in earnest conversation around the reviews board at Brentford's Watermaans Arts Centre. So that was what it was all about, said one of them, evidently not wholly convinced. It is the sort of reaction one has come to expect to the work of Steve Hill, a former member of the groundbreaking Impact Theatre Co-operative, who has struck out on his own into an ever more needed theatrical realm, one of the prime rules of which seems to be to communicate as obliquely as possible.

In his award-winning *Ode to St Cecilia* last year, a redundant orchestra became an analogue to the dismemberment of the arts in contemporary Britain. In *The Empire*, which is presented as a political to the metaphysical to present the struggle for survival of a pregnant woman after a car crash in which her husband has been killed. Only, being Hill, he declines to present

this as a straight forward dramatic narrative. Instead, the hour-long piece is set in the staff room of a children's hospital, where Mrs Petherbridge waits impatiently with a first-aid-kit and receptionist as billowing curtains and hissing give to the distant sounds of aerial bombardment. It is a dream world with nightmares around every corner, which is lit into the unnatural relief of fantasy. The three women are met in the tweeds and corsets of the 1950s; there is a just a hint of sadism about the briskly dismissive doctor, while the receptionist pursues her own sad drama of unwanted pregnancy.

Behind this facade a quite different battle is raging, which is presented as a narrative recounted with its breathy tones of an adventure story by performers isolated in pools of spotlight. This is Mrs Petherbridge's desperate hunt for her unborn child in the metaphysical no man's land

called The Empire. The third dimension, not represented on stage though it has an unseen presence throughout, is Mrs P's shattered body lying in hospital fighting to recover.

Whereas in the work of a lesser director this might seem simply obfuscating, Hill has the power to make his audience work for their comprehension with the curious result that one tends to appreciate the memory more than the experience of sitting there and watching. The atmosphere of his work is, as always, cool and composed, with an exquisite eclectic soundtrack from Graeme Miller and tantalisingly understated performances from Alison Andrews, Johanna Harrison and Adelle Jackson. But the final strength of this master insight is his ability to create and sustain resonances which are as rich and as strange as his audience wants them to be.

Claire Armitstead

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## ARTS

### TELEVISION

## Different ways of going over the top

The release of any political prisoner is a joyous occasion. The release after 27 years of a political prisoner who is also the leader of an unfranchised people is a momentous occasion which few decent onlookers would forebear to celebrate. On the other hand it is no part of a news programme's function to celebrate anything. British news broadcasters have an international reputation which can be traced straight back to Second World War when the BBC not only behaved with impeccable even-handedness, appearing as near as was socially acceptable to be neutral, but also maintained a commanding sense of proportion.

During last week's coverage of Nelson Mandela's release, neutrality and sense of proportion went by the board in both BBC and ITV coverage. A fact recognised by everybody I have spoken to except the broadcasters. Why are they the only ones who do not realise that they went over the top? The reasons seem to be, first, that modern television news-gathering facilities are, most of the time, under-used, and when something out of the ordinary does happen, instead of moving up a gear the broadcasters go mad and crash right through the gearbox. Secondly, while the public are concentrating on the event, and comparing it with other events such as the collapse of communism in eastern Europe, the broadcasters are watching each other and comparing their own Mandela coverage with the opposition's. What they see is another lot of broadcasters going over the top, and so they feel justified in their own excesses.

Then, in a suddenly, one thing which a timely television programme could now clear up. Is it true that this man whose release has resulted in joy amounting almost to hysteria on television is a communist whose aim is to create in South Africa the sort of political system whose overthrow in eastern Europe is presently being hailed as a triumph? Or is it true that he is a man who is almost to hysteria on television? That is right, is it? Or have I missed something?

In the end we shall have to accept that there is nobody left in television who understands the meaning of the phrase "to break the mould" (as in "When God made man, he made him to break the mould" meaning that God is unique). The expression is now habitually confused with "breaking new



Ben Elton and Dave Allen: all credit to the BBC for ignoring the kiljoys

ground," so that people say "This rock group's breaking the mould," and with the words transposed, the phrase is used to mean little more than "new" as in "This is a mould-breaking pension scheme." That is probably a last case.

But have we really reached the point where it is acceptable and unremarkable that a reporter on a new travel show - *Travelogue* on Tuesdays on Channel 4 - should not know the difference between less and fewer, or between masterful and mastery? A dreadfully young show-off named Macpherson (who should not be blamed entirely for his antics, perhaps, since television producers now seem to regard teenage exhibitionism as a primary requisite in all new reporters) proved that he had not the faintest idea of the distinction in either case.

Once in a while during Sunday evening's "Screen Two" drama on BBC2, *He's Asking For Me*, the director Witold Starecki cut away to a tangle of thorny branches which looked like one of Arthur Rackham's fairy story illustrations. The trouble was that whereas Rackham was clear about the scene he wanted to convey, Starecki (and writer Bogdan Stankiewicz) seemed to be working from an original idea of Starecki's) seemed anything

but sure. Did the tangled branches represent the manifold wires of the phone system and were we supposed to be frightened of the anonymous phone caller? The heroine wasn't. Or did that tangle symbolise the many complexities of modern city life? We did see one or two threatening punks and tramps, but nothing to compare with the Pollack urban nightmare. So what was it all about? Your guess is as good as mine. It was another of those dramas in which the acting, camerawork, location and so on were more impressive than the script.

When Duke Hussey, Michael Checkland and John Birt took over the BBC it was suggested in this column that anybody who thought they were lightly camouflaged Tory lapdogs might be in for a surprise. BBC attitudes now regarding Dave Allen and Ben Elton indicate that this suggestion may have been accurate. It is greatly to the credit of the BBC top brass that, faced with the brigade of Pharisaic kiljoys who parade under the banner "I'm No Prude But" (demanding the banning of that which they will not watch off they have hooded their own eyes), they have included Allen and Elton's comedy in their output.

Given the embarrassing childishness we have had to

put up with over the years from the likes of Bob Monkhouse and Benny Hill with their pee-po-belly-bum-drawers more adult half-hours seem the least we might expect. To be honest, after Elton's showing on television previously, I had been ready to find his right-on self-righteousness somewhat tiresome, but in the event he was uproariously funny, and his targets - such as those ludicrously smug "Baby On Board" notices in the backs of Kenilworth Volvos - were mostly well chosen.

Though his climactic routine, about a weary woman in the bathroom in the small hours, fighting to insert a slippery diaphragm, was not wholly original (there is a woman on the alternative comedy circuit who does a very similar number) it was superbly well developed and, towards the end, caused me to roll off the old green sofa onto the carpet. No critic can say more.

When an independent production company called Chatworth first brought to Britain a French game show called *Chasse au Trésor* they received a good few raspberries from the critics. But the sight of Anna Rios's backside moving rapidly while tightly cocooned in a jumpcut seems to

have had a hypnotic effect, and *Treasure Hunt* went on to become one of Channel 4's highest rated series. Perhaps Chatsworth reckons that whatever pointy-headed critics may say, something similar will happen with *The Crystal Maze*. I cannot believe it.

This new game show clearly owes something to "dungeons and dragons" but only creeps into the realms of lookups and lookers. Our "genial guide," who has a shaved head, black tights, Noddy boots, and a short black coat trimmed with mock leopard skin, leads the contestants around Shepperton Studios, urging them to choose between the Aztec, Industrial, Medieval and Futuristic zones, there to play a physical or mental game or one of mystery or skill. Our genial guide says things like "Follow me kiddoes" and the contestants dutifully chant "Good luck Nick! Go Nick! Go Nick!"

It makes *Bullseye* look like an intellectual Everest.

BBC's *Late Show* does excellent work; it is frequently better than the *News* and *Current Affairs*. However, on Monday it provided an example - merely the most recent that happens to come to mind - of a habit which is growing rapidly in all branches of television journalism and which should be suppressed forthwith. During an item about *The News* which the camera panned and tilted to show different facets of the sculpture, and at the same time a lot of information about the work was printed across the screen in a ribbon caption.

Since the eye cannot simultaneously read and look at pictures you had to choose between the two. In these circumstances, with time involved as the fourth dimension (read two slow and the pictures will have disappeared) television is inferior to the newspaper or magazine (read as long as you like: the pictures will still be there).

The answer, of course, is for television to do what it has always done in the past and deliver the information not in print but in voice-over, so that the viewer can use eye and ear simultaneously to ingest two lots of information. The habit of delivering facts in print on the screen may look awfully fashionable to trend-conscious directors, but it means a serious impoverishment of the medium.

Christopher Dunkley

## Berlin Film Festival

The 40th Berlin Film Festival had a hard time stealing thunder from the real-life history happening around it. Journalists airlifting themselves out of Berlin at festival's end were more likely to carry away images of what they had seen outside the cinema than inside the theatre. Tourists and souvenir-vendors hacking away at the Wall; Hollywood stars stepping over the East Berlin border, as if planting a first foot on Mars; Sally Field grabbing a Walk-top photo opportunity near the Brandenburg Gate.

Truth is, however, that fiction, even when fiction has a good year, as in Berlin's 1990 movie line-up. Not for the first time, some of the best movies were outside the competition. None better than Alejandro Agresti's *Secret Wedding* from

Argentina, which should have ousted Carlos Diegues's appalling Brazilian comedy about a German Miranda wannabe, *Better Days Ahead*, as Latin America's Golden Bear contender.

Agresti's tale of a political prisoner returning to his village after 12 years in a *desaparecido* is a Byzantine tragedy worthy of Gabriel Garcia Marquez. Greeted by a conspiracy of non-recognition, even from his faithfully pining girlfriend, he finds himself a human ghost in a town which has re-mapped history. Fleeing her home, his wife's impostor and by the town's officials as a KGB agent, he ends up heading dolefully back to oblivion. Shot with a sardonic flamboyance - soaring crane shots, vertical angles - the movie marries

Wellesian visual style to a mournful yet exquisitely definitive Spanish.

Back in the competition, the favourite among those trying to second-guess the jury was West Germany's *The Nasty Girl*. Director Michael Verhoeven's last movie to compete at Berlin, the anti-Vietnam satire OK, virtually closed the Festival. (The jury resigned after being pressured to ignore the film.) *The Nasty Girl* is a pyrotechnic satire on post-Nazi German guilt, in which an ex-schoolgirl (Lena Stolze) sets out to unearthing her home town's history under the Third Reich. No-one - surprise, surprise - wants to co-operate. And Verhoeven, resisting any temptation to weigh the film down with self-righteousness, creates a funny, virulent

lampoon. The "sets" are back-projections in black-and-white; the characters are precision-cut comic types; the dialogue is studded with barbs and ironies.

Come prize time, Verhoeven had to make do with a Silver Bear for best direction. The Golden Bear for best film was sliced down the middle, always a painful spectacle - and shared by America's *Music Box* and Czechoslovakia's 20-year-old *Lark on a Wire*. This surprised just about everyone. The first film is a medium-gripping thriller by Costa-Gavras (*Missing*), with Jessica Lange, a toothsome lawyer defending her dad, suspected of being an ex-Nazi. The second is a lightweight anti-Communist satire - if such things are ever lightweight in Eastern Europe

- which was banned for two decades for its tale of shipyard-working bourgeois prisoners coking snooks at Marxist dogma. Both films are watchable; neither rewrites movie history.

China and East Germany took a consolation Silver Bear each for two "outsider against the system" movies. *Black Snow* from China, *Coming Out* from the GDR. Hollywood and Britain mopped up the acting prizes, with Jessica Tandy and Morgan Freeman honoured for *Driving Miss Daisy* and Iain Glen for *Silent Scream*. And if Oliver Stone felt hard-done-by with a zero-bear score for hisly tipped *Born on the Fourth of July*, he can look forward to Oscar night, just six weeks away.

Nigel Andrews

## ARTS GUIDE

### THEATRE

#### London

Anything Goes (Prince Edward). Cole Porter's silly ocean-going 1930s musical has four or five marvellous songs and Elinor Page's falling life force. Merzban, Jerry Zak's desperately bright production comes from the Lincoln Center in New York. (7th April, 8.30pm).

Jeffrey Bernard is Unwell (Apollo). Brilliant performance by Peter O'Toole as an alcoholic journalist who embodies a Falstaffian, may-carry life force while committing public suicide by vodka. Keith Waterhouse has stitched a fine play, the season's highlight, from Bernard's own writing. Ned Sherrin directs. (3rd, 26th).

A Little Night Music (Piccadilly). Fine revival by Ian Judge. Imported from Chichester, of Sondheim's 1973 schlegel version of a Bergman film. A beautiful score, composed mostly in wait time, is touchingly performed by Liza Minnelli, Dorothy Tutin (her best work in years), Peter McInerney and Susan Hampshire. (26th, 11th).

M. Butterfly (Shaftesbury). Peter Egan has taken over from Anthony Hopkins as the tortured diplomatic hero in a Peter Shaffer-style "spectacle of ideas". Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate chamber opera derived from David Garnett's 1955 novella. Musically interesting and well directed

by Trevor Nunn, a cast of unknowns project the right sense of symbolic insurance. A probable, but unimpressive, hit. (26th, 27th).

#### New York

Wendy Wasserstein's award-winning drama covering 20 years in the life of a successful American baby boomer goes from support for Eugene McCarthy's presidential aspirations to electoral ambitions in the 1980s, accompanied by the musical and emotional favour of the period. (26th, 27th).

Grand Hotel (Martha Beck). Tommy Tune, Broadway's present musical director, directs this remake of the 1930 film to at least shake the bones of its inert depiction of lives crisscrossing in an elegant, but somewhat random setting. (26th, 27th).

Sweeney Todd (Circle in the Square). An intimate production of the Sondheim-Whitman musical in contrast with the elaborate original. A double act emphasises the descent into madness of Bob Fosse as the demon barber of Fleet Street. (26th, 27th).

Lead Me a Tender (Croydon). A sprucing up in the set of a decaying town's big time opera ambitions makes a transatlantic hit of this farce, first produced in London, but now with a local cast led by Philip Bosco and Victor Garber. (26th, 27th).

Gypsy. The lustre of the credits is dimmed by the brevity of each piece, with a contemporary crew of Broadway aspirants who lack the multi-talents that inspired the heyday of the musical. Cats (Winter Garden). Still a sell-out, Trevor Nunn's production of the musical is visually striking and choreographically brilliant. (26th, 27th).

A Chorus Line (Stambert). The longest-running musical in the US has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions. (26th, 27th).

Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and passion brings to Broadway lessons in pageantry and drama. (26th, 27th).

M. Butterfly (Croydon). A sprucing up in the set of a decaying town's big time opera ambitions makes a transatlantic hit of this farce, first produced in London, but now with a local cast led by Philip Bosco and Victor Garber. (26th, 27th).

Shelley Berman, one-time

stand-up comic, now plays Nat, Herb Gardner's memorable Central Park character who gags his way through the 1985 Tony Award winner. (26th, 27th).

The Good Times are Killing Me (Body Politic). This City Lit production of Lydia Barry's first play captures an American childhood with poignant sadness. (26th, 27th).

Kabuki, Kabuki-on. Performances at 11am and 4.30pm. Of the three pieces in the matinee, the most famous is *Funa Benkei* (Benkei in the Boat), which is set on a kabuki version of a nish stage. The evening programme features two short dance pieces and a full-length drama, *Sennen Kichan* (Three Men Called Kichan), an amusing and action-packed genre piece about three bandits who all have the same name. One of them is a young pick-pocket who disguises himself as a woman - a virtuoso performance by the versatile Kikugoro. Earphone guide in English. (26th, 27th).

Bonraku. National Theatre. Performances at 11.30am, 3pm, 8pm. (26th, 27th). Each of the three programmes features a well-known love suicide drama from the 19th century. The first is by Chikamasa Monzemon, sometimes called the Shakespeare of Japan; the second is the story of the love between the daughter of an oil shop owner and one of the young clerks; in the third, the gloomy story is relieved by some virtuous puppetry including a shamisen (saw) and a dance for two monkeys. Earphone guide in English.

## Obituary

## Michael Powell

Michael Powell, who died yesterday aged 84, was British cinema's joker in the pack. Gloriously talented and totally unrepentant, he belonged to an elite, yet could play in any. He was a writer-director-producer for 15 years in partnership with Emeric Pressburger, with whom he formed The Archers production company in 1942. And he made every kind of movie, from the gritty patriotic *One of Our Aircraft is Missing* to the floridly romantic *The Red Shoes* to the murderously subversive *Peeping Tom*.

In a national cinema whose strongest suit has been quasi-documentary realism, Michael Powell waved a flag for the flamboyant and overreaching. He teased his stories of Britain into epic, heraldic fables. *The Life and Death of Colonel Blimp*, made in 1943, was a serio-comic picture of Britain at war that Churchill tried and failed to ban. *A Matter of Life and Death* (1945) was a wartime ode on immortality, hopping between heaven and earth. *Black Narcissus* (1947) transplanted the British brand of throttled sexuality to a Himalayan monastery. And even a chamber movie, like *The Small Back Room* (1948) had moments of breakaway surrealism: notably an alcohol-induced hallucination

scene that made *The Lost Weekend* seem like a tipsy moment at a vicarage sherry party.

Powell's heyday was in the 1940s and 1950s. In those years, his and Pressburger's imagination swept across Britain, spinning mischievous folk-tales from Kent (*A Canterbury Tale*) to the Hebrides (*I Know Where I'm Going*). After the two men parted company in 1956, Powell made a handful of movies, but none as successful as *Peeping Tom*. Now hailed as a classic, it created uproar back in 1960: one contemporary critic calling for it to be flushed down the nearest sewer.

Today, the film seems like a piece with movies like *The Red Shoes*, *The Tales of Hoffmann* and even Powell's magical apprenticeship work, *The Thief of Bagdad*.

Powell's cinema echoes Gerard Manley Hopkins's declaration that "the mind has mountains." His films refuse to acknowledge the laws of gravity; they have a reach and visual splendour that still startle today, and they make up a body of work that has had an avowed influence on major film-makers today, from Scorsese to Coppola to Spielberg.

Nigel Andrews



## FINANCIAL TIMES

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## Thatcher's world

MRS MARGARET Thatcher's command over British foreign policy is no greater than that enjoyed by some other long-serving peacetime Prime Ministers. To take but one outstanding example, foreign affairs were certainly the province of No 10 Downing Street when Mr Neville Chamberlain held office. As in that instance, Mrs Thatcher has become increasingly dependent upon her personal instincts. This has had a powerful effect, by no means all of it negative.

Her pursuit of a military victory in the campaign to recapture the Falklands during her first term demonstrated her determination. Her stubborn tactics in the negotiations over the European Community budget served British interests well. The warm personal relationships she established with President Ronald Reagan and Mr Mikhail Gorbachev enabled London to act as a conduit between East and West. Her dislike of economic sanctions against South Africa has given her a disproportionate degree of influence in white Pretoria. She has been able to adopt a world role that exceeds the reasonable aspirations of a medium-sized power.

## Success record

This record of success is now becoming difficult to maintain. The world has moved on, while Mrs Thatcher has not. Mr Reagan has left office and President Bush regards Germany rather than Britain as the key West European country. Mr Gorbachev is deeply preoccupied with the internal affairs of the Soviet Union, in which Britain has a small part, if any, to play. The EC has become strengthened, and those who seek greater cohesion leading to a quasi-federal outcome seem to be in the ascendancy. Washington sees Britain's best role as a willing partner within the EC, not the other end of a bridge across the Atlantic. Most significantly of all, the process leading to the unification of Germany is gathering increasing momentum, thus calling into question the post-war structures designed to maintain security on the European continent.

The Prime Minister has recognised most of this, but in

so doing she has allowed her personal doubts and fears to override the imperatives of contemporary diplomacy. Thus a lone stance has been adopted over South African sanctions. It is arguable that the actions of President de Klerk deserve some kind of positive response; what is not sensible is for Britain unilaterally to decide to lift some sanctions. By doing that it once more indicates its unwillingness to move collectively with the EC, and further weakens its own voice in world affairs.

## Technically right

Again, Mrs Thatcher is technically right to recall that the four Second World War allies have formal treaty responsibilities for both Berlin and a German peace treaty, and undoubtedly correct to stress the importance of a guarantee of Poland's Western frontier with Germany. She is not alone in underlining the importance of the 1975 Helsinki accords, as yesterday's declarations at the EC foreign ministers' meeting in Dublin show. Others besides Mrs Thatcher are anxious to arrange a sensible disposition of troops in a united Germany.

Where she has gone wrong is in sending such inevitably negative-sounding signals without taking sufficient account of the sensibilities of Germans, east and west, who see the prospect of unification as an occasion for national rejoicing. Other members of the EC have been able to do this because, unlike Britain, they are by and large united in welcoming the broadening and deepening of the community both for its own sake and as a means of maintaining stability in western Europe and gradually extending it, through Germany, eastwards. The Foreign Secretary, Mr Douglas Hurd, was able to think himself in this kind of thinking in Dublin yesterday in a manner that would have been impossible for the Prime Minister. But there is a difference here of substance rather than tone; for Downing Street has given no indication that its antipathy to the EC's long-term aspirations has in any way abated. It is this attitude which lies at the heart of the problem.

## A sermon from Mr Greenspan

THE ART of central banking, as a Bundesbank director put it last year, is to proclaim a lucid set of policies which the market will regard as anti-inflationary, and then to explain authoritatively why, at any given moment, it is impossible to follow those policies exactly. In other words, the more a central banker can establish his credibility, the more flexible he can be in practice.

Mr Alan Greenspan, chairman of the US Federal Reserve, has to describe his policies twice a year to Congress, and he has consistently used language which suggests that his task is simpler than it really is. The result up to now has been gratifying: he has maintained the anti-inflationary credentials established by Mr Paul Volcker, while disarming the expansionists on Capitol Hill with his lucidity. This year, however, he may find, like King Canute, that his courtiers now credit him with powers he does not possess.

He made some mention of the tides from abroad which are carrying up American input prices and interest rates, but in terms which gave these influences about the same weight as the recent cold-weather increases in food and energy prices — a temporary inconvenience. He stressed that the focus of Fed policy is on "the stabilisation of the domestic economy" rather than on exchange rates or the external influences on the home economy. It is not clear how far this distinction has any meaning in the global economy.

## Tide turns

There is a growing belief in the markets that we are now witnessing a major turn in the economic tide which may greatly limit the Fed's influence over costs or interest rates. In the early 1980s the main engine of growth in the world economy was a huge demand stimulus in the US. The Fed under Mr Volcker contained the potential inflationary results at home by raising interest rates aggressively; the dollar rose steeply, and as a result much of the demand stimulus, and nearly all the inflation impact, were felt in other countries. Now, after the miracles which closed the 1980s, the new decade is

starting with a major stimulus in prospect from Europe, monetary containing action from the Bundesbank, and a world-wide stimulus to prices and output.

In these circumstances the Fed's far from demanding growth expectations may be quite easily met, but its seemingly modest hope to reduce inflation over five years to a level where it would not figure in business planning may be unrealistic. Domestic growth of 1½-2 per cent would keep the pressure on labour and capacity much where it has been in the last year, since the 1988 statistics were flattened by the recovery from the 1988 drought. But while cost pressures from domestic demand would be contained at this growth rate, the external pressures, already seen in rising prices for oil and other primary inputs, are likely to grow. So is the domestic labour market pressure deployed by Mr Greenspan.

## Price pressure

US monetary policy is not likely to have much short-term influence on either of these sources of price pressure. In these circumstances the chairman might have preferred to play down his hopes for stability in any given time-frame. He was given little alternative, though, because the chairman of the House domestic monetary policy sub-committee, Rep Stephen Neal, has launched a bill to bind the Fed to the pursuit of a target of zero inflation within five years. This is designed to support Mr Greenspan against his critics in the Administration, and Mr Greenspan can hardly reject it, whatever his private misgivings.

Mr Greenspan's reassuring remarks about junk bonds and leveraged restructuring might also be dismissed as public relations, aimed simply to build confidence. Yet the Chairman is a strong believer in financial deregulation, and is on the defensive: the populists in Congress now have many allies in calling for tighter disciplines on the markets. As with his remarks on inflation, his confident statements may provide reassurance at the moment; but they offer another hostage to fortune.

It was nearing the end of a long day and Mark was driving very fast, too fast, down a wiggly country road in Scotland. As he drove round the bend at 70 miles an hour, he saw in front of him a big truck lumbering along the road ahead. He applied the brakes, the brand new Peugeot GTI skidded along the road, out of control, before connecting with the truck and cartwheeling into the neighbouring bog.

Mark survived without a scratch; but the car did not, at least not in a recognisable form. The chassis was twisted, the bumper buckled, the axle-tree snapped, the petrol tank ruptured. When Mark came to his senses he was worried: it was not his car. He had borrowed it from a prosperous merchant banking friend. He spent a sleepless night wondering what his friend would say when he told him about the car.

The next day Mark phoned his friend. "James, I have some bad news for you," he mumbled apologetically, "I have written off the car." There was a dreadful pause, which Mark filled in his own mind with visions of slaving away for decades to replace the car, like the lady in the Maudslayi short story who spent 20 years paying for a friend's lost diamond necklace. Then the reply: "Don't worry, it's a company car." Mark was overwhelmed. It didn't matter that he'd driven round the bend at 70 miles an hour, collided with a lorry, cartwheeling into the bog and written off an expensive car. It didn't matter because it was a company car. Someone else would drag it out of the bog, mend it, replace it, pay for it, and the friendship between James and Mark would continue as if a bright red Peugeot once worth £10,000 or more were not now a twisted lump of metal.

The incident said a lot about the relative status of the two individuals: Mark continued his holiday carefree, and conscious of his impoverishment and enormous debt of gratitude; James, well-paid and magnanimous, continued to negotiate his multi-million pound transaction as if nothing had happened. Elsewhere at the bank, the personal director's assistant began the irksome task of getting the car back from the bog, thus illustrating another reason why a company car is such an attractive perk: there is no inconvenience for the employee.

Those who do not have a company car feel resentment for those who do. That resentment is compounded by a feeling that the taxpayer in general is subsidising the company car driver. Although Nigel Lawson, the former Chancellor, received a country house and a chauffeur on the nation, he felt the same way. In his 1988 Budget he declared that the average employee was taxed on only a quarter of the true value of the perk.

The required tax adjustment was too dramatic to be achieved in one year, he said, and tax rates were raised by 50 per cent that year, and by a further 30 per cent last year.

The rise in the 1988 Budget prompted howls of anguish from the motor industry ("savagely and unfairly," lamented the Society of Motor Manufacturers & Traders); last year's relatively modest hike was greeted with a sigh of relief. The question which is now troubling the manufacturers, the fleet managers and the 1.5m-plus drivers is just how much higher the rates will go when Mr John Major, the present Chancellor, delivers his first Budget speech next month.

Whether the tax rates should be raised for the third year in a row is open to much debate. Not surprisingly, the motor industry believes that the level of taxation now adequately reflects the economic value of the perk for most employees. By contrast, the Institute of Fiscal Studies, the influential London think-tank, argues that taxpayers are subsidising company car drivers to the extent of £1.1bn, simply because neither

## As the UK Budget approaches, David Waller looks at the tax advantages of driving a company car



## The attraction of a free ride

employer nor employee is obliged to pay national insurance on the value of the perk.

This phenomenon of the company car is not confined to the UK: what data there are suggests that company cars are a good deal more prevalent elsewhere than is commonly supposed. For example, according to figures for 1987 provided by Lease Plan, nearly 15.1 per cent, or 4.2m of West Germany's total car population of 28m, was registered with companies, compared to 13.3 per cent in the UK, 2.5 per cent in Italy and 8 per cent in the Netherlands.

But the proportion of new cars sold to businesses in the UK is much higher than elsewhere. According to an international motor manufacturer, which declined to be named because it said the figures were very approximate, only 14.3 per cent of new cars in West Germany go to businesses, against 16 per cent in France, 24 per cent in the US, and somewhere between 50 and 60 per cent in the UK. Mike Redhouse, head of remunerations and benefits at Guinness, the international drinks giant, is not alone in complaining that the British are peculiarly preoccupied with the company car. "So far as I know we are the only country in the world to have this fixation," he complains, "if you ask for one in the US, they look at you as if you're mad. There a company car is regarded as an anti-status symbol; a testament to your lowly status as a salesman or a rep."

The company car is embedded deep with the UK's remuneration culture: a fact which reflects on the historical origins of tax arrangements for company cars in the UK, as much as on managers' expectations. Tax arrange-

ments, combined with the bulk-buying benefits that a company gets when it buys or leases a fleet of cars, mean that it costs a company much less to provide a car for an employee than it does for the employee to buy the same car out of his or her after-tax income. The company car in the UK has become an intensely personal symbol of status and success, a visible emblem of power, speed and managerial virility.

The current tax regime in the UK dates back to the Finance Act 1978, which introduced the concept of the scale charge: a figure deemed to represent the amount of benefit that an individual is deriving from his or her company car, on which income tax is levied at the taxpayer's marginal rate. The level of the imputed benefit varies according to a number of factors: the number of business miles undertaken each year, the value of the car, its age and the size of its engine.

High-mileage cars, those running 18,000 business miles a year or more, attract half the scale charge, on the assumption that the car is necessary for the driver to do his job. Conversely, those cars running 2,500 miles a year or less attract one and a half times the scale charge, on the assumption that the car is a perk, not a necessity.

The introduction of scale charges coincided with wage restraint and 88 per cent marginal tax rates. These gave the UK market for business cars a kick-start. The only way for an employee to increase his or her salary was to move jobs: a company car was a way of giving employees a bigger

remuneration packet without flouting the law.

The number of employees paying tax on company cars has steadily risen since then, up from 580,000 in 1978-89 to 1.58m in 1987-88, according to figures from the Inland Revenue. It is not known with any degree of precision how many of these are sales representatives hammering their way up and down the motorways of Great Britain, or how many are merchant bankers and managers who get the car as a perk rather than a necessity. But the number of perk drivers is very high: surveys suggest that status is at least as important a criterion in deciding whether to provide a company car as the need to travel on business.

Personnel directors recognise that the company car is an extremely effective remuneration tool, which can have a big effect on recruitment and retention of staff, particularly in "tight" sectors of the labour market where competition for good people is fierce.

Take the example of Coopers & Lybrand, the accountancy and consultancy firm poised to merge with Deloitte Haskins & Sells in the UK. A few years ago, the firm found that up to a quarter of all consultants were leaving every year, an unacceptably high turnover level even for the consultancy industry. The solution was to give cars to people at quite junior levels of the firm's hierarchy. This appears to have had a noticeable effect on recruitment and retention levels.

If effective, the provision of the company car can also be divisive. Common complaints are that car schemes perpetuate stratification of managers according to makes of car, with or without sun roofs or a fancy radio. Moreover, the administration of a scheme is complicated, personnel executives complain, and car policies are undermined by the petulant demands of status-freaks nagging over go-faster stripes.

One company has just dropped its car scheme for senior employees. They have been given a one-off cash lump sum to buy the cars back. The result: hordes of employees seething with envy for those lucky enough to have been dispossessed of their company cars. Even at the very highest level, the company car can provoke tension and disunity.

Much as many companies would like to abandon the car-as-perk policy in favour of cash, the onerous cost of the car is a disincentive. The cost differential, the company car cannot be anything but a good deal for UK companies and their employees," observes one tax accountant.

In the two years since Nigel Lawson launched an assault on the company car, sales of new cars in the UK have vaulted ahead. Over that period, tax rates have come down, so the out-of-pocket cost of having a perk car has not gone up in line with the increase in the scale charge. Many believe that the scale charges now adequately reflect the level of benefit enjoyed by those who do so, 10,000 miles a year or more for work. Thus an across the board increase in scale charges may not be equitable.

Adopting the IRS's recommendation of imposing the national insurance levy (9 per cent of the value of the benefit for the employee, 10.45 for the employer), would provoke cries of anguish. A move to penalise perk drivers, on the other hand, would provoke less controversy. It has become more financially advantageous to the company to provide this perk to top people since the abolition of the upper limit for employers' NI contributions in the 1985 Budget. A move to bring the tax charge for such drivers into line with the tax that would be charged if cash of an equivalent value were given instead, would probably be fair as well as popular.

## Kohl without economists

Chancellor Kohl was in Erfurt, Thuringia yesterday, making his first appearance in the East German election campaign. He wants to press full steam ahead with his plan for German monetary union.

Kohl is following Ludwig Erhard's instinct that creating the right psychology is the key to economic success: thus he wants to replace the East Mark with the D-Mark. This idea has not gone down too well with the Bundesbank, and indeed illustrates a difference between Kohl and most of his predecessors as Federal Chancellor. He does not have around him in Bonn proven economic advisers.

Kohl is a man for big principles, or the Zeitgeist. He is liable to become impatient when technicians come up with obstacles in the way of his visions. In the Bonn Chancellorcy, he has proved himself running into this problem by the expedient of heavily downgrading the economic policy department, which he rarely consults on anything.

Horst Teltschik, the Chancellor's foreign policy adviser, tends to have the field to himself in economic matters. Teltschik recently caused a stir by stating at a background press briefing that the East Germans were close to running out of money for essential payments. Other Bonn officials are not sure whether the remarks represented the indiscretions of an economic amateur, or whether they were part of a deliberate plot to add to worries of impending chaos in East Germany; probably the former.

Anyway, a commission of officials from the two German states started work in East Berlin yesterday on examining the conditions under which the D-Mark could move eastwards.

The West German team is headed by Horst Koehler, the new state secretary at the Bonn Finance Ministry, who

took over from Hans Tietmeyer (now at the Bundesbank) at the turn of the year. But since the team also includes Helmut Schlesinger, the vice-president of the Bundesbank, nothing rash is likely to be decided yet.

The East German side includes Horst Kaminsky, the president of the Staatsbank and a man regarded by the Bundesbank as a hard-line apparatchik. There is also Rainer Eppelmann, a leading opposition figure in the days of the Berlin Wall, who now has a ministerial position.

The composition of both sides reinforces the impression that nothing much of substance will happen until after the East German elections on March 18. Still, Kohl clearly hopes that monetary union will be on after that. All quite different from the days when there were economic advisers in the Chancellor's office like Karl Otto Pöhl. Pöhl is now head of the Bundesbank.

## Total retreat

Do not go to the Gleneagles Hotel today. For all its 236 rooms, five restaurants and four golf courses in rolling Perthshire, it has been completely cut off from the general public. The closure is the ministerial meeting of the 18-member Independent European Programme Group (IEPG). This most innocuous and least conspicuous of European defence bodies is devoted to cooperation in equipment. Despite its early promise when it was founded 14 years ago, it rarely decides anything except that it is a good idea to stay in being. Perhaps it should remain locked up in Gleneagles until it comes out with a policy.

## Oldham man

One man who has contributed to the current success

## OBSERVER



of Oldham Athletic Football Club is Derek Taylor, a director of the Halifax Building Society and managing director of its subsidiary, Halifax Estate Agencies.

An accountant by training, Taylor is in charge of the club's finances. He joined the Oldham board 7½ years ago, about the same time as Joe Royle became manager. It used to be a matter of selling one good player a year to keep going and persuading the banks to be generous, he says.

One of the advantages of the plastic pitch, he explains, is that it can be used all the year round for other activities, like American football in summer. The Council cooperates. Taylor is a Kent man by birth. He used to support Gillingham, but moved to Oldham when he was 15 in 1955 and has been following the Latics ever since, home and away. He claims to have the most comprehensive files on anything ever written about Oldham since 1952.

He also has a problem. He is a cricket fanatic. Should Oldham reach the semi-finals of the FA Cup, Taylor will be

unable to attend, for he has long since been booked to watch England play the West Indies in Barbados. In cricket he has remained totally loyal to Kent.

Oldham have a replay in the fifth round of the FA Cup with Everton tonight.

## Next on board

At an East-West aviation conference in Paris this week, Garret FitzGerald, the former Prime Minister of Ireland and a board member of GPA, the aircraft-leasing company, was asked if his company was interested in taking on any retired politicians from Eastern Europe. GPA has a penchant for political appointments and recently hired Nigel Lawson, the former British Chancellor.

FitzGerald said the company had no plans at present, but added that he would be delighted to take on Mikhail Gorbachev, if he were to become available. The only other Prime Minister to have been involved in civil aviation was Rajiv Gandhi — though FitzGerald stressed that he had been on the technical side.

## After Perrier

The French have maintained an imperturbable sang-froid over the discovery of benzene in Perrier water, and the subsequent destruction of its entire world stocks of 180m bottles. Now, the reason is becoming clear: French water companies are providing fizzy water, on tap, at least in certain regions.

Officials at Compagnie Générale des Eaux, the water company, claim that the fizziness is a temporary phenomenon due to the heavy rainfall last week, which trapped a lot of air in the water table. Consumers are unconvinced by this apparently scientific explanation, and prefer to believe that the water company is deliberately trying to capitalise on Perrier's absence from the market place.

Only JAL have 17 flights a week from Europe to Japan.

JAL  
Japan Airlines



Sweden's economic and political crisis raises a question that has significant implications for the country's borders. Is it possible to achieve both low inflation and full employment in an economy that combines a free market and an all-embracing welfare state?

Ever since the Great Depression of the 1930s Sweden has been held up as the prime example of a country that had found the answer. The ruling Social Democrats constructed what became world famous as the "Swedish model". This is a consensual system of centralised bargaining between capital and labour within a prudent fiscal framework set by government, strengthened by a welfare state with universally available benefits and a comprehensive labour market strategy. The model was never perfect, but for a long time it delivered the goods, turning Sweden into one of the most affluent and egalitarian countries.

Now there are serious doubts about whether the model has a future as a way of managing the Swedish economy. Kjell-Olof Feldt, who has just resigned as finance minister, suggested a fortnight ago that a proposed freeze on prices, wages, rents and dividends and a strike ban until the end of next year was the "last chance for the Swedish model". He believed that it would at least provide a breathing space for the employers and trade union leaders to modernise the collective bargaining system.

In fact, the package - which failed to win parliamentary approval last week - was born of panic. In the face of spiralling wage demands backed by strike threats from Sweden's powerful public service unions, the Social Democrats could not agree on any credible alternative to a crisis economic freeze.

Mr Feldt failed to win over Ingvar Carlsson, the Prime Minister, or Stig Malm, the leader of the LO blue-collar union confederation, for an additional deflationary package to cut spending programmes. He decided to quit, a move that has distressed the business community and added to the difficulty of finding a political way out of the impasse. Mr Feldt's caretaker successor, Mr Odd Engström, has said he will not seek to continue in the post.

Sweden's problems are not new. Economists have worried for nearly 20 years about the country's relatively low economic growth rate, sluggish productivity and high costs which have threatened its international competitiveness.

In the last decade periodic

More than mere tinkering will be needed to mend Sweden's consensus, reports Robert Taylor

## Shards of a broken model



Ingvar Carlsson knows the old way cannot be recovered

devaluations of the krona and the upturn in world trade have improved things a little. Mr Feldt presided over Sweden's economic revival and sought to encourage the creation of a more entrepreneurial society by abolishing rules and regulations to free the financial and industrial system. He sought to modify the Swedish model, not destroy it. But he was also well aware that stimulating market forces - above all reforming personal taxation to reward thrift and enterprise - would conflict with the older values of equality and fraternity that dominated Sweden's collective bargaining system.

To Social Democratic traditionalists the resulting rise of the new worker individualism has come as an unwelcome threat even if, for a growing number of Swedes, the values of solidarity and equality no longer exert the same force they used to. Mr Feldt's market socialism confused and divided the party faithful, who feared that it was little more than a Swedish version of Mrs Thatcher's experiment.

But, in the opinion of the modernisers, Sweden has little choice but to readjust itself economically and socially to converge with the rest of western Europe. The political problem will be how to reconcile the basic values of Social Democracy with the new realities.

This could never be a painless process. Indeed, it has turned out to be much more painful than anticipated. The conditions of full employment that the modernisers recognised. The very success of the market strategy accentuated Sweden's troubles. The surge in credit of the past few years and rising corporate profitability put added strains on the bargaining system as many workers felt left out of the bonanza.

Party stalwarts like Stan Anderson, the foreign minister, worry that financial deregulation and liberalisation have come to threaten the basic Social Democratic achievements of full employment, social justice and the welfare state. They are concerned that the disintegration of the corporatist bargaining system based on the principle of the same pay for the same work led to divisions between workers, fueling a wage-price spiral made worse by envy.

The overheating of the labour market - there is next to no unemployment - and a chronic shortage of workers has made it much harder to maintain any stable economic management. At the same time little has been done to remedy the country's underlying problems of low economic growth, stagnant productivity and declining international competitiveness.

The outcome has been a widening of pay differentials in the private sector as employers desperate for workers bow to

the imbalance of labour supply and demand in their own plants. Yet it has also provoked a growing pay discontent within Sweden's huge unionised public services sector where one in three of the country's workers now work.

The very size of the public sector has begun to raise serious doubts about its long-term role. Nearly 60 per cent of the country's gross domestic product goes into public spending while an estimated 55 per cent of Sweden's voters - as workers or pensioners - now rely on the public sector for their livelihood. Only the small, though vocal, radical right wants to roll back the frontiers of the welfare state. There remains a consensus across the political spectrum for the

defence of universal social provision.

But the weaknesses in the Swedish economy will make it much harder to finance the welfare state in the old way in the 1990s, as demands on its limited resources grow greater.

It is debatable whether the mammoth size of Sweden's public services sector crowds out the market economy. But as Mr Feldt argued in his farewell remarks last week, the public sector's efficiency will be Sweden's chief political issue in the 1990s. Even the trade unions agree that the limits have been reached on what the public will tolerate in higher taxes to fund the public sector's insatiable appetite.

The political impasse, however, does provide the opportunity for the traditionalists in Swedish society to mount a rear-guard action against modernisation. If the Social Democrats can reach an understanding with the Centre party, the voice of rural Sweden, or patch up their differences with the Communists, then the pressure for the country to turn inward in the search for economic remedies for its troubles will grow much stronger. The absence of Mr Feldt's persuasive voice in the public debate has undoubtedly weakened the modernisers at a critical moment.

Ingvar Carlsson, now a caretaker Prime Minister, knows that Sweden cannot afford to turn its back on the world and try to sit out the storm. The country has shifted its economy too far towards those of the rest of western Europe to attempt to restore traditional values behind a wall of rules and regulations. The Social Democrats would be uncharacteristically abandoning their role as a broad-based national party if they chose to appeal narrowly to their shrinking core of manual working-class activists - even though this interest enjoys an over-represented influence through the connection between the LO and the party.

Sweden is often regarded as a prototype of the kind of society other democratic left-wing parties in western Europe would like to create. In the past the Social Democrats were flexible and imaginative enough to change with the times. No doubt, Mr Carlsson or somebody else will manage to restore a semblance of cohesion and purpose to the Social Democrats. None the less, the tensions between the market economy and the public sector, between those who want to conserve and those who want to modernise the Swedish model, will be difficult to reconcile.

### German monetary union

## Reform begins with a currency board

By Steve Hanke and Alan Walters

The two Germanys have agreed to begin discussions about crafting a currency reform. This represents a tiny step along what promises to be a bumpy road. Chancellor Helmut Kohl's pre-emptive strike on currency reform will, no doubt, provide the starting point for deliberations. The Chancellor proposes a quick switch from two German Marks to one. Such a currency reform would entail the abolition of East Germany's central bank and its unconvertible soft currency. In exchange, the East Germans would accept West Germany's Bundesbank as the sole purveyor of its monetary policy and the D-Mark as its legal tender. This proposal has given the Bundesbank's President, Mr Karl Otto Pöhl, and some East German officials considerable discomfort.

But the tensions created by the proposed switch are unnecessary. There is an alternative that should satisfy both Mr Kohl and Mr Pöhl, as well as the East Germans.

The currency reform would require that East Germany's central bank be replaced by a currency board. This new institution would guarantee East German monetary stability and establish a fully convertible East German Mark. Thus, the Chancellor's objectives would be achieved. An East German currency board would not affect the Bundesbank's policies and would lay the foundation for a monetary union and eventual German reunification. Mr Pöhl's concerns would be addressed and the East German Mark would be retained. Thus, the East Germans would be able to save face.

Although currency boards appear to be something new, they are not. Currency boards were ubiquitous in the colonial regimes of Africa, Asia and the Caribbean. But as colonies became independent in the 1950s and 1960s, they generally achieved the currency board system and formed central banks. Perception, rather than performance, engendered the demise of the boards: they were regarded as colonial instruments of exploitation.

This was an unfortunate misconception. Where currency boards survive, for example in Singapore and Hong Kong, they have prevented exploitation by currency debasement. Indeed, these countries have been bastions of stability in a world of inflationary expropriation. The principle attributes of a currency board are:

● Issuance of domestic currency which is readily convertible into a foreign-reserve currency at a specified and fixed rate.

● Domestic currency backed by liquid reserves held by a board and denominated in a foreign-reserve currency.

● Reserves equal to or greater than the value of the domestic currency issued. The discipline of convertibility at a fixed rate and reserve-currency backing establish reliability and confidence.

To establish a hard East German Mark, East Germany should convert its central bank into a currency board. The board would recall old East German Marks and replace them with new ones. The new East German Marks would be fully backed by interest-bearing West German Government bills and D-Mark notes. Moreover, the new East German Marks would be fully convertible and as good as D-Marks because the East German currency board would exchange new East German Marks at a fixed rate for D-Marks.

The critical question is: at what level should the exchange rate be fixed? Too high a rate (such as the 1:1 official rate) would render East German industry almost uncompetitive. Real wages would be relatively high, but few workers would enjoy them since employment would be scarce. Similarly, too low a rate (say 1:10) would result in a shortage of labour as the world would rush to employ the low-wage workers in East Germany.

In our view, it would be best to fix the new East German Mark rate near the present "free" rate (1:5). It is true that at this rate holders of East German Marks would not receive a subsidy from West Germany as a consequence of the reform. However, transparency dictates that any subsidy should be an explicit one from the West German Government and the country's voters to residents of East Germany, rather than an implicit one facilitated through a currency reform.

A currency reform along these lines would assist the East Germans in their attempt to escape the grim realities of socialism. The East German public purse would be out of reach from plundering politicians since they would no longer have access to East German Mark printing presses.

Hence, East Germans would enjoy roughly the same low inflation and interest rates as West Germans. In consequence, East Germans would be as willing to hold new East German Marks as D-Marks.

With an East German currency board, foreign investors would be able to convert new East German Marks into a hard currency and repatriate profits earned in East Germany. This convertibility feature would facilitate trade, establish investor confidence and encourage the inflow of foreign capital. Non-governmental linkages between East Germans and international capital markets would be established. These linkages would promote the creation of international bank branches in East Germany. Such branches would give the East Germans access to large pools of competitively priced capital and international expertise. Other advantages include economy, simplicity and automation.

Chancellor Kohl is correct. The East German central bank instills little confidence and produces unconvertible soft Marks. Thus, its existence jeopardises liberal economic reforms. Mr Pöhl is also correct. An immediate monetary union between the two Germanys would threaten the Bundesbank's autonomy and sound monetary policies. To satisfy the concerns of Mr Kohl and Mr Pöhl and allow the East Germans to retain a sovereign monetary institution until the two Germanys are reunified, an East German currency board must be established immediately.

The authors are professors at The Johns Hopkins University in Baltimore. Sir Alan Walters, until recently, was Prime Minister Margaret Thatcher's personal economic adviser.

## LETTERS

### Roof tax and the utterances of the commissars

From Mr M.H. Duckles

Sir, I read your editorial comment ("The case for a roof tax," February 16) with increasing anger, particularly at your suggested callous treatment of people living in high value properties but on low incomes.

This could apply particularly to the retired, who apparently are to "up sticks" and move away from their roots - not recommended by the medical profession - or alternatively move to a lower standard of home locally to follow your dictum, just as they have probably come to the end of their mortgage period.

Thus they are forced away from what they have spent years to acquire, by your policy of "eviction by taxation". Your sneering reference to

the "little old lady who lives in a mansion" who is to be forced out by taxation bears all the hallmarks of the utterances of the commissars who are getting their come-uppance in eastern Europe.

M.H. Duckles  
64 The Croft,  
Barnet, Hertfordshire

From Mr M.C. Fitzpatrick  
Sir, As a practising tax consultant and an adviser on taxation policy to the Social and Liberal Democrats, I am intrigued by the Labour Party's cynicism with regard to its so-called roof tax proposals.

These will apparently be based on the capital value of the property concerned, but somehow linked to income as well.

There is considerable specu-

lation as to what this actually means, but one possibility would be to establish a standard roof tax on the dwelling concerned, and then apply it in the following way:

● Basic rate taxpayers would pay the basic roof tax plus, say, a 25 per cent premium.

● Non-taxpayers would pay either no roof tax, or a much reduced rate of roof tax.

● Higher rate taxpayers would pay basic roof tax plus, say, a 25 per cent premium.

It will be appreciated that one effect of the above theoretical possibility would be to produce an effective overall marginal tax rate of infinity as people move from non-taxpayer status to taxpayer status. While a dispassionate observer might be somewhat relaxed in the case of a person who has moved from being a

basic rate taxpayer to a higher rate taxpayer, the effect on somebody who just enters the basic rate tax threshold would be catastrophic. Indeed, this would represent the deepening of the poverty trap, which both the SLD and the Labour Party are, quite correctly, concerned about.

Overall, it would appear that any proposal to link a flat rate tax to income will produce very high marginal tax rates at certain "kink" points.

If the Labour Party fails to clarify what exactly is meant by "a roof tax linked to income," it can hardly object to the damage which will be caused to it by other people attempting to clarify the question for it.

M.C. Fitzpatrick  
16 Stafford Close, NW5

### The CBI's dislike of 'going rates and norms'

From Mr Richard Price

Sir, Would it help Professor Layard (Letters, February 14) if we were to make it clear that the Confederation of British Industry most certainly does not believe that there must be, or can be, some simple one-to-one relationship between changes in pay and changes in labour productivity?

What we do believe is that pay settlements, taking account of improvements in productivity and performance, must be consistent with the firm's ability to compete in the world market-place and to do

so profitably. Equally, the firm has to compete in the labour market, offering reward which enables it, to use the time-honoured phrase, to recruit, retain and motivate.

When these two objectives cannot be reconciled, markets, investment and jobs are lost.

There is almost certainly some scope for greater cohesion between UK employers around the edges of the pay determination process (for example, in sharing information about the realities of individual pay settlements), but as far as the core process, is con-

cerned, the trend is firmly in the other direction.

It is only at and within individual firms that the pay/performance/competitiveness equation can be estimated, alongside labour market considerations. Circumstances between and within firms will always vary very greatly. That is why talk of "going rates" and "norms" seems dangerous to us.

R.H. Price,  
Executive Director  
(Government Relations),  
CBI,  
Centre Point,  
103 New Oxford Street, WC1

### Sanctions a matter for consumers

From Mr Paul Walker

Sir, Joe Rogaly's support for sanctions against South Africa ("Trampled by Mr Mandela," February 15) displays a selective morality which is depressingly familiar. Reading his article, one could be forgiven for thinking that the only form of discrimination that matters is racial, specifically white against black.

Ethnic Chinese in Malaysia, Untouchables in India and the Hutu majority in Burundi would disagree. Cuban political prisoners, subject to sickening abuse, would similarly find it hard to understand why racial discrimination is somehow inherently worse than the political or religious kind.

One wonders why Mr Rogaly's enthusiasm for sanctions was not directed at the Romanian or Bulgarian regimes of only a few months ago. Unfortunately, South Africa presents the most attractive target to the media and much of western liberal opinion, including Mr Rogaly.

Whether to boycott South African wines, Cuban cigars or Sri Lankan tea is a decision for consumers, not governments. To advocate sanctions against one and exempt the others is surely hypocritical.

Paul Walker,  
PO Box 5529,  
Düsseldorf,  
West Germany

### Bank guidelines 'useful' on debt and tax relief

From Mr T.A. Fletcher

Sir, I wish to comment on points raised by Mr John Newman about tax relief for bad debts (Letters, February 15).

According to Section 74(3) Taxes Act 1988, when computing trading profits chargeable to income tax (or corporation tax) relief will be allowed for "bad debts proved to be such, and doubtful debts to the extent that they are respectively estimated to be bad, and in the case of the bankruptcy or insolvency of a debtor the amount which may reasonably be expected to be received on any such debt shall be deemed to be the value thereof."

Each case needs to be considered in the context of its own circumstances, but it has been my experience that on occa-

sions a deduction for a bad debt involving a company debtor has been allowed without an administrative receiver having been appointed, or that the company was in liquidation or receivership. However, that degree of proof would usually be required when dealing with claims of very substantial amounts.

When the debtor concerned is a foreign sovereign power, or a foreign government agency situated overseas, a creditor in the UK may have few means, apart from diplomatic pressure, to enable its rights to be enforced. Any action at law would usually need to be taken in the foreign courts, where the legal system may be controlled by the debtor. In such

circumstances, it is unlikely that the creditor will be able to obtain any effective redress by legal process. Nevertheless, if a debt of that kind is irrecoverable, the creditor should be allowed taxation relief in accordance with Section 74(3).

The amount of relief to be allowed for a particular accounting period may require some judgment, but I believe the guidelines published by the Bank of England give a useful reference point around which the clearing banks ought to base their negotiations with the Inland Revenue.

T.A. Fletcher,  
Treasurer Manager,  
Barclays Bank,  
Fleetway House,  
25 Farringdon Street, EC4

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## NatWest profits fall £1bn

**By David Barchard**

**BAD** DEBT provisions and other exceptional items knocked **Alm** down to 1997 from 1996, reducing its National Westminster Bank, the second-largest UK banking group.

Pre-tax profits at NatWest plunged to \$404m from \$1,409m a year earlier, although the bank's trading profit of £18m was 13 per cent higher than last year.

The heaviest blow to NatWest's profits came from provisions against bad debts, which rose to \$230m. These rose to \$990m from \$42m a year ago, but the bank also increased its provisions for bad debts in the UK from £191m to £230m and made provisions of £210m, according to the subsidiaries in the US.

The problem currency provisions, which cover 75 per cent of NatWest's exposure, had been expected and did not alarm the

City of London where NatWest's share price rose by 7p during the share sale.

Analysts said that NatWest was coping fairly well with the downturn in the UK banking market, even though its UK financial services business reported profits of £261m, a 14 per cent lower than a year ago. However, there was some surprise that NatWest had made such heavy provision against possible losses.

In the US, the provisions were partly triggered by the downturn in the New Jersey property and construction market where the group's exposure of \$570m has been made. NatWest lost 10 per cent of this lending and a bank spokesman said yesterday that NatWest's exposure in this market was about half that of its main US competitors.

Reduced contributions from its mortgage and finance subsidiaries helped to blame for the fall in profits, but Mr Tom Frost, group chief executive, said that the interest-bearing current accounts the bank launched early in 1990 in response to its competitors had cost £100m.

During the year NatWest managed to keep its operating costs and staff numbers in the UK unchanged from last year. However, Mr Frost said that it planned a staff reduction of 11,000 over the next three to four years.

Mr Roger Flemington, chief executive of UK retail banking, said that there would be no redundancies and the cuts would come from natural wastage and redeployment.

NatWest's total assets grew from \$96.6bn to \$116.19bn during

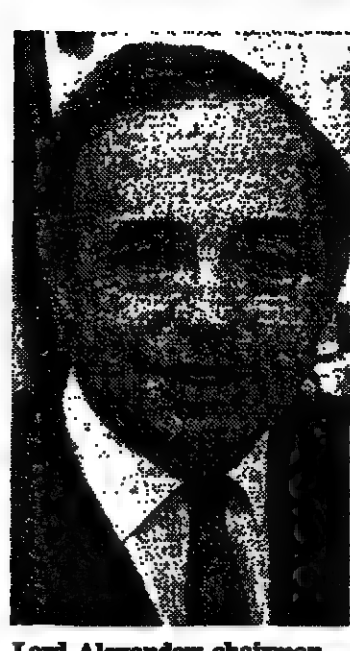
the year. This was not sufficient, however, to close the gap with NatWest, and restore NatWest to the position it previously occupied as the largest UK banking group.

The group's investment banking activities, which include County NatWest, reported an improved performance, although an exceptional payment of £50m arising from the abortive Rine Arrow rights issue in 1987 produced a loss.

This was slightly below the £11m loss of NatWest's investment banking activities last year.

Midland Bank, the third-largest UK lender, reported a 10 per cent increase in 1988 results. However, it will be under strong pressure from the market to increase provisions against its £4.5bn problem currency debt.

**Lex, Page 15**



**Lord Alexander: chairman  
of NatWest Bank**

## Zenith in row with Bull over sale price

**By Alan Friedman**  
**in New York**

**ZENITH ELECTRONICS** said yesterday it was involved in "a major dispute" with Groupe Bull of France over the price to be paid by Bull for the US consumer electronics concern's Data Systems computer subsidiary.

The row has prevented Zenith from releasing full 1989 results that include discontinued operations. Excluding the computer business, Zenith yesterday turned in a loss of \$17m or 64 cents a share from continuing operations for 1989, against a loss of \$11m or 42 cents in 1988. Sales rose to \$1.55bn last year from \$1.4bn.

The sale of the computer business, for up to \$835m depending on net asset valuations, was announced last October, but the dispute has arisen now because of what Zenith termed "the substantial deterioration of the business in December."

ness in December." At the time of the sale the computer business seemed an attractive and profitable company, but within weeks Zenith revealed that the business had turned into a loss-maker.

Mr Jerry Pearlman, Zenith chairman, yesterday called the row "a difference of opinion of significant magnitude" and said "neither we nor our auditors can predict the outcome of discussions, possible arbitration or other action."

Zenith was paid \$498m by Bull on December 28, which according to the Illinois-based company represented 90 per cent of a total sum that was to have included a \$91.9m premium plus the adjusted net book value of the computer business as at the end of November.

But a speedy deterioration in the business in December caused Bull to demand a \$45m refund, plus interest, which Zenith is refusing to pay. Zenith, which employs a workforce of 8,000 in the US and an overall total of 30,000, including Mexican assembly workers, is the only surviving US-owned integrated manufacturer of colour television sets.

Its consumer electronic sales last year amounted to \$1.3bn, up by 8 per cent. Its components sales were 21 per cent higher at \$361m.

The company said it made a \$4m net profit from continuing operations in the fourth quarter of 1989, down from \$7.5m in the same period of 1988.

Previously Zenith had estimated a \$22m fourth-quarter extraordinary gain from its computer business sale. Yesterday morning Zenith's share price was 1. point down at \$21.

# Minorco makes offer of \$705m for Freeport Gold

**By Kenneth Gooding, Mining Correspondent**

**MINORCO**, the South African-controlled investment group which last year made an unsuccessful \$3.5bn hostile bid for Consolidated Gold Fields of the UK, last night agreed to take over Freeport McMoRan Gold of the US for \$705m cash.

The deal puts Minorco, which is 60 per cent owned by Mr Harry Oppenheimer's Anglo American Corporation-De Beers group, well on the way to achieving its objective of becoming a major international natural resources group. Yet it still will have about \$1.8bn left in its cash chest.

Mr. Phillimore said: "We were attracted by the quality of the company's reserves and the exploration potential. You have to factor in some 'blues sky' potential when buying North American gold companies."

Freeport is a pure gold company with interests in two mines in Nevada: Jerritt Canyon (70 per cent owned) and the nearby Big Springs (80 per cent). It is exploring for more reserves, both near its mines and in new areas.

that it has taken care.

The "uninterrupted acquisition but it still leaves us with a lot of fire power," said Mr Roger Phillips, Minnoro's commercial director, yesterday.

Freeport Gold is 61 per cent owned by Freeport, Michigan, the New York-based natural resources company which announced last November that it was putting up for sale the gold subsidiary and other assets, including the 100 per cent owned future Freeport is to concentrate on its copper/gold operations in Indonesia and sulphur production in the US.

Minnoro, which is quoted as Luxembourg, will offer \$15 for each Freeport Gold share compared with yesterday's market price before the announcement of just under \$14.

attribution to new areas. The 1988 year's gold production at the mine to Fresco was 244,100 troy ounces, putting it in the second division of North American gold companies. Output this year is forecast to rise to 300,000 ounces.

Cash costs in 1989 were \$207 an ounce, in line with the North American average.

Milacero's \$3.50 bid for Gold Fields in the UK heraked a new, "hand-on" style of management.

It collected \$646m from the sale of its 29.9 per cent of Gold Fields to Hanson, the Anglo-American conglomerate, after its own bid was halted by a New York

Luxembourg, will offer \$17 for each Freeport Gold share compared with yesterday's market price before the announcement of just under \$14.

Last year Freeport Gold's net earnings were \$15m, which

Mr. Phillimore said the company expected the Freeport deal to go through smoothly and with the full approval of the US authorities. "We expect to wrap it up in

# Seeking solace in the bottom of a beer glass

**A streamlined Elders IXL concentrating on brewing is the likely outcome of a planned restructuring, reports Chris Sherwell**

**E**ighteen years ago John Elliott was an ambitious 30-year-old Australian keen to "go it alone" in business after six years with management consultants McKinsey. This Friday he may announce the "unbundling" of Elders IXL, the corporate empire he forged out of a jam-maker, an agribusiness and a *passing company*.

The overriding aim was to ensure the group's future growth through a structure that benefited Mr Elliott and his executives as well as shareholders. The vehicle for the executives was Harlin and the crash, ironically, brought the opportunity Mr Elliott sought.

When the \$35-per-share, pro-rata offer, Mr. Elliott and his associates stood to increase their stake in Elders from 25 per cent to 30 per cent if shareholders took up their entitlements and to 43 per cent if they did not. Including convertible notes and options, the figure went above 50 per cent. With the market price around \$32.80 a share, Harlin came

No one outside Elders' top management knows for sure what he will say. But in its most dramatic form, the speculation is that the company will come out with a plan to restructure the business, using its assets, labour, finance, resources and equity investment interests to become a global brewing company, with a restructured ownership and perhaps a new name.

It is already one of the world's largest brewers, centred on its Foster's brand of lager. Under the restructuring, the group is said to be planning the disposal of its 23.6 per cent share in the UK's second largest brewer, and a deal with Grand Metropolitan of the UK, under which Elders would acquire some of GrandMet's breweries and the two groups' pub interests would be merged.

Separately, there is talk of

Elders had built up a large stake in Broken Hill Proprietary (BHP), Australia's largest company, to counter Mr. Robert Muldoon's anticipated take-over through BHP Resources. The crash ended the stalemate and, in February 1988, Harlin acquired the 18 per cent stake in Elders that BHP had built as a cross-holding.

In a second important move later that year, Harlin quietly increased its Elders holding to almost 25 per cent by acquiring a chunk of Elders options jointly with the National Australia Bank, the Commonwealth Fund and Mr Elliott's former Elders colleagues who formed the AFP investment group.

This took Mr Elliott and his associates close to their target of 30 per cent control. And with the aid of a "defence group" secured, he continued publicly

AS \$2.50 a share, *Harlin* came under pressure from the regulatory authorities to give shareholders the opportunity to sell as they saw fit. *Harlin* then returned again to his bankers and launched an on-market bid valuing Elders at AS\$5.50, making it one of the world's largest takeovers.

Then the other attracted criticism from Mr Elliott's opponents in the Labor Party government, who disliked his role as president of the Liberal Party.

He other netted *Harlin* 54 per cent of Elders and 60 per cent on a diluted basis. But it was more than Mr Elliott wanted and compounded *Harlin*'s financial problems. *Harlin*'s dividend was cut to 10 per cent, and he sought its repayment, obligations even less so in the environs

Separately, there is talk of "looting of Elders' aggressiveness" toward existing Elders' shareholders and of the outright sale of the group's 42 per cent stake in Elders Resources NZFP, the forest products and mining affiliate. The sale of remaining interests in Elders Finance, following the already announced disposals of smelting and treasury operations, is also expected to continue and some key equity investments may also be sold, for example in the food group Goodman Fielder, Zurich.

In brewing alone there was an attempted £180m (£30m) takeover of Allied Lyons in the UK, the successful £120m acquisition of Courage, subsequent pubs deals and a £430m (US\$520m) takeover of Carling O'Keefe in Canada. This was followed by a link-up with Molson and an abortive £160m onslaught on Scottish & Newcastle.

The seriousness of Mr Elliott's circumstances was underscored last November when Australian Ratings, the local credit-rating agency, infuriated him by reducing its Elders' rating five notches, because Baring's buy-out had increased the group's vulnerability.

Harlin Holdings, Elders' biggest shareholder, which is controlled by Mr Elliott and his executives, may reduce its existing 50% stake to 25% and sell the balance to a consortium of investors. The consortium could include some of the executives who may leave Elders and sell their stakes in Harlin.

Prospective buyers in Harlin include GrandMet and Molson, Elders' Canadian brewing partner. The overall result is expected to be a streamlined, three-tiered national brewing company with interests in the United States (based in the USA), Europe (based in the UK) and North America (based in Canada). Mr Elliott will be a large individual shareholder.

The restructuring is not new. Back in October 1987, the stock market crash sank a restructuring that involved the creation of three public compa-

Similarly, Elders Resources did a reverse takeover of NZ Forest Products in New Zealand; the agribusiness group acquired the timber company in the US; and Elders Finance was talking of acquiring a bank.

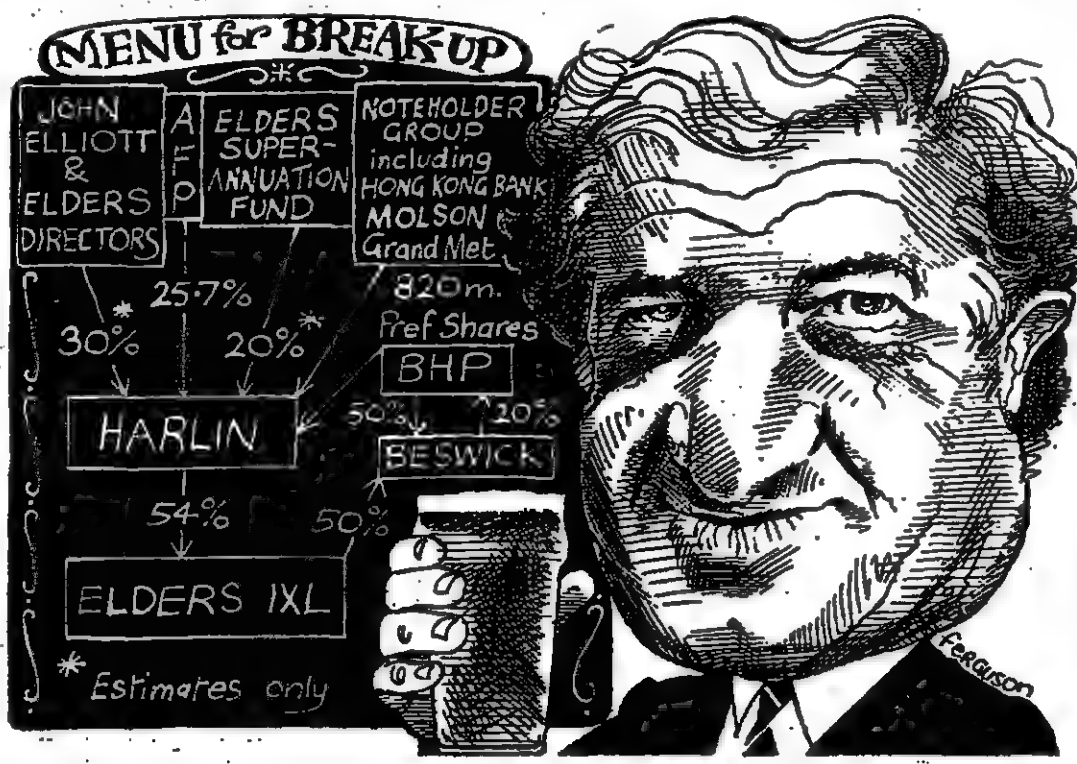
Through it all, restructuring remained a live issue. In August 1988, one senior Elders executive quipped by saying that there was "no intrinsic logic" why the group's components should stay together — that the "logical thing at the end of the day is to take the company apart and spin off all the divisions."

But the principal trigger for this Friday's announcement came last May, when AFF decided to sell to Elders shareholders the 31.8% Elders share it held through a just unwound joint venture with Goodman Fielder Wattie.

Because Harlin had underwrit-

This week's restructuring plans will be announced alongside interim profits. Analysts say Eiders' \$100.4 million in 1990 debt, the largest individual debt in the industry, is sustainable, now wants to make Eiders a simpler, more predictable and a dependable source of wealth.

He may also decide whether to consider a sale as he has always said he would, or become a private chairman, pursuing his political interests. Analysts suggest that after 18 years the end of Eiders' wheeler-dealer phase is nigh.



**John Elliott:** analysts suggest that the end of Elders' wheeler-dealer phase is nigh

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Losses (Percentages)				Commercial Un.		Auto/Aviation (All)	
Allison	555	+	4	460	-	14	
Boeing	580	+	7	345	-	13	
Encore/Entel Uts	290	+	3	405	-	5	
Lloyds	290	+	7	800	-	14	
NorthWest	340	+	7	474	-	7	
Next	105	+	2	SW Water	182	-	7
Pacific				Tarmac	218	-	10
Reliance Gas	221½	-	4	Unifiber	636	-	11
Seaboard	643	-	10	VPI Grp.	26	-	10
Chryslion	134	-	3				

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## INTERNATIONAL COMPANIES AND FINANCE

## Astra advances by 23% to SKr1.67bn before tax

By Robert Taylor in Stockholm

ASTRA, the Swedish pharmaceuticals company which is attracting increasing international interest because of prospects for its Losec anti-peptic ulcer drug, increased pre-tax profits (before appropriations and taxes) by 23 per cent last year to SKr1.67bn (\$272m) from SKr1.35bn (\$217m).

Sales rose by 19 per cent to SKr7.48bn from SKr6.28bn. The board proposed a dividend of SKr2.50 a share, the same as for 1988.

Earnings per share after full tax rose by 33 per cent to SKr1.1 from SKr0.83.

Mr Håkan Mogren, president, forecast that sales and pre-tax profits would increase by about 20 per cent this year.

The company's best sales growth performance last year was in agents for gastrointestinal diseases with a 179 per cent improvement to SKr568m from SKr204m.

Astra said Losec, which was introduced into the US, West German, French and Spanish markets in the fourth quarter of last year, is now on sale in 25 countries.

Astra's sales of Losec totalled SKr380m last year and in the three countries where it was first launched - Sweden, Holland and Switzerland - its market share had reached 20 per cent by the end of 1989.

Astra is currently embroiled in a learned dispute with Glaxo, producer of the Zantac anti-ul-

cer drug, over the safety of Losec.

In spite of the strong growth for Losec, Astra's largest sales product continues to be the cardiovascular agent Seleno, which had sales of SKr1.31bn in 1989 compared with SKr1.15bn in the previous year.

There was an 18 per cent growth in Astra's sales of agents for respiratory diseases to SKr1.83bn from SKr1.55bn with a 59 per cent improvement in sales of Pulmicort. The company also reported a 10 per cent increase in its sales of local anaesthetics to SKr1.56bn from SKr1.42bn.

Astra announced that its annual meeting would be held on May 16 in Stockholm.

## GM holds talks with E German car maker

By Kevin Done, Motor Industry Correspondent

GENERAL MOTORS of the US is holding talks with the East German manufacturer of the Wartburg car about a possible co-operation deal.

The discussions are being conducted by Adam Opel, GM's West German subsidiary and the corner-stone of its European operations.

The Wartburg is assembled in Eisenach by the VEB Automobilwerk Eisenach, part of the East German car-making group based in Karl-Marx-Stadt.

Opel refused to disclose any details of the talks, which it said were at a very preliminary stage. According to West German newspaper reports, Opel is examining potential collaboration both in car assembly and in sales and service operations.

Last month GM, the world's largest car-maker, announced that it was planning to form a joint venture in Hungary to build engines and to assemble cars.

It has signed a protocol with Kaba, the Hungarian state-owned maker of trucks, diesel engines, tractors and axles, to form a joint venture in which the US group will own 67 per cent of the equity and will appoint the management. The project will involve a total investment of around \$150m.

## KIO chief bears BP aftershock

Victor Mallet on a London posting hit by Kuwaiti power struggles

Kuwait's decision to recall Mr Fouad Jafar, the longstanding general manager of the London-based Kuwait Investment Office, was interpreted by bankers and senior officials yesterday as a delayed aftershock from the two-year-old KIO-BP affair and the ensuing power struggles within the Kuwaiti Government.

No official statement has been made by the Kuwaiti authorities about the decision or about any replacement, but it is known that Mr Jafar is to return home reluctantly by March 15. Four senior portfolio managers have already been recalled from London.



Sheikh Ali Khalifa al-Sabah supports KIO

It appears that Mr Jafar has decided - with the backing of the Emir - to reassert central control over the KIO. The Kuwait Investment Authority (KIA), a Kuwait-based umbrella organisation headed by Mr al-Kharafi, was established in the 1980s to oversee the KIO but failed to make much impact until this year.

The KIO, which manages up to \$500m of Kuwaiti funds, is supported by the dynamic Sheikh Ali Khalifa al-Sabah, the Oil Minister. He is thought to have backed the KIO's purchase of 21.7 per cent of BP when the British Government decided to privatise its remaining stake in the company in spite of the October 1987 stock

market crash.

Britain was outraged by the KIO's raid on BP, and although Kuwait emerged with a profit from last year's BP share buy-back, which cut the KIO's stake to less than 10 per cent, some of Sheikh Ali's relatives in the ruling family were embarrassed by the publicity. Quick decisions are not a hallmark of Kuwaiti politics, and Mr Jafar's recall is regarded as a belated attempt to rein in the KIO - or to go through the motions of doing so.

A special four-man committee loyal to the Finance Minister was appointed to examine the performance of the KIO. As well as arranging Mr Jafar's

return, the committee has enforced limits on the scale and geographical spread of operations which the KIO can conduct without authorisation from the KIA in Kuwait.

Senior Kuwaitis close to the KIO complained yesterday that the KIA, which has its assets managed by banks and brokerage houses, does not appreciate the professionalism of the KIO, which manages its own affairs, or of Mr Jafar, who has successfully led the KIO for more than 20 years.

One official described the increased KIA bureaucracy as "detrimental" to the KIO. "The KIO's results are well-known and extremely good," he said. "If the idea was to make us more efficient, then presumably someone would have been appointed as a replacement [for Mr Jafar]."

The KIA is intensely secretive, and it is difficult to tell at this stage what practical effect the new measures will have. Kuwait as a whole remains a wealthy and aggressive overseas investor - earning about as much from its investment income as it does from oil - and Sheikh Ali continues to pursue his interest in downstream and upstream oil investments through the Kuwait Petroleum Corporation and its subsidiaries.

Some economists believe the KIA is being given more responsibility in North America, and it is certain that the



The Emir of Kuwait backs central control of KIO

KIA is trying to separate KIA and KIO functions in a more formal way than has been the case so far. Traditionally the KIO has managed most of the estimated \$100bn (\$88bn) of funds in the Reserve Fund for Future Generations (which receives a proportion of annual oil revenues) by investing in Western markets and Japan, where it is the largest foreign investor.

The KIA has looked after the \$100bn General Reserve (of which about 85 per cent is thought to be in illiquid assets such as loans to Iraq), and has concentrated on investments in the Far East and the Arab world.

## Degussa and E Merck seek link

By Katharine Campbell in Frankfurt

E. MERCK, the privately-held pharmaceuticals and special chemicals company, and Degussa, the precious metals and chemicals concern, both of West Germany, are considering a merger or other form of co-operation within their pharmaceutical businesses.

The move reflects the current trend towards consolidation in the fragmented pharmaceutical industry, prompted in particular by heavy research and development costs, which usually run at 10 to 15 per cent of companies' annual sales.

The two companies announced yesterday they were setting up a commission to explore all forms of co-operation, but gave no further details. E. Merck has no connection with Merck of the US, the world's largest drugs company.

Analysts reckoned that, while it was possible that Asta Pharma, the pharmaceuticals subsidiary of Degussa, would

be bought by E. Merck, the more likely course of events would be a joint venture, which could seek a stock exchange listing.

A big attraction for E. Merck in a possible tie-up would be the benefits of Degussa's progress in developing cancer therapy drugs, which mesh well with its own cancer research. Degussa, meanwhile, which has some presence in Europe, would benefit from the vastly more extensive worldwide network of E. Merck.

Last year, E. Merck's group sales amounted to DM3.5bn (\$2.1bn), a 6.3 per cent increase on the previous year, it was revealed yesterday. Over 40 per cent of this was in pharmaceuticals. Domestic growth was a slower 3.0 per cent, though pharmaceuticals turnover was up 11.7 per cent. Domestic sales were valued at DM1.7bn, and profits at about DM57.3m, 20 per cent up on the previous period.

About 85 per cent of Degussa's profits come from its chemicals business, but pharmaceuticals represent only a small part of the group's activities.

Group sales for the year ended September were DM14.4bn compared with a turnover at the Asta Pharma pharmaceutical subsidiary - announced yesterday - of DM749m.

Analysts said its pharmaceutical operations were in the current climate probably too small to stand alone, noting also that the Degussa group faced pressure on its margins in precious metals trading.

Separately Merck, the Swiss holding company based in Zug, into which E. Merck's foreign interests are consolidated, yesterday reported group sales of SFr1.95bn (\$1.3bn) for 1989, against SFr1.69bn in 1988. Pharmaceutical sales were SFr757m, up from SFr628m a year earlier.

## Bouygues acquires stake in Soviet weekly newspaper

BOUYGUES, the French construction group, has bought a 50 per cent stake in the French-language edition of Moscow News, the pro-reform Soviet weekly, Ruter reports.

Bouygues said Mr Igor Yakovlev, Moscow News's editor-in-chief, signed the agreement at Bouygues's headquarters outside Paris, but it gave no indication of the sum involved.

French reports quoted a company official as saying the acquisition was part of Bouygues' strategy for expansion into the East.

## Dasa expects profit in first full year

DEUTSCHE Aerospace (Dasa), the aerospace unit of Daimler-Benz of West Germany, said it expected to make a profit in 1990, its first full year since its 1989 formation, writes Our Financial Staff.

However, Mr Juergen

Schrempf, management board chairman, said Dasa also faced restructuring costs - partly because of a decline in military business - which may involve some rationalisation.

Mr Manfred Bischoff, finance director, said Dasa, which

includes Messerschmitt-Bölkow-Blohm, would have a 1990 turnover of some DM14.5bn (\$8.6bn). Dasa had 1989 turnover of DM8bn, excluding MBB. Its results are being consolidated into the books this year for the first time.

## Sock Shop seeks protection from creditors

By Maggie Urry in London

SOCK SHOP International, the hosiery chain which was one of the retail stars of the 1980s, yesterday asked the Companies Court to appoint administrators to give the group protection from its creditors.

The company said it needed a breathing space while it organised a refinancing package.

Ms Sophie Mirman, chairman and joint managing director, said if the order was granted at a court hearing today it would be "the best way of ensuring that our refinancing discussions are productive." It would allow the group to continue trading as a going concern.

The petition to the court is an unusual move in the UK but is similar to a Chapter 11 filing in the US. The group has been supported in its petition by Barclays Bank, its bankers. It is thought the bank was keen to see an injection of management. The group has only three directors.

Ms Mirman said rumours that Mr Richard Rose, her husband and the other joint managing director, would have to leave the company were "totally unfounded."

The group has debts totalling £16m (\$27m) and less than two weeks ago revealed that losses in the half year to the end of August reached nearly

\$4m, including trading losses from the US shops which were closed just after Christmas. A material loss is forecast for the year to the end of February.

Analysts suggested yesterday that the company might need to raise as much as £16m in new money to clear the borrowings and give sufficient new equity to cover the losses and write-offs. However, some believe the company could survive with less, in spite of Sock Shop's problems it has received numerous offers of backing.

Yesterday morning the shares, which are quoted on the Unlisted Securities Market, were suspended at 34p, valuing the group at £7.5m. At its peak

Sock Shop shares reached 325p making the company worth over £70m. It is thought the shares could return from suspension if and when the administrators are appointed.

Ms Mirman said last night: "I am confident that the Sock Shop concept will survive." It is expected that the 50 per cent stake held by Ms Mirman and her husband will be diluted to well under 50 per cent through the refinancing.

If the court approves the petition, Mr Peter Dabulsson and Mr Phillip Sykes, both partners of BDO Binder Hamlyn, the accountants, will be appointed as administrators. See Page 18

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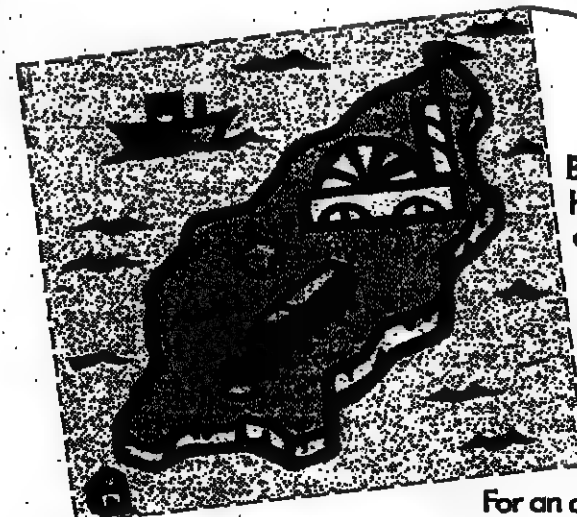


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January, 1990

### NOTICE TO HOLDERS OF

#### MITSUBISHI KASEI CORPORATION

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1 per cent. Bonds due 1992  
with Warrants to subscribe  
for shares of common stock  
(the "1992 Bonds")  
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with Warrants to subscribe  
for shares of common stock  
(the "1998 Bonds")

Pursuant to Chapter 4(A) of the Instrument dated June 30, 1987 for the 1992 Bonds and July 6, 1988 for the 1998 Bonds, notice is hereby given that, because of the issuance of 70 million shares of Common Stock on February 11, 1990, the subscription prices of the above-mentioned Bonds have been adjusted as follows:

- The subscription price in effect before such adjustment was Yen 1,200 per share of Common Stock for the 1992 Bonds and Yen 1,200 per share of Common Stock for the 1998 Bonds, and the adjusted subscription prices are Yen 1,184.30 per share of Common Stock for the 1992 Bonds and Yen 1,265.50 per share of Common Stock for the 1998 Bonds.
- Such adjustment took place on or February 11, 1990 Tokyo time.

MITSUBISHI KASEI CORPORATION  
By: The Bank of Tokyo  
Trust Company  
of Japan  
Disbursement Agent

Date: February 21, 1990

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Notes due 1994

(the "Notes")

Notice is hereby given that for the interest period from 21st February, 1990 to 21st August, 1990, the Notes will carry an interest rate of 7% per annum.

Interest payable on 21st August, 1990 will amount to ¥347,123 per ¥10,000,000 Note.

Agent Bank  
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Tokyo

### NOTICE TO HOLDERS OF

WARRANTS TO SUBSCRIBE FOR  
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U.S. \$100,000,000  
1 7/8 per cent. Convertible Notes due 1995

Pursuant to Chapter 4(C) of the Instrument dated 19th June, 1987 under which Convertible Warrants were issued, notice is hereby given as follows:

1. Pursuant to resolution adopted at the meeting of the Board of Directors of DARCI CORPORATION held on 15th February, 1990, (Japan Time), the Company authorized a free distribution of shares of its Common Stock to the Shareholders in the record as of 26th March, 1990 (Japan Time) at the rate of 0.025 new shares per old share.

2. As a result of such free share distribution, the subscription price of the Warrants will be adjusted pursuant to condition 1 of the Terms and Conditions of the Warrants from 2,474.4 Japanese Yen to 2,411.8 Japanese Yen, effective as of 21st March, 1990 (Japan Time).

DARCI CORPORATION  
By: The Bank of Tokyo, Limited,  
London Branch,  
21st February, 1990.

### BANCO HISPANO AMERICANO SA

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Banco Hispano Americano SA has declared a dividend payable against the International Depository Receipts (IDRs) representing 50 shares of 500 pesetas each.

The dividend will be paid in cash to the holder of the IDR at the time of the next dividend payment of the company, which will be paid on or after 26 February 1990 and must be lodged at least three business days prior to payment.

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Notice is hereby given that the interest payable for the Interest Period 30th August, 1989 to 28th February, 1990 calculated up to and including the 15th February, 1990 will be \$429.89 per \$10,000 coupon and \$2,146.46 per \$30,000 coupon.

Notice is hereby given that the interest payable for the Interest Period 30th August, 1989 to 28th February, 1990 calculated up to and including the 15th February, 1990 will be \$429.89 per \$10,000 coupon and \$2,146.46 per \$30,000 coupon.

By: Bankers Trust Company, London Agent Bank

## INTERNATIONAL COMPANIES AND FINANCE

### Nekoosa succumbs to Georgia Pacific bid

By Anatole Kalesky  
in New York

GREAT NORTHERN Nekoosa, the big US paper company which had been fighting for its independence in the first big contested takeover battle of the US forest products business, succumbed yesterday to a slightly improved offer from Georgia Pacific.

Nekoosa's merger with Georgia Pacific would create the world's biggest paper and forest products group. Under the deal, Georgia Pacific would pay \$65 a share in cash for the outstanding shares of Nekoosa, valuing the entire company at about \$3.6bn.

Georgia Pacific's clinching offer was a small improvement over the \$63 a share bid it had made in mid-November and which had been bitterly resisted by the Nekoosa board. Georgia Pacific originally bid \$58 for Nekoosa a few weeks after October's "mini-crash" on Wall Street. Analysts then suggested the final price for Nekoosa might have to be well over \$70 a share.

Given the nervousness in the US stock market and the big falls suffered, particularly by takeover stocks, yesterday's agreement came as a relief to the hard-pressed strategists on Wall Street. Nekoosa's shares advanced by \$1½ to \$65½ in heavy trading, while Georgia Pacific fell \$1½ to \$44½, with few shares changing hands.

Some analysts maintained the deal could mark the beginning of a substantial consolidation in the US paper and forest products industry. The expanded Georgia Pacific would have annual sales of about \$14.5bn, against International Paper's \$12.5bn. It would also become a broad-based producer, since Nekoosa's containerboard and packaging operations would complement Georgia Pacific's building products businesses.

Nekoosa's failure to defend itself against Georgia Pacific, in spite of anti-trust objections and anti-takeover devices, was expected to increase the vulnerability of smaller companies in the industry. Georgia Pacific will finance the Nekoosa purchase by borrowing \$4.5bn from a bank syndicate led by Bank of America.

### Strong growth for Portugal's private banks

By Patrick Blain in Oporto

PORTUGAL'S main private banks experienced another year of strong growth in 1989, benefiting from the high level of economic activity in the country with record investment - foreign and domestic - and from the Government's privatisation programme.

Restructuring in the financial sector and increasing mergers and acquisitions activity also boosted earnings. Yesterday, the Banco Portugues de Investimentos (BPI), the leading Portuguese private investment bank, announced a 17 per cent rise in net profits from \$23.8m (\$20m) in 1988, with cash flow before taxes increasing by about 44 per cent from \$24.5m in 1988 to \$35.5m last year.

The bank is raising its dividend from 10 per cent to 12 per cent on an unchanged \$7.5m share capital.

Earlier, the Banco Comercial Portugues (BCP), one of the fastest growing private retail banks, had announced a 49 per cent increase in net profits from \$26.7bn in 1988 to \$39.6bn last year.

## American Brands offshoot pays £160m for distiller

By Philip Rawson

GALLAHER, the British subsidiary of US tobacco group American Brands, yesterday bought Whyte & Mackay, the Scotch whisky distiller, for \$160m cash in a surprise late bid.

The purchase, from Brent Walker, the leisure and property group, ended an increasingly bitter five months' auction in which the main contenders had appeared to be a management team led by Mr Michael Lunn, Whyte & Mackay's managing director, and Burn Stewart, a Glasgow-based whisky company.

These two bidders had originally planned a joint venture, but the project collapsed. A row later developed over the support given to Burn Stewart by Charterhouse, the merchant bank, which is owned by the Royal Bank of Scotland, Whyte & Mackay's banker.

Gallaher's unexpected intervention followed an approach by Mr Lunn's group, Mr Anthony Houseman, Gallaher's chairman and chief executive,

said yesterday: "We were asked if we were interested in a minority stake in the company. After some discussion, we made it clear that we would prefer to own the company but retain the management team. We made our bid on that basis."

Mr Houseman confirmed that Mr Lunn would now be appointed chairman and chief executive of Whyte & Mackay. "It was the quality of the management team that persuaded us to buy the company," he said.

The deal comprises all Whyte & Mackay's brands - which include Claymore, Haig, Crawford's and Whyte & Mackay's Dalmore, Tomatin and Fetters distilleries and its bottling and packaging subsidiary, William Muir.

Whyte & Mackay, which employs some 800 people, has about 15 per cent of the Scotch whisky market and, according to unverified accounts, in the 15 months ended December 31, 1989 made pre-tax profits

of \$14m on turnover of \$179m.

Mr Lunn said yesterday: "The deal is the best option for the future. Existing management will be allowed to develop the company on an autonomous basis from Glasgow."

Attempts to put together a management consortium had been hampered by a change of attitude in the City towards buy-outs, coupled with increased interest rates, he said.

"There were also threats of hostile takeover bids which we believed would not be in the long-term interests of the company, its employees, or its customers."

Whyte & Mackay brands are already distributed in the US by American Brands, which owns Jim Beam, the world's top-selling bourbon.

This relationship is now likely to be developed and Gallaher is expected to commit substantial funds to Whyte & Mackay's growth.

## First Boston denies cutbacks

By Janet Bush in New York

FIRST BOSTON, the US arm of global securities house CS First Boston, yesterday denied it was planning substantial job cuts. It said, however, it was continuing to review its operations in the light of market conditions and it might decide to withdraw from some narrow businesses.

First Boston was beset with rumors of restructuring and which saw Drexel Burnham Lambert file for Chapter 11 bankruptcy protection - that it too was facing liquidity difficulties because of its exposure to the distressed junk bond market.

It strongly denied US press reports sourced to its commercial bankers that First Boston had asked them to release a public statement denying that they had cut off credit to the investment bank. A spokes-

woman said yesterday that First Boston was unaware of any such request.

Unlike Drexel Burnham Lambert, First Boston has the advantage of being backed by CS Holdings, a well-capitalised parent.

First Boston said its long-term review of its business could not be characterized as a restructuring and denied reports that it was planning to lay off perhaps 600 to 900 employees. Its payroll is just under 5,000 employees.

Last Friday, CS First Boston announced 39 job losses through the elimination of its bond futures brokerage business in Chicago which, it said, was not profitable enough. It said that it would sell as many as 13 of its 16 seats on the two leading Chicago commodity exchanges.

First Boston recently established a separate merchant banking subsidiary to manage the group's principal investment activities and to monitor the company's exposure to the junk bond market.

It is believed to have substantial holdings of deeply-discounted bonds of Federated Department Stores and Allied Stores which filed for bankruptcy protection in January.

It is also believed to be holding most of the \$475m junk bond offering for Ohio Mattress, which collapsed last year, in the form of an illiquid loan to the company.

The bankruptcy filings of Federated and Allied listed First Boston's exposure as \$250m. First Boston has said it had already taken some losses into account and its exposure was \$280m at most.

## Deere's net earnings leap 62%

By Alan Friedman in New York

DEERE & COMPANY, the leading US manufacturer of farm machinery, yesterday announced a 62 per cent jump in its net earnings for the first quarter of its 1990 fiscal year, to \$78.5m or \$1.04 per share.

The quarter's result, for the period ended January 31, was struck on the back of 30 per cent higher revenues of \$1,650m. The profit is unusually high because the first quarter of the previous fiscal year was hit by manufacturing start-up costs and shipping delays in the combine and tractor businesses.

Production tonnage in the first quarter was 20 per cent higher than in last year's first quarter and net sales to dealers

of farm and industrial equipment were 21 per cent higher at \$1,370m.

Mr Robert Hanson, Deere's chairman, said retail sales of all the company's equipment lines were up in the first quarter, with North American sales of John Deere agricultural equipment especially strong.

He confirmed a forecast that the company's 1990 output will be about 5 per cent higher than last year's production schedules. North American lawn and ground care and agricultural equipment production would see the biggest rise in output, partly to offset lower production outside of the US.

Mr Hanson said North American agricultural economic

conditions continue to be favourable, and cited a US Department of Agriculture forecast that farmers' net cash income in 1990 would exceed the 1989 level.

Excluding the company's financial services subsidiaries, Deere's equipment operations had \$42.5m of first-quarter net income - up from \$14.5m in the same period last year. The credit, insurance and health care operations turned in \$94.3m of first-quarter earnings, against \$31.1m in the same period of 1989.

For the whole of the last financial year, which ended last October, Deere made a \$89.2m net profit on \$7.2bn of sales.

## The Limited jumps 27%

By Karen Zagor in New York

THE LIMITED, one of the largest US women's retail chains, yesterday reported strong growth in fourth-quarter earnings as it continued to recover from a decline in the women's apparel market, which sent profits into a tailspin in the first half of 1988.

The Columbus, Ohio-based company said its net income for the latest 16-week quarter jumped 27 per cent to \$183.1m or 65 cents a share, from \$120.1m or 47 cents in the 12-week fourth quarter of 1988. Sales increased 17 per cent to \$1.58bn from \$1.36bn a year

ago. For the whole of 1989, The Limited said net income leapt 62 per cent to \$948.9m or \$1.62, from \$584.1m or \$1.26 a year earlier. Sales in the year rose 14 per cent to \$4.65bn from \$4.07bn. The 1989 fiscal year was one week longer than 1988.

The company, one of the fastest growing US boutique chains in the first half of the 1980s, said sales in the latest quarter and year advanced by 22 per cent and 19 per cent respectively, excluding the Lerner Women division from its 1988 results. The company said Lerner Women in April 1989.

## Abitibi posts loss of C\$14.5m

ABITIBI-PRICE, North America's biggest newsprint producer, took the full force of severe price discounting in the fourth quarter of last year and posted a loss of C\$14.5m (US\$12.1m) or 22 cents a share, on sales of C\$301m, writes Robert Gibbons from Montreal.

A year earlier, Abitibi earned C\$48.1m or 66 cents, on sales of C\$585m. The latest period included a special C\$31.2m pre-tax charge to cover a machine shutdown.

For the year, Abitibi reported earnings of C\$54.2m or 70 cents a share, against C\$181.1m or C\$2.64,

This advertisement is issued in compliance with the Regulations of the Council of The Stock Exchange. Application has been made to the Council of The Stock Exchange for the ordinary share capital of ABI Leisure Group plc. Issued and being issued, to be admitted to the Official List. It is expected that the ordinary shares of 10p each in the Company will be admitted to the Official List on 26th February, 1990 and that dealings will commence on that day.



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INTERIM REPORT

The Directors of The Korea-Europe Fund Limited announce the unaudited results for the six months ended 31st December 1989.

	At 31st December 1989	At 31st December 1988
Assets applicable to ordinary capital	US\$700	US\$700
Net assets value per share	US\$0.70	US\$0.70

	Six months ended 31st December 1989	Six months ended 31st December 1988
Dividends and interest from investments	66	84
Deposits interest	21	21
Total Income	87	105
Expenses and interest	251	425
Deficit before taxation	(606)	(1098)
Taxation on the income	14	10
Deficit after taxation	(620)	(1108)

Deficit per share: 3.24 cents 2.00 cents

Assets, income, expenses and dividends per share have been adjusted where appropriate to reflect the effect of the revaluation of the US dollar in December 1989.

Over the six months to 31st December 1989 the net asset value of the Company rose by 15.7 per cent compared with a rise in the KSE Composite Stock Price Index of 6.6 per cent and a fall in the value of the Korean Won against the U.S. dollar of 1.7 per cent.

Dividend payments by Korea-Europe Fund Limited are made on the second half of the Company's financial year and as a result there is a deficit of assets for the first six months of the current year. The Directors anticipate, however, that there will be a surplus of assets for distribution for the year ending 30th June 1990.

The interim report is available from the depository at the address indicated below

MORGAN GUARANTY TRUST COMPANY OF NEW YORK  
Brooklyn Office  
35 Avenue des Arts  
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as Depository



## INTERNATIONAL COMPANIES AND FINANCE

## Westpac buys 7.5% of ANZ Bank

By Chris Sherwell in Sydney

WESTPAC Banking Corporation, the largest of Australia's Big Four commercial banks, yesterday paid Adelaide Steamship A\$410m (US\$312m) to acquire a 7.5 per cent stake in the Australia and New Zealand Banking Group (ANZ), the third largest bank.

The sale follows Westpac's recently announced decision to sell down its investment portfolio in order to concentrate on operating businesses, and allow the conglomerate, headed by the entrepreneur Mr John Spalvins, to pay off some of its debts.

The deal also highlights growing volatility in the ownership structure of Australia's commercial banking sector, at a time when high interest rates have increased the incidence of non-performing debt and caused the banks unusual stress.

Westpac's purchase is seen as a broadly defensive move in the event of a major reshuffling in the ownership of

national or regional banks. ANZ already holds around 3 per cent of National Australia Bank (NAB), the second largest bank, while NAB has a similar cross-holding in ANZ.

Neither has a stake in Westpac, but Adsteam still has significant holdings in both Westpac and NAB. Westpac and ANZ, meanwhile, both have stakes of around 10 per cent in each of two smaller regional banks, Advance Bank in New South Wales and Challenge Bank in Western Australia.

Broking analysts are predicting a shake-out in the sector in the coming months, following the federal election on March 24. This is reinforced by uncertainty surrounding the government-owned banks, notably the federal government's Commonwealth Bank, the number four bank, and the state-owned State Bank of Victoria and the State Bank of New South Wales.

Speculation last year that the Commonwealth Bank



Mr John Spalvins: leading Westpac's efforts to pay debts

might merge with one of the other three major banks has subsided because of Labor Party objections.

Concern has grown, however, about the future of the State Bank of Victoria because

of the poor performance of Tricontinental, its merchant banking arm, now absorbed by the parent.

After provisions last year of some A\$300m and a substantial A\$200m overall loss, the bank is said by broking analysts to be facing further provisions in the current year of up to A\$700m.

The State Bank of New South Wales has acknowledged holding talks with its Victorian counterpart about a possible merger to help replenish its capital base, but nothing seems to have come of them.

One suggestion is that the Commonwealth Bank might be interested, but analysts say only the private sector banks have the capital to make such an acquisition.

In their view the government-owned banks, especially the Commonwealth Bank, are already languishing for capital, and any resort to local debt markets would be unattractive.

## Big loss on currency hits Honda

By Ian Rodger in Tokyo

HONDA Motor, Japan's third largest motor group, saw consolidated net income drop 7.3 per cent in the third quarter to ¥22.5bn (\$155.6m) or ¥23.15 per share, mainly because of a large foreign exchange loss.

Consolidated sales were up 8.5 per cent to ¥942.8bn, as car sales in both the US and Japan were helped by the introduction of new models.

Operating income jumped 22.9 per cent to ¥55bn, largely because of the weaker yen, cost cutting and the removal of sales incentives following the introduction of the models.

In the third quarter, automobile revenue rose 12.3 per cent to ¥701.1bn while motorcycle sales dropped 1.5 per cent to ¥78.8bn. Power product sales advanced 15.2 per cent to ¥79.9bn.

For the nine months to September 30, net income was down 34.4 per cent to ¥51.1bn or ¥56.47 per share on sales up 5.8 per cent to ¥2,782.6bn.

The group is sticking to its earlier forecast that second-half consolidated net income will be as good as, or slightly better than, last year's ¥44.7bn.

© Meiji Seika Kaisha, the Japanese pharmaceuticals and confectionery group, has raised its forecast for parent company net profit in the year ending March 31 1990 to ¥77bn from an earlier expected ¥70bn, against ¥70.06bn a year earlier, Reuters reports.

The increase in the 1989-90 net profit forecast reflected ¥4bn earned selling real estate in and near Tokyo, the company said.

The diversified confectionery maker's forecast for the year's sales are unchanged at ¥280bn. © Sankyo, the world's largest casting-machines maker, is to buy subsidiaries of Cross & Trecker of the US for the equivalent of ¥1.3bn, AP-JV reports.

The Japanese company has acquired Roberts Corp, of Lansing, Michigan, and Shaleo Systems Maschinen- und Service in Hamburg, West Germany.

Sintokogio expects combined sales for both the US and West German concerns to reach the equivalent of ¥5bn after three years.

## AECI's domestic sales slacken

By Jim Jones in Johannesburg

AECI, South Africa's largest diversified chemicals group, lifted profits last year, but the group said domestic sales slowed significantly in the second half.

Export sales were boosted by 36 per cent, but Mr Mike Sander, the managing director, warned that poorer commodity prices at home and abroad would affect trading in 1990.

The group's trading profit before interest and tax in 1989 increased to R594m (\$237.5m) from R473m last year and pre-tax profit rose to R450m from R350m. Turnover advanced to

R4,76bn from R4,08bn last year. Apart from some difficult trading conditions, the year was disappointing because the Government declined to provide any financial help or protection for AECI's proposed coal-based synthetic fuels project with Amcoal, the colliery company.

The project is not viable without protection and has been shelved for the present. Mr Sander said AECI was negotiating with the Government to recover the project's development expenses.

Though sales volumes

slowed in the second half Mr Sander said the fertiliser, plastic, synthetic fibre and chlor-alkali divisions traded well.

Fertiliser sales have been helped by greater demand from maize farmers and rationalisation of the industry's production.

Earnings rose to 263 cents a share from 165 cents and the year's total dividend has been raised to 87 cents from 75 cents.

AECI is controlled jointly by ICI and Anglo American Corporation, South Africa's largest mining house.

## T&amp;N Holdings lifted by merger

By Jim Jones

T&N HOLDINGS, the South African affiliate of T&N of the UK, lifted sales by two thirds in 1989, largely as a result of its merger with Associated Engineering (Asseng), the motor components manufacturer.

Margins came under considerable pressure as demand for motor vehicles and components slackened. The directors warn trading conditions are

likely to be even more difficult in 1990.

Trading profit before interest and tax was lifted to R26.8m (\$14.5m) from R26.3m, and the pre-tax profit increased to R23.5m from R20.5m.

Turnover rose to R391.4m in the past year from R244.7m, with the consolidation of Asseng contributing R130.1m to the increase.

Earnings dropped to 69.3

cents a share from 87.7 cents and the year's dividend has been dropped to 31 cents from 44 cents.

The directors said Asseng's trading conditions remained firm, though production was limited by capacity constraints at factories. In contrast, the friction materials divisions reported lower profits, as did some of the motor components and parts divisions.

## Canadian group in Malaysia venture

SAMAWORLD Malaysia and Canada's Giant Bay Resources are jointly to develop a 10m ringgit (\$370m) resort at Genting Highlands just outside Kuala Lumpur, Reuters reports.

The resort, which will have holiday homes, condominiums, a hotel and a Disney-like theme park, will be located next to Malaysia's only casino operated by Genting.

"Our project will change the

world image of Genting Highlands from a gambler's resort to a place for the family. It will be good for the casino," said Mr K.L. Chan, general manager of Samaworld Management, the resort project manager.

Giant Bay will undertake the residential, hotel and commercial development of the resort on 168 acres of land bought for 36.2m ringgit from Samaworld

Malaysia. Samaworld will build the theme park, costing 640m ringgit, on a 96-acre site with Genting Bay as a leading equity partner. Samaworld and associated companies own the park.

Development of the residential units will cost 188m ringgit, while the cost of the hotel has not been finalised. Samaworld Management will manage the whole resort.

## SE-Banken slips by 4%

SE-BANKEN, one of Sweden's largest commercial banks, said its group operating profit fell by 4.3 per cent in 1989 to SKr4.5bn (\$734m) from SKr4.7bn the previous year, AP-JV reports.

SE-Banken said the figures were only preliminary, as it had not been able to complete its final report due to a wage dispute that kept Swedish banks closed for three weeks. The bank's 1989 profit was

SKr300m below the SKr4.8bn average prediction of analysts. SE-Banken said the decline in profit was mainly a result of substantial increases in funds for credit losses.

Earnings per share were estimated at SKr12 down from SKr12.86. The balance sheet total amounted to SKr350bn at the end of 1989, up SKr20bn from the previous year.

The bank's final report will be presented on March 21.

## CSX to buy rest of rail system

CSX, the US transportation group which has undertaken a large-scale restructuring, is to pay about \$385m for the shares in RF&P which it does not already own. Agencies report.

RF&P operates a 112 route-mile rail system between Richmond and the Virginia suburbs of Washington DC.

CSX currently controls, through investments made by its affiliates in the early 1980s, about 36 per cent of outstanding RF&P stock.

RF&P shareholders not affiliated with CSX held about 11.2m RF&P shares. CSX said a special committee of the RF&P board of directors had been considering for several years ways in which both rail and real estate operations of RF&P could be combined with those of CSX to maximise values for RF&P shareholders.

The agreement is for each outstanding share of RF&P guaranteed stock, common stock and dividend obligations not owned by CSX affiliates to be converted into either one share of CSX common or the right to receive \$34.50 in cash. Based on current values, the total to be received by non-CSX affiliated RF&P shareholders is about \$65m.

RF&P shareholders will be able to choose between either CSX common stock or cash.

U.S. \$400,000,000



## The Kingdom of Belgium

Floating Rate Notes Due February 1991

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest has been fixed at 8 1/4% for the Interest Determination Period 21st February 1990 to 21st August 1990. Interest payable on 21st August, 1990 will amount to U.S. \$10,526.91 per U.S. \$250,000 Note.

Agent Bank:

Morgan Guaranty Trust Company of New York  
London

## Jyske Bank achieves 24% return on equity

JYSKE BANK, the Jutland-based bank, made a primary operating profit of DKr627m (\$128m), a return on equity of 24 per cent, writes Eilary Barnes in Copenhagen.

After the merger into two mega-groups of the six largest banks, Jyske now ranks fourth with a balance sheet total of DKr60.9bn.

Jyske Bank's net profit was cut from DKr29m to DKr21m after an increase in provisions and depreciation. An unchanged 10 per cent dividend was proposed.

© Bilkbank, the savings bank which converted to joint stock status in 1989, made a primary operating profit of DKr78m, a return on equity of 19 per cent. It will pay a dividend of 7 per cent, its first dividend to shareholders.



## Oil and Natural Gas Commission

U.S. \$150,000,000

Guaranteed Floating Rate Notes due 1997  
Notice is hereby given that the Rate of Interest has been fixed at 8.5% and that the interest payable on the relevant Interest Payment Date August 21, 1990, against Coupon No. 11 in respect of U.S. \$10,000 nominal of the Notes will be U.S. \$27.36.

February 21, 1990, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

All of these securities having been sold, this advertisement appears as a matter of record only.



First Interstate Bancorp

8,625,000 Shares

Common Stock  
(par value \$2.00 per share)

1,725,000 Shares

This portion of the offering was offered outside the United States by the undersigned.

Goldman Sachs International Limited

Montgomery Securities

Morgan Stanley International

Salomon Brothers International Limited

Amsterdam-Rotterdam Bank N.V.

Barclays de Zoete Wadd Limited

Credit Suisse First Boston Limited

Enskilda Securities

Paribas Capital Markets Group

N M Rothschild &amp; Sons Limited

UBS Phillips &amp; Drew Securities Limited

S. G. Warburg Securities

Yamachi International (Europe) Limited

6,900,000 Shares

This portion of the offering was offered in the United States by the undersigned.

Goldman, Sachs &amp; Co.

Montgomery Securities

Morgan Stanley &amp; Co.

Salomon Brothers Inc.

Bear, Stearns &amp; Co. Inc.

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Alex. Brown &amp; Sons

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PaineWebber Incorporated

Robertson, Stephens &amp; Company

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Wertheim Schroder &amp; Co.

Shearson Lehman Hutton Inc.

Smith Barney, Harris Upham &amp; Co.

Advest, Inc.

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Dean Witter Reynolds Inc.

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Salomon Eichler, Hill Richards

William Blair &amp; Company

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A. G. Edwards &amp; Sons, Inc.

Legg Mason Wood Walker

Piper, Jaffray &amp; Hopwood

Prescott, Ball &amp; Turben, Inc.

Oppenheimer &amp; Co., Inc.

Sutro &amp; Co.

Tucker Anthony

Wedbush Morgan Securities

The Robinson-Humphrey Company, Inc.

Robert W. Baird &amp; Co.

Boettcher &amp; Company, Inc.

The Chicago Corporation

Wheat First Capital Bankers

Crosell, Weedon &amp; Co.

Eppler, Guerin &amp; Turner, Inc.

First Albany Corporation

Cohen &amp; Co.

First Southwest Company

Furman Seiz Mager Dietz &amp; Birney

Interstate/Johnson Lane

Gruntal &amp; Co., Incorporated

Howard, Weil, Labouisse, Friedrichs

Mabon, Nugent &amp; Co.

Parker/Hunter

Ladenburg, Thalmann &amp; Co. Inc.

Raymond James &amp; Associates, Inc.

Rosen MacKenzie

Rotan Mosie Inc.

Rauscher Pierce Refenes, Inc.

Scott &amp; Stringfellow Investment Corporation

Seidler Andec Securities Inc.

Stifel, Nicolaus &amp; Company

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Brian Murray, Foster Securities Inc.

D. A. Davidson &amp; Co.

First Manhattan Co.

First Ohio Securities Company

Gibelli &amp; Company, Inc.

Jesup &amp; Lamont, Incorporated

Grigsby Brandford Powell Inc.

February 1990

## The Council of Europe Resettlement Fund

for National Refugees and Over-Population in Europe

17% A\$ 50,000,000.- Notes of 1989/1990

Redemption as per April 27, 1990

According to § 3 of the Terms and Conditions of the Notes at

Notes will be redeemed at par on April 27, 1990.

The Notes will be paid at

Commerzbank Aktiengesellschaft, Frankfurt/Main

Commerzbank Aktiengesellschaft, Brussels

Commerzbank Aktiengesellschaft, London

Commerzbank Aktiengesellschaft, Luxembourg

Commerzbank (Niederland) N.V., Amsterdam

Commerzbank (Schweiz) Ltd, Zurich

Banque Internationale à Luxembourg, Luxembourg

Berliner Handels- und Bankgesellschaft, Frankfurt/Main

The Notes shall cease to bear interest as per April 26, 1990. The coupon as per April 27, 1990 will be paid separately.

Paris, February 1990

The Council of Europe Resettlement Fund

for National Refugees and Over-Population in Europe

## Kredietbank International

Financie N.V.

AUD 80,000,000

20% Guaranteed Notes due 1990

(Redeemable at the option of the Issuer in U.S. Dollars)

Unconditionally and Irrevocably Guaranteed by

Kredietbank N.V.

In accordance with the Terms and Conditions of the Notes,

notice is hereby given that the Issuer will not exercise

its option to redeem the Notes in U.S. Dollars pursuant to

paragraph 6 of the Terms and Conditions of the Notes.

Payment of interest and redemption of principal will be

made in Australian Dollars on March 19, 1990,

in accordance with paragraphs 4, 5 and 7 of the

Terms and Conditions of the Notes.

The Fiscal Agent



KREDIETBANK

S.A. LUXEMBOURGEOISE



New Zealand

U.S. \$500,000,000  
Floating Rate Notes Due 1993

In accordance with the description of the Notes, notice is hereby given that for the interest period from February 21, 1990 to August 21, 1990 the Notes will carry an interest rate of 8 1/4% p.a.

The interest payable on the relevant interest payment date, August 21, 1990 against coupon no 8 will be U.S. \$414.79 per U.S. \$100,000 nominal and U.S. \$414.792 per U.S. \$100,000 nominal.

The Placement Agent

KREDIETBANK

S.A. LUXEMBOURGEOISE

## TOPS SERIES II LIMITED

(Incorporated with limited liability in the Cayman Islands)

U.S. \$100,000,000

Series II Amortising Floating Rate Trust Obligation

Participation Securities due 1992

Secured by a Charge on a Portfolio of Fixed Rate Bonds

and Notes with an aggregate principal amount of

U.S. \$125,100,000

For the period 20th February, 1990 to 18th May, 1990, the securities

will carry an interest rate of 8 1/4% per annum with an interest

amount of U.S. \$5,135.42 per U.S. \$250,000 denomination and

U.S. \$10,270.83 per U.S. \$500,000 denomination, payable on

18th May, 1990.

Listed on the Luxembourg Stock Exchange

Bankers Trust

Company, London

Agent Bank





## Fuji Bank Announces The Establishment Of Its 100% Subsidiary In Amsterdam.

Fuji Bank is already Europe's most active Japanese bank. And as the EC moves towards integration in 1992, Fuji Bank's network and operations will grow even more extensive to help meet the challenges that are sure to emerge.

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Managing Director: Tsutomu Hayano



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Branches: London, Düsseldorf, Paris, Brussels, Milan

Representative Offices: Madrid, Frankfurt, Munich, Manchester

Subsidiaries: Fuji Bank (Schweiz) AG, Fuji International Finance Ltd., Fuji Bank (Luxembourg) S.A., Fuji Bank (Deutschland) AG, Fuji Leasing (Deutschland) GmbH, Fuji Leasing (UK) Ltd., Fuji Investment Management AG

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### 10 1/4% City of Oslo 1980/90

#### Outstanding Drawn Bonds from 15.2.1985:

349	1445
1433	1456
1436	1458
1440	1460

#### Outstanding Drawn Bonds from 15.2.1986:

1435	1457
1439	3614
1447	
1452	

#### Outstanding Drawn Bonds from 15.2.1987:

27	1450
1432	1454
1442	1459
1446	

#### Outstanding Drawn Bonds from 15.2.1988:

14	258	1434	1451	2643	4473
28	1039	1438	1457	2644	
29	1365	1443	2606	2920	
238	1376	1448	2632	3300	
257	1382	1449	2639	3385	

#### Outstanding Drawn Bonds from 15.2.1989:

18	374	1379	2885	3230	3774	4287	4626
31	378	1380	2919	3381	3779	4310	4685
81	379	1431	2926	3384	3815	4510	4730
132	382	1437	2977	3390	3866	4512	4973
147	396	1453	3027	3519	3868	4516	5467
148	397	1455	3071	3533	3878	4538	8140
171	401	2575	3190	3534	3963	4580	8141
172	433	2630	3197	3550	4011	4585	8142
176	434	2631	3214	3602	4062	4592	9484
215	1034	2638	3219	3606	4093	4602	
231	1036	2640	3220	3748	4097	4604	
259	1042	2676	3227	3750	4238	4608	
263	1043	2880	3229	3769	4240	4625	

In accordance with the provisions in the Terms and Conditions of the above described Bonds, all Outstanding Bonds will be Redeemed at par on Feb. 15, 1990 at the head office of the Fiscal and Principal Paying Agent, Union Bank of Norway, Kirkegt. 14/18, 0153 Oslo 1, Norway, or, at the option of the Holder, at the specified office of any Paying Agent.

The City of Oslo  
by Fiscal Agent

Union Bank of Norway

#### COVENTRY

The Financial Times  
proposes to publish this  
survey on:

15th March 1990

For a full editorial synopsis and  
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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

#### USS 100,000,000

UNION DE BANQUES  
ARABES ET  
FRANCAISES  
U.B.A.F.

Subordinated Floating Rate

Notes due 1995

In accordance with the description of the

Notes, notice is hereby given that for the

eleventh interest period from February 21,

1990 to August 21, 1990, the Notes will

pay interest at the rate of 10 1/4% per annum.

The interest payable on the above interest

payment date, August 21, 1990, against

coupon of 12 will be US\$49,36 per \$100.

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## INTERNATIONAL CAPITAL MARKETS

### Tokyo houses in plan to improve warrant market

By Stephen Fidler, Euromarkets Correspondent, in Tokyo

JAPANESE securities houses have come up with proposals which aim to improve the transparency of prices in the Japanese equity warrant market. This is an attempt to stave off moves by the Ministry of Finance to force the listing of the warrants on the Tokyo Stock Exchange (TSE).

The ministry has yet to reply. The houses say their new proposal attempts to meet the objectives that the ministry tried to address in suggesting the listing of warrants, which are long-term options to buy shares in Japanese companies at a pre-determined price. The ministry's aim is to protect Japanese investors who are the prime buyers of the warrants, to create a more transparent market and to ensure that the prices at which warrants are bought and sold are fair. The Japanese securities houses, concerned that listing would hit their profitable warrant businesses, also

say that trading such a volatile, highly-g geared commodity on the TSE would be too cumbersome.

London-based securities houses are also worried that a listing requirement would force the new-issue market in equity warrants back to Tokyo. Most have been issued in the Euromarket with low coupon dollar-denominated bonds.

The houses' proposals would introduce brokers to the market to facilitate trading between market-makers, thereby improving market liquidity. Mid-market prices would be available to investors on one of the screen services during TSE hours. Outside these hours, between 11.30am and noon and 4pm and 5pm Tokyo time, prices would also be published on screens.

They would also plan to have a company standing at the centre of the market to which transaction prices would be quickly reported. The firms

proposed that the Japan Mutual Securities Company, an inter-dealer broker in the bond market, perform this function. The proposals, which would cover the entire market of about 800 warrant issues, of which about 300 trade actively, have the backing of some 58 dealers and brokers.

Meanwhile, the warrant market is suffering an unusually quiet period, both in new issues and in the secondary market. The new-issue market in London has been hit as the advantage of issuing bonds in dollars and swapping into yen has declined over simply issuing yen bonds in Tokyo.

But investors have not been buying what they consider a bull market instrument because of the uncertainty in the stock market. Last week-end's elections, expectations of a discount rate rise and worries about developments in the Soviet Union have dominated thinking.

### Europe fees top planned US levy

By Deborah Hargreaves

A STUDY of European derivatives exchanges has found that most of Europe's markets charge a levy on futures and options trades that is in line with or higher than a proposed US fee. The latter plan caused an outcry among US exchanges when proposed by President George Bush in his budget.

The President proposed that an 11 cents transaction fee should be levied on futures and options trades to pay for an increase in the budget of the industry regulator, the Commodity Futures Trading Commission.

Chicago's world-leading futures exchanges protested that the fee would drive busi-

ness to competing markets overseas, claiming it could prove the straw that will break the camel's back in terms of competition with foreign markets.

The study was carried out by Arthur Andersen, the UK tax and accounting firm. It found that:

- In the UK, the London International Financial Futures Exchange (LIFFE) levies a fee of 90 pence for a round trip trade in futures and 40 pence for an options trade. These funds the exchange's commodity-regulatory efforts, with brokers paying separately into the budget of the industry regulator.
- France's Matif charges a

levy of FF60 on most contracts, which goes to fund its share capital.

Brokers there also pay 18.6 per cent value-added-tax on commission earned from financial futures trades.

- The situation is similar in West Germany and Switzerland, where new exchanges are trading just options contracts. The Swiss exchange, Soffix, finances its regulatory activities and generates its profits by charging fees that range from Sfr0.50 to Sfr1.50. And the Deutsche Terminbörse charges DM1 for market-maker transactions and DM1 for other trades.

These fees are likely to rise when futures contracts are introduced in August.

### Norwegian bank in second open series issue

By Karen Fosell in Oslo

NORGES KOMMUNALBANK, the Norwegian municipalities bank, has launched the second of an open series NK18m bond issue, fully guaranteed by the Kingdom of Norway.

The new issue has an annual coupon of 10 per cent and matures on June 30 1993. The outstanding amount, including the new issue, is NKr1.65bn.

The Union Bank of Norway and Christiania Fonds will jointly lead manage an international syndicate comprised of Bayerische Hypothek, Bayerische Landesbank and Daiwa Europe as co-lead managers, and Bank of Tokyo, Mitsubishi Finance International, Nikko Securities, Svenska International and Yamaichi International as co-managers.

Foreign investors' interest in the Norwegian bond market has gathered momentum since Norway opened its doors to foreign bond investors last May and because of improvement in Norway's oil-dependent economy.

Mr Stein Sandness, managing director of Norges Kommunalbank, said yesterday that this year the bank intends to raise some NKr1bn through bond issues, of which some NKr1.5bn has already been raised.

Last year the bank raised NKr2.93bn through bond issues of which NKr1.65bn was raised before the bond market was opened.

Norges Kommunalbank launched its first NKr1bn bond issue last November. It was the biggest bond issue in Norway outside Treasury bonds issued by the Ministry of Finance.

According to the bank, a large portion of the issue was purchased by international investors.

### Boston manager wins custody of two UK funds

By Andrew Freeman

STATE STREET Bank, the Boston-based fund management and global custody group, has won two large custody accounts for UK pension funds. Imperial Chemical Industries, the chemicals group, and Pearson, the UK conglomerate which publishes the Financial Times, have assigned the bank as global custodian to parts of their pension schemes.

The ICI mandate gives State Street responsibility for two European pension portfolios worth \$260m. The funds are managed in-house by ICI, which previously used Bankers Trust as custodian for the assets. A Far Eastern portfolio may be added later.

The Pearson account, thought to be through the group's Millbank Pooled fund subsidiary, is international and includes some UK assets. The account gives State Street responsibility for \$750m and includes full accounting and reporting requirements. Pearson uses several external money managers to invest the assets.

The appointments follow a period during which State Street's London-based European operations suffered an apparent loss of direction. Several senior managers have resigned during the last year and the bank has won little new business. Recently Mr Frank Schaefer was appointed as managing director in London, moving from State Street's Australian regional office.

### Gas distributor signs \$350m Euro-credit

PACIFIC Enterprises, a California-based gas distribution and exploration company, has signed a five-year \$350m revolving Euro-credit facility arranged by Swiss Bank Corporation, writes Norma Cohen. The facility, intended to partially replace an existing credit, pays interest at 30 basis points over London interbank offered rates (Libor), carries a commitment fee of 10 basis points and a utilisation fee of 7 1/2 basis points if over half the funds are drawn.

Britannia Building Society, the UK's ninth largest, is launching a \$150m commercial paper programme as part of an effort to diversify its sources of funds.

Britannia's short-term debt is rated P-1 by Moody's Investors' Service, and the society is seeking a short-term rating from Standard & Poor's Corporation as well. Barclays de Zoete Wedd is arranger. NCB AB, a Swedish forest industry company which is 60.9 per cent-owned by the Swedish Government, has signed a \$150m Euro-commercial paper programme with a 2000-currency option. Svenska International is the arranger.

#### FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

US DOLLAR	Issue	Yield	Rating	Change	Price	Yield	Rating	Change	Price	Yield	Rating
Albany 8 1/2%	1990	8 1/2%	A	0.00	100.00	8 1/2%	A	0.00	100.00	8 1/2%	A
Albany 9%	1990	9%	A	0.00	100.00	9%	A	0.00	100.00	9%	A
Albany 9 1/2%	1990	9 1/2%	A	0.00	100.00	9 1/2%	A	0.00	100.00	9 1/2%	A
Albany 10%	1990	10%	A	0.00	100.00	10%	A	0.00	100.00	10%	A
Albany 10 1/2%	1990	10 1/2%	A	0.00	100.00	10 1/2%	A	0.00	100.00	10 1/2%	A
Albany 11%	1990	11%	A	0.00	100.00	11%	A	0.00	100.00	11%	A
Albany 11 1/2%	1990	11 1/2%	A	0.00	100.00	11 1/2%	A	0.00	100.00	11 1/2%	A
Albany 12%	1990	12%	A	0.00	100.00	12%	A	0.00	100.00	12%	A
Albany 12 1/2%	1990	12 1/2%	A	0.00	100.00	12 1/2%	A	0.00	100.00	12 1/2%	A
Albany 13%	1990	13%	A	0.00	100.00	13%	A	0.00	100.00	13%	A
Albany 13 1/2%	1990	13 1/2%	A	0.00	100.00	13 1/2%	A	0.00	100.00	13 1/2%	A
Albany 14%	1990	14%	A	0.00	100.00	14%	A	0.00	100.00	14%	A
Albany 14 1/2%	1990	14 1/2%	A	0.00	100.00	14 1/2%	A	0.00	100.00	14 1/2%	A
Albany 15%	1990	15%	A	0.00	100.00	15%	A	0.00	100.00	15%	A
Albany 15 1/2%	1990	15 1/2%	A	0.00	100.00	15 1/2%	A	0.00	100.00	15 1/2%	A
Albany 16%	1990	16%	A	0.00	100.00	16%	A	0.00	100.00	16%	A
Albany 16 1/2%	1990	16 1/2%	A	0.00	100.00	16 1/2%	A	0.00	100.00	16 1/2%	A
Albany 17%	1990	17%	A	0.00	100.00	17%	A	0.00	100.00	17%	A
Albany 17 1/2%	1990	17 1/2%	A	0.00	100.00	17 1/2%	A	0.00	100.00	17 1/2%	A
Albany 18%	1990	18%	A	0.00	100.00	18%	A	0.00	100.00	18%	A
Albany 18 1/2%	1990	18 1/2%	A	0.00	100.00	18 1/2%	A	0.00	100.00	18 1/2%	A
Albany 19%	1990	19%	A	0.00	100.00	19%	A	0.00	100.00	19%	A
Albany 19 1/2%	1990	19 1/2%	A	0.00	100.00	19 1/2%	A	0.00	100.00	19 1/2%	A
Albany 20%	1990	20%	A	0.00	100.00	20%	A	0.00	100.00	20%	A
Albany 20 1/2%	1990	20 1/2%	A	0.00	100.00	20 1/2%	A	0.00	100.00	20 1/2%	A
Albany 21%	1990	21%	A	0.00	100.00	21%	A	0.00	100.00	21%	A
Albany 21 1/2%	1990	21 1/2%	A	0.00	100.00	21 1/2%	A	0.00	100.00	21 1/2%	A
Albany 22%	1990	22%	A	0.00	100.00	22%	A	0.00	100.00	22%	A
Albany 22 1/2%	1990	22 1/2%	A	0.00	100.00	22 1/2%	A	0.00	100.00	22 1/2%	A
Albany 23%	1990	23%	A	0.00	100.00	23%	A	0.00	100.00	23%	A
Albany 23 1/2%	1990	23 1/2%	A	0.00	100.00	23 1/2%	A	0.00	100.00	23 1/2%	A
Albany 24%	1990	24%	A	0.00	100.00	24%	A	0.00	100.00	24%	A
Albany 24 1/2%	1990	24 1/2%	A	0.00	100.00	24 1/2%	A	0.00	100.00	24 1/2%	A
Albany 25%	1990	25%	A	0.00	100.00	25%	A	0.00	100.00	25%	A
Albany 25 1/2%	1990	25 1/2%	A	0.00	100.00	25 1/2%	A	0.00	100.00	25 1/2%	A
Albany 26%	1990	26%	A	0.00	100.00	26%	A	0.00	100.00	26%	A
Albany 26 1/2%	1990	26 1/2%	A	0.00	100.00	26 1/2%	A	0.00	100.00	26 1/2%	A
Albany 27%	1990	27%	A	0.00	100.00	27%	A	0.00	100.00	27%	A
Albany 27 1/2%	1990	27 1/2%	A	0.00	100.00	27 1/2%	A	0.00	100.00	27 1/2%	A



## INTERNATIONAL CAPITAL MARKETS

## Yields on West German bunds breach 9% level

By Andrew Freeman in London and Karen Zager in New York

IN WEST Germany yesterday, bond yields breached 9 per cent shortly after trading began, setting the scene for a day of volatility unusual even by recent standards.

## GOVERNMENT BONDS

but the mood remained nervous.

The bund futures contract continued to make the running, opening 50 pennings below Monday's close of 80.60, before crashing to a low of 79.84, at which point a strong technical bounce moved the price up to 81.80.

By the end of trading in London, the price had settled at 80.65. The number of contracts traded pushed well above the 71,500 level.

Prices on the cash market dropped by up to 1 1/2 points early on, before recovering. At the morning fixing, the 7 1/2 per cent bund maturing in February 2000 was yielding 8.92 per cent, down by around 40 pennings in price from the previous day.

Throughout the day there was wild speculation over the possible course of German monetary unification, but analysts said the hectic futures trading appeared to have parted company with economic and political reality.

Reacting to the wild volatility, the London futures exchange doubled trading margins on the bund contract.

Other Continental markets experienced smaller fluctuations, with the French and Dutch markets in particular lagging the falls in Germany.

Overall, prices were little changed, but fell away after the close of official trading to end up to 1/2 point lower.

In the UK, morning activity was driven by the German market, while in the afternoon, comments by Federal Reserve chairman Mr Alan Greenspan pushed the market lower on

the back of weak US Treasury.

Domestic money supply and lending figures, although vaguely encouraging according to analysts, failed to make a significant impression.

Traders said volumes on the cash market were low compared with the healthy activity of the futures market.

By late afternoon in London, gilt at the long end had recovered from the day's lows. The benchmark 2008-09 issue was down around 1/2 to yield around 11.37 per cent.

US Treasury bonds moved broadly lower yesterday, with a particularly sharp decline at the long end of the yield curve, thanks to strong pressure on US rates to rise from Japan and Germany.

In late trading, the Treasury's benchmark 30-year bond was down 1 1/2 points at 95 1/2 to yield 8.65 per cent. The benchmark 10-year issue was down 1/2 point, yielding 8.48 per cent.

The Federal Reserve arranged two-day matched sale-purchase agreements when Fed funds, the rate at which banks lend to each other, were changing hands at 8 1/2 per cent. The draining operation was widely expected, and the Fed is expected to keep the funds rate centred at about 8 1/2 per cent.

Yesterday the US debt market focused on foreign

interest rates. The US bond yield was boosted by sizeable increases in German and Japanese yields in the previous three days.

The impact of foreign interest rates on the US markets was noted by the Federal Reserve which said in a statement that it was "not clear" whether the rise in German yields likely contributed to an increase in bond yields in the US early in 1990, even as US short-term rates remain essentially unchanged.

"More important, however, for the rise in nominal, and likely real, long-term rates in the US were incoming data pointing away from recession in the economy and from any abatement in price pressures, especially as oil prices move sharply higher."

Bond prices also moved lower on comments by Mr Alan Greenspan, chairman of the Federal Reserve, who said inflation could start accelerating if steps are not taken to push it down.

Mr Greenspan's comments were seen as an indication that the Federal Reserve has no immediate plans to ease monetary policy.

The US bond market was also nervous about January's consumer price report, due to be released today. Mr Greenspan said he expects the Consumer Price Index to show a sizeable jump in energy and food prices in the wake of December's cold weather.

He added that a reversal "is apparently under way."

## BENCHMARK GOVERNMENT BONDS

Coupon	Yield	Price	Change	Yield	Week	Month
UK GILTS						
10.000	4.98	98.0525	-0.125	12.72	12.54	12.54
10.000	8.98	98.0525	-0.05	11.84	11.28	11.28
9.000	10.00	98.0525	-0.175	10.71	10.34	10.34
US TREASURY						
8.500	8.92	95.00	-0.075	8.64	8.30	7.99
8.500	8.92	95.00	-0.075	8.64	8.30	8.27
JAPAN						
No 118	4.800	98.00	-0.025	4.84	5.58	5.72
No 2	5.700	98.00	-0.025	5.44	5.58	5.66
GERMANY						
7.125	12.96	98.000	-0.250	12.91	12.71	12.71
FRANCE						
8.000	10.04	98.000	-0.100	10.06	10.05	10.29
8.125	8.96	98.000	-0.100	10.46	9.68	9.51
CANADA						
8.250	12.96	97.500	-0.250	12.91	12.71	12.71
NETHERLANDS						
7.500	11.99	98.000	-0.250	12.91	12.71	12.71
AUSTRALIA						
12.000	7.99	98.575	-0.350	13.21	13.36	13.16

London closing, "Nominote New York closing. Yields Local market standard. Prices US, UK in \$/100, others in decimal. Technical Data/ATLAS Price Source

## Treacherous conditions keep traders at bay

VOLATILE trading in US and German government bonds kept Eurobonds at bay, with investors and underwriters sidelined by treacherous conditions, writes Norma Cohen.

Aside from a speck of specially tailored Eurobond product

## INTERNATIONAL BONDS

the main new issue of the day was a \$250m 10-year Eurobond for the Republic of Ireland, the country's first fixed-rate dollar offering since 1985. The issue, which was lead-managed by Goldman Sachs International, carries a coupon of 9 1/2 per cent and, in a US-style syndication, was offered at 97 1/2 per cent with fees to co-lead at 3 1/2 per cent. The issue was intended

to carry a launch spread of 80 basis points over comparable US Treasuries.

However, by mid-day, the slide in US Treasury prices forced the lead manager to break the syndicate to allow members to sell bonds at prices in line with the market. Late in

the day, the issue was seen trading at 99.15 bid, although co-managers said that Goldman Sachs had been maintaining the 80 basis point launch spread throughout the day. Although Goldman described its issue as having fallen victim to adverse market condi-

tions, some dealers maintained that the issue had been mis-priced.

Prices of seasoned Eurobonds closed 1/2 to 3/4 lower with spreads tightening on most issues. However, the spread on the World Bank's latest global bond continued to

show the small amount of foreign investment when compared with FM11.75bn invested by Finnish companies abroad.

The development of Finland's small capital markets has been hindered by other restrictions. A Restricting Act of 1986 forbids foreigners from owning real estate and acquiring a majority stake in Finnish companies - 20 per cent normally and 40 per cent under special permission.

The Act stipulates in which sectors foreigners may not seek ownership. These include forestry, securities trading, transportation, mining, real estate and shipping.

Before last summer, the shares of publicly quoted Finnish insurance companies could be sold freely abroad. However, since foreigners could bypass the Restricting Act by owning real estate and shares in Finnish enterprises through these insurance companies, further legislation in the shape of the Insurance Companies Act was introduced. This stipulated that foreigners could not own more than 40 per cent of a Finnish insurance company's equity and not more than 25 per cent of shares with voting rights.

The Ministry of Finance has set up a committee to abolish some of the antiquated laws in

## NEW INTERNATIONAL BOND ISSUES

Issuer	Amount	Coupon	Price	Maturity	Fee	Book number
US DOLLARS						
250	9 1/2	98.70	2000	30 1/2	Goldman Sachs Int.	
75	7 1/2	101	1987	1 1/2	Dresdner Bank (Schweiz)	
75	7 1/2	101	1987	1 1/2	US	
US DOLLARS						
250	7 1/2	101 1/2	2000	30 1/2	Goldman Sachs Int.	
75	7 1/2	101 1/2	1987	1 1/2	Dresdner Bank (Schweiz)	
75	7 1/2	101 1/2	1987	1 1/2	US	
US DOLLARS						
250	7 1/2	101 1/2	2000	30 1/2	Goldman Sachs Int.	
75	7 1/2	101 1/2	1987	1 1/2	Dresdner Bank (Schweiz)	
75	7 1/2	101 1/2	1987	1 1/2	US	

\*\*\*Private placement. \*\*Final terms. \*Non-callable. b) First coupon pay 1/2 over 3-month Libor then 5 1/2% thereafter. Redemption linked to Nikkei stock index. c) Redemption linked to Nikkei stock index. d) Redemption oil-linked to Nymex contract.

## Michelin to issue notes for \$750m

By Andrew Freeman

MICHELIN, the French tyre company, is issuing up to \$750m of junior subordinated notes via Compagnie Financière Michelin, a financing designed to broaden the company's capital base.

The announcement comes at a time when the market for structured debt in general has been rocked by the collapse of Drexel Burnham Lambert in the US.

To date, few European corporations have undertaken significant use of subordinated debt and the Drexel affair is widely thought to have set back the chances of such a development as investors seek safer havens for their funds.

The loan, already in syndication with Salomon Brothers and J.P. Morgan, uses a novel structure offering investors high-yielding junior subordinated debt with the characteristics of a variable rate note (VRN). Investors are offered a mezzanine-type instrument, but the underlying credit has very low event risk as the company is family-controlled.

Officials at the two strange houses reported a good initial response to the 15-year loan which will be privately placed and unlisted.

## Finland woos reluctant foreigners

Enrique Tessieri on Helsinki's cautious moves to open its markets

Until recently, Finland was one of the few western industrialised nations which did not make great efforts to attract foreign capital. Now, however, a programme of liberalisation and reform is under way. But the weak economy and the uncertain timetable of reform mean that foreigners are far from rushing to commit their funds.

In 1985 the Bank of Finland banned foreigners from purchasing Finnish market bonds, though not foreign currency bonds. The main reason for the ban was that small Finnish companies with no international credit ratings and which the bank feared ran the risk of bankruptcy - were issuing bonds through large national banks.

After a reform effective from February 1 this year, two Finnish bond markets technically exist: one for bonds issued before February 1, from which foreigners are barred; and one for bonds issued after that date, in which they are allowed to invest.

The Finnish Government could now issue a marketable bond available to foreign investors, but analysts feel this is unlikely because the Government has a budget surplus.

Investment rose in 1989, which reached FM1.85bn, shows the small amount of foreign investment when compared with FM11.75bn invested by Finnish companies abroad.

Another of the ministry's committees has recommended that Finland should continue foreign exchange legislation for three years after December 31.

Although Bank of Finland officials are keen to stress that they wish to do away with foreign exchange controls, its critics such as Mr Juhani Järvi, the Helsinki-based executive director of Midland Montagu, the UK investment bank, complain that Finland has not taken adequate steps to define what it wants to liberalise and when.

He explains: "With respect to foreign exchange controls, I believe that Finland is trying to have her cake and eat it. Finland is in a precarious position in this respect: on the one hand it wants to liberalise its capital markets, but on the other it wants to regulate them because of its policy of backing a strong Finnish market."

Mr Järvi believes there is unlikely to be a flood of investors coming to the Finnish bond market in the near future. He says that the factors which would hinder the rapid development of Finnish capital markets are: the lack of a Finnish marketable government bond with a long maturity; no interest rate swap market; and the lack

of adequate liquidity.

Analysts believe that the uncertain state of the Finnish economy will also tend to dissuade foreigners from purchasing Finnish bonds. It had a large current account deficit of FM3.5bn in 1989, and inflation which peaked at 8.5 per cent during the year. The strong Finnish markka, which was revalued upward by 4.5 per cent in March 1989, and high interest rates of 18 per cent have also knocked foreign investors' confidence.

The only two Finnish borrowers which have been awarded AAA ratings by the credit agencies Moody's Investors Service and Standard & Poor's are the Republic of Finland and one of the country's main banks, the state-owned Postipankki. Finland's two largest banks, Union Bank of Finland and Kansallisaika-Osakepankki, were downgraded last month to Aaa status because of a surge in their credit write-offs last year. Few Finnish companies have applied for international credit ratings.

The main issuers in the Finnish domestic bond market in 1988 were financial institutions, which accounted for 44 per cent of the total volume. The Government accounted for 33 per cent.

## LONDON MARKET STATISTICS

## RISES AND FALLS YESTERDAY

Index	Value	Change
British Funds	144	+1.4
Corporate Bonds	144	+1.4
Financial and Properties	144	+1.4
Oil	144	+1.4
Platinum	144	+1.4
Gold	144	+1.4
US Dollar	144	+1.4
Yen	144	+1.4
Swiss Franc	144	+1.4
Italian Lira	144	+1.4
Spanish Peseta	144	+1.4
Portuguese Escudo	144	+1.4
French Franc	144	+1.4
German Mark	144	+1.4
Japanese Yen	144	+1.4
South African Rand	144	+1.4
Indian Rupee	144	+1.4
Thai Baht	144	+1.4
Singapore Dollar	144	+1.4
Malaysian Ringgit	144	+1.4
Philippine Peso	144	+1.4
Indonesian Rupiah	144	+1.4
Chinese Yuan	144	+1.4
South Korean Won	144	+1.4
Thai Baht	144	+1.4
Singapore Dollar	144	+1.4
Malaysian Ringgit	144	+1.4
Philippine Peso	144	+1.4
Indonesian Rupiah	144	+1.4
Chinese Yuan	144	+1.4
South Korean Won	144	+1.4

## LONDON RECENT ISSUES

Issue	Amount	Coupon	Price	Maturity	Fee	Book number
US DOLLARS						
250	9 1/2	98.70	2000	30 1/2	Goldman Sachs Int.	
75	7 1/2	101	1987	1 1/2	Dresdner Bank (Schweiz)	
75	7 1/2	101	1987	1 1/2	US	
US DOLLARS						
250	7 1/2	101 1/2	2000	30 1/2	Goldman Sachs Int.	
75	7 1/2	101 1/2	1987	1 1/2	Dresdner Bank (Schweiz)	
75	7 1/2	101 1/2	1987	1 1/2	US	
US DOLLARS						
250	7 1/2	101 1/2	2000	30 1/2	Goldman Sachs Int.	
75	7 1/2	101 1/2	1987	1 1/2	Dresdner Bank (Schweiz)	
75	7 1/2	101 1/2	1987	1 1/2	US	

## FIXED INTEREST STOCKS

Index	Value	Change
British Funds	144	+1.4
Corporate Bonds	144	+1.4
Financial and Properties	144	+1.4
Oil	144	+1.4
Platinum	144	+1.4
Gold	144	+1.4
US Dollar	144	+1.4
Yen	144	+1.4
Swiss Franc	144	+1.4
Italian Lira	144	+1.4
Spanish Peseta	144	+1.4
Portuguese Escudo	144	+1.4
French Franc	144	+1.4
German Mark	144	+1.4
Japanese Yen	144	+1.4
South African Rand	144	+1.4
Indian Rupee	144	+1.4
Thai Baht	144	+1.4
Singapore Dollar	144	+1.4
Malaysian Ringgit	144	+1.4
Philippine Peso	144	+1.4
Indonesian Rupiah	144	+1.4
Chinese Yuan	144	+1.4
South Korean Won	144	+1.4
Thai Baht	144	+1.4
Singapore Dollar	144	+1.4
Malaysian Ringgit	144	+1.4
Philippine Peso	144	+1.4
Indonesian Rupiah	144	+1.4
Chinese Yuan	144	+1.4
South Korean Won	144	+1.4

## RIGHTS OFFERS

Index	Value	Change
British Funds	144	+1.4
Corporate Bonds	144	+1.4
Financial and Properties	144	+1.4
Oil	144	+1.4
Platinum	144	+1.4
Gold	144	+1.4
US Dollar	144	+1.4
Yen	144	+1.4
Swiss Franc	144	+1.4
Italian Lira	144	+1.4
Spanish Peseta	144	+1.4
Portuguese Escudo	144	+1.4
French Franc	144	+1.4
German Mark	144	+1.4
Japanese Yen	144	+1.4
South African Rand	144	+1.4
Indian Rupee	144	+1.4
Thai Baht	144	+1.4
Singapore Dollar	144	+1.4
Malaysian Ringgit	144	+1.4
Philippine Peso	144	+1.4
Indonesian Rupiah	144	+1.4
Chinese Yuan	144	+1.4
South Korean Won	144	+1.4
Thai Baht	144	+1.4
Singapore Dollar	144	+1.4
Malaysian Ringgit	144	+1.4
Philippine Peso	144	+1.4
Indonesian Rupiah	144	+1.4
Chinese Yuan	144	+1.4
South Korean Won	144	+1.4

## TRADITIONAL OPTIONS

Index	Value	Change
British Funds	144	+1.4
Corporate Bonds	144	+1.4
Financial and Properties	144	+1.4
Oil	144	+1.4
Platinum	144	+1.4
Gold	144	+1.4
US Dollar	144	+1.4
Yen	144	+1.4
Swiss Franc	144	+1.4
Italian Lira	144	+1.4
Spanish Peseta	144	+1.4
Portuguese Escudo	144	+1.4
French Franc	144	+1.4
German Mark	144	+1.4
Japanese Yen	144	+1.4
South African Rand	144	+1.4
Indian Rupee	144	+1.4
Thai Baht	144	+1.4
Singapore Dollar	144	+1.4
Malaysian Ringgit	144	+1.4
Philippine Peso	144	+1.4
Indonesian Rupiah	144	+1.4
Chinese Yuan	144	+1.4
South Korean Won	144	+1.4
Thai Baht	144	+1.4
Singapore Dollar	144	+1.4
Malaysian Ringgit	144	+1.4
Philippine Peso	144	+1.4
Indonesian Rupiah	144	+1.4
Chinese Yuan	144	+1.4
South Korean Won	144	+1.4

## LONDON TRADED OPTIONS

## THE MARKET

was slightly busier yesterday, though dealers said this was also due to the expiry of February stock options today. Aside from the expiry stocks, the main feature was the FT-SE 100 index options, as a 20-point fall in the cash index prompted some investors to hedge.







## UK COMPANY NEWS

## P&amp;P advances 47% to £11.1m

By Vanessa Houldier

P&P, the microcomputer services company, yesterday announced a 47 per cent increase in pre-tax profits from £7.5m to £11.1m for the year to November 30. Turnover increased by 58 per cent to £168.9m from £106.52m.

Mr David Southworth, group managing director, said that after a year of substantial expansion and reorganisation the company was securely based for further development. The gross margin increased from 17.1 per cent to 18.1 per cent, reflecting a change in the business mix towards corporate clients and the increasing contribution from value added services.

However pre-tax margins decreased as a result of higher overheads following the acquisition of Personal Computers. The USM-traded distributor, which was bought in February, had been fully integrated and it retained 80 per cent of its client base.

Following the acquisition of Personal Computers, the contribution of the corporate division, which sells direct to large companies, has risen to 50 per cent of turnover and 70 per cent of gross profit.

The first quarter this year has been very strong, said Mr Southworth. Demand in the corporate marketplace for personal computer products and

services continued to be buoyant. Earnings per share increased by 16 pence to 20.8p (18p). A final dividend of 2.5p was proposed, resulting in a total of 3.3p (3p), an increase of 20 per cent.

## COMMENT

P&P was popping the champagne corks at The Ritz yesterday, as it underlined the differences between it and the rest of the embattled PC distribution sector. Its strategy of reducing dependence on pure distribution, manifested in its acquisition of Personal Computers, appears to have paid off

— as does its concentration on margins rather than volumes. The scope for growth is still large: it still has just 4 per cent of the end user market for Compaq or IBM but it is insistent that management of overheads is more important than all-out growth. A similarly measured approach will mark its move on to the Continent, where P&P is looking for alliances as manufacturers try to move their distribution on to a pan European basis. As the company shifts into position in Europe, the shares, down to 22p, should put in a solid performance. They are on an undemanding p/e of ten, assuming it manages to clear £13m this year.

## Blue Arrow costs coupled with problem country debt hit profits Provisions leave NatWest £1bn down

By David Sarchard

NATIONAL WESTMINSTER, the second largest of the big four UK clearing banks, yesterday announced pre-tax group profits of £404m for the year to December 31 1989, just over £1bn down on its 1988 results.

The fall in profits came after provisions of £900m for problem country debt, up from £49m last year, as well as provisions of £445m for bad commercial debts elsewhere, mostly in the UK and the US.

NatWest has now made total provisions of £1.23bn, equivalent to 75 per cent of its £1.64bn problem country exposure. There was also an exceptional item of £50m for legal costs and compensation payments arising from County NatWest's handling of the abortive Blue Arrow rights issue in 1987.

Lord Alexander, who became NatWest's group

chairman last October, said the results were a good performance in highly competitive and difficult conditions.

Trading profits before all provisions were up by 13 per cent to £1.55bn. Total group assets are now £116.18bn, up from £98.6bn a year ago.

However the contribution to group profits of UK Financial Services slackened last year, falling from £1.10bn in 1988 to £951m.

Retail lending through the UK branch network grew by nearly 20 per cent during the year, but lower margins in the mortgage market cut pre-tax profits at NatWest Home Loans, the group's mortgage lending arm, to £21m from £78m.

Lombard Central, NatWest's finance house subsidiary, contributed profits of £87m, down by 25 per cent on 1988. NatWest Insurance Services made a profit of £44m,

up by 28 per cent.

Corporate and institutional banking in the UK and the rest of the world contributed £296m (£257m) before problem-country provisions, while international businesses, mostly retail banking operations in the USA, Europe, and Australia made £161m, up from £119m a year ago.

Investment banking reported a trading profit of £24m before the exceptional items which converted the profit into a loss of £16m (loss: £21m).

Mr Tom Frost, the chief executive, said that the group had achieved its aim of remaining broadly neutral to movements in interest rates. Though the Group interest spread was down from 2.2 per cent a year ago to 1.6 per cent last year, the net interest margin for the group was unchanged at 3.5 per cent.

The UK was also unchanged at 3.2 per cent.

Net interest income for the group rose from £3.12bn in 1988 to £3.50bn. Non-interest income was up from £1.53bn to £1.85bn.

Group operating costs were £3.56m, up 15 per cent on 1988. The cost/income ratio was fractionally higher at 66.6 per cent (66.5 per cent).

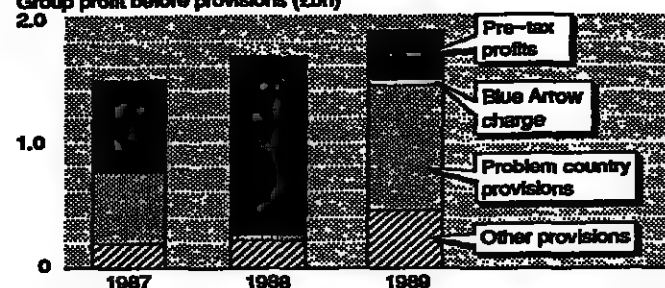
Staff numbers in the UK were virtually unchanged. The bank is planning to reduce its UK staff by about 11,000, but hopes that this will be achieved without redundancies through natural wastage and redeployment.

The key ratios of the bank are slightly weaker than a year ago, though they remain very strong.

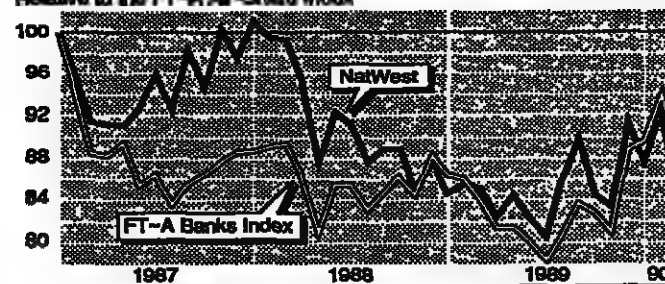
Tier 1 capital under the Basel convergence ratios is now 5.3 per cent (5.5 per cent) while the total capital ratio is 9.1 per cent (9.5 per cent).

## NatWest

Group profit before provisions (£bn)



Relative to the FT-A All-Share Index



The equity to total assets ratio has fallen to 5.2 per cent (5.1 per cent).

Lord Alexander said NatWest has no plans for a rights issue.

Earnings per share fall by

76 per cent from 62p a year ago to 15p but the dividend was up by 18 pence to 16.7p.

The London market reacted approvingly to the results, NatWest shares closing at 340p, up by 7p on the day.

## David Donne to head Argos

By Maggie Urry

A FEW months ago Mr David Donne bought himself a calculator at an Argos catalogue shop. Little did he realise at the time that he would be invited to chair the retail chain in time for its flotation on the stock market, expected next month.

Argos is being demerged from BAT Industries, the conglomerate, through an issue of free shares to BAT shareholders.

With his new calculator, Mr Donne, whose appointment as non-executive chairman is being announced today, can work out that Argos will have a stock market value larger than much well-known retail names as Dixons, Next, Rats, WH Smith and Storehouse. Analysts are looking for Argos to be worth around £550m to £600m.

He says that coming to a group which is about to swap one shareholder for 140,000 shareholders is an interesting challenge. He does not expect, as some analysts suggest, that the flotation will be rapidly followed by a bid for the company. "Most takeover victims



David Donne: will bring a fresh look

are performing badly or have their strategy wrong," he says, with the experience of being on one or other side of seven bids. "Argos is not like that," he concludes.

Although Argos has a record of impressive growth, which seems to be continuing despite the difficulties in retailing at present, its position as a relatively small part of the vast BAT group has meant that only one of its directors has

any experience as a director of a publicly-quoted company.

Mr Mike Smith, Argos' chief executive, although highly regarded for his management of the group, has had little exposure to the City and the financial press.

By contrast, Mr Donne has been chairman of a number of different quoted companies — including Dalgety, the food group — and is currently chairman of Crest Nicholson, the building and property development company, Steeltek, the building materials group, and Sphere Investment Trust.

He says that his retail experience is small, although he spent two years as chairman of Asda-MFI and supervised that company's demerger. But he aims to bring to Argos his wider business experience and his knowledge of handling the public side of corporate life.

Mr Donne, who will be joined by two other non-executive directors to make a total board of 10, will bring a fresh look to a group whose current directors have all been there for at least eight years and some for 15 years.

## Campari slides to £4.15m

By Ivor Duce

CAMPARI INTERNATIONAL, the designer and distributor of leisurewear and sportswear, yesterday reported a £600,000 decline in pre-tax profits from £4.76m to £4.15m.

Turnover slipped back from £88.1m to £86.95m. The company had predicted in September that the full year results were unlikely to exceed the record profits of the previous year.

Mr Ake Nordin, the chairman, said the results were satisfactory in the light of depressed market conditions.

The order book for 1990 was ahead of last year, but with 50 per cent of its market in the UK, where high interest rates looked likely to continue, he said Campari would do well to mark time in the short term.

An 8p final dividend is proposed, making 10p (8.5p). Earnings per share were down from 42.5p to 31.99p after higher tax of £225,000 (£241,000).

The chairman said the group was ready for the next step in its long-term strategy. That could mean further expansion in Europe.

## Sea Containers pays \$5m compensation to Genstar

By Andrew Seliger

SEA CONTAINERS, the ferry and container group, has paid \$5m (£2.9m) in compensation to Genstar Containers Corporation, the world's largest container rental group, for pulling out of a deal which Sea Containers abandoned to maintain its independence.

The Bermuda-registered Sea Containers has fought off a hostile takeover bid from Stena, the Swedish shipping group, and Tiphook, the UK container rental group — but only by agreeing to a \$1.1bn programme of asset disposals put to it by the two predators.

Sea Containers has terminated by mutual consent the agreement to sell to Genstar its standard cargo container and chassis fleets for \$382.5m and will instead sell them to Tiphook, subject to shareholders' approval at the annual meeting on March 15. The agreement provided for \$5m to be paid to reward Genstar for voluntary termination before the shareholders' meeting.

According to Sea Containers, the \$5m compensation was

included in the total defence costs figure of \$40m to \$50m estimated by Mr James Sherwood, Sea Containers' founder and president.

Sea Containers also entered into an agreement with Itel, the Chicago-based marine containers group, to sell its tank container, tank chassis and tank forwarding business to Itel for \$109.5m.

The company said it would seek to terminate that agreement before the shareholders' meeting and, if Itel refused, it would be put to shareholders for decision. Tiphook had offered a higher price for those assets, so the board would recommend that shareholders turn down the Itel sale, assuming the matter was not resolved before the meeting.

Itel yesterday declined to comment.

Sea Containers also announced that documents relating to the tender offer for up to 7m common shares in the company at \$70m were being posted to shareholders yesterday.

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## COMMODITIES AND AGRICULTURE

## Statfjord crude output is halted

By Karen Fossell in Oslo

ADVERSE weather conditions yesterday forced a virtual halt to crude oil production from the disputed Anglo-Norwegian Statfjord field, which accounts for about 40 per cent of total Norwegian crude oil production.

Four tankers yesterday quailed in the field as crews considered whether or not to resume offshore loading of crude oil. Loading was stopped because of winds of up to 101 knots and waves which swelled to about 7m, which 2.5m over the docking limit.

Continuing severe weather could also pose problems at the Gullfaks field, oil from which is also loaded onto tankers rather than piped to shore.

Statfjord, the Norwegian state oil company that operates both fields, said that production from the Statfjord C platform, one of three platforms in the field, had been shut in, while production from the A and B platforms was limited to about 70,000 barrels a day.

The Statfjord field has an overall production capacity of about 750,000 b/d, but has been pumping over the last two months a daily average of 600,000 b/d.

Crude oil storage capacity in casks located at the base of the

Statfjord platform below the water line was nearly filled to its 4.6m-barrel limit, Statoil confirmed. Storage capacity at the Gullfaks field is limited to three days' production. The field is currently producing on average 250,000 b/d from two platforms, while a third is shut down for annual maintenance.

Unless the weather improves today, crude oil production from the Statfjord field will be totally shut in. Statoil estimated daily production from Statfjord to have a value in excess of Nkr100m (\$25.5m). If bad weather continues, Statoil may seek approval from Norwegian authorities to make up lost production in the second half of this year. Because of Norway's self-imposed 5 per cent production restraint policy - designed to help Opec - oil companies must file production plans biannually for approval by Norwegian authorities.

However, a company official said that earlier high production rates experienced so far this year are likely to offset the current shut in production.

Norway Western Europe's second largest crude oil producer after the UK, produces on average about 1.6m b/d.

## EC farm aid package for Poland

By Bridget Bloom

THE FIRST European Community aid package to be aimed directly at Poland's private farmers is expected to be given the go-ahead by the Commission in Brussels this week.

The 50m Ecu (\$26m) package is designed to supply Polish farmers with herbicides, pesticides and fungicides in time for the spring planting season for potatoes, sugar beet, cereals and rape seed.

It is understood that about 20 EC-based companies will be involved in supplying the plant protection chemicals, with contracts likely to be awarded to BASF, Monsanto, ICI, Shell, and Montedison, among others. The companies may also provide technical assistance.

The chemicals will be paid for by the EC, distributed within Poland by the US-financed Foundation for the Development of Polish Agriculture, and sold to Polish farmers, with the proceeds going to a rolling counterpart fund which will be used to purchase further inputs from the EC.

Though state farms will also benefit from the aid, support from the Polish Government, hopes its aid will help improve efficiency among private farmers, who account for some 80 per cent of output.

## Mexican Government unloads a silver antique

Richard Johns on the privatisation of a colourful but generally unprofitable mining operation

THE MEXICAN Government is about to dispose of Compania Real del Monte y Pachuca, the ancient silver mining enterprise put up for privatisation last August. An unprofitable operation, it could hardly be called the "family silver" - but it must be regarded as something of a national heirloom.

It is understood that the bid by the Grupo Autrey - a consortium made up of businessmen from Monterrey, Guadalajara and Tijuana associated with the brokerage firm Casa de Bolsa Mexico - has been accepted by Banca Creml, the selling agent chosen by the Ministry of Finance.

They will certainly be acquiring a splendid and romantic but, recently, very unprofitable antique which five years ago was still using steam to operate its hoists and even today uses mesh steel bands, which generally went out of use a century ago.

Arguably, the mines of Real del Monte y Pachuca embraced in an area of 800 sq km are the most venerable in the world, apart from those of King Solomon - wherever those might be.

It has been conservatively estimated that over nearly 450 years of continuous operation the complex, a veritable labyrinth of about 2,000km of tunnels, has produced 1.5bn ounces of silver and 6.6m ounces of gold, worth in total over \$8m at 1989 prices.

It is almost certain that the outcrops of silver were worked by Aztecs and that some of Montezuma's treasure troves after his death in 1520 came from the veins underneath two adjoining mountains. In 1538 some two dozen conquistadores, led by one Luis Velazquez, arrived at the Pachuca range. By the early 1540s one was being extracted by what was then a revolutionary method brought to New Spain by Bartolome Medina.

Over the centuries the mines around Pachuca - the last of a dozen or so operating in the district in the 1830s - have had varying fortunes, includ-

ing what is believed to have been the first strike in the Americas in 1765.

In the archives of Real del Monte y Pachuca visitors can browse through records showing accounts kept in English from 1824 to 1947 when it was owned under a lease agreement and operated by a British enterprise, the Gentlemen Adventurers in the Mines of Real del Monte. During that period, no less than \$15,381,688 - a very substantial sum for the era - was invested, although cumulative proceeds from output totalled only \$10,930,475.

The Gentlemen Adventurers were bought out by two Mexican investors, who continued

ing what is believed to have been the first strike in the Americas in 1765.

Most of the capital commitment envisaged in the indicative Mining Investment Programme presented by Mr Lomelin, who is also director general of Industrias Pachuca, will come from the private sector as the state disengages itself from mining through privatisation sales.

At the same time, Mr Pedro Aspe, Minister of Finance, announced a cut of one quarter in the 7 per cent production tax, or royalty, levied on mineral output. It is to be phased out altogether over the next three years.

to use British, mainly Cornish and to a less extent Scottish, managers, engineers and artisans as well as pumps and equipment.

Shaded by a copse of tall trees, the Protestant cemetery at Real del Monte testifies to the long British presence, as do Cornish names in the telephone directory. And an enduring legacy has been the "paste", or Cornish paste, the paste article, albeit usually spiced with chilies and sometimes enriched with mole (bitter chocolate sauce) - which is very much a part of the staple diet of Pachuca, capital of Hidalgo State.

What was then called Avila de Mina del Mineral del Monte and Pachuca (the company took on its present name in 1920) was purchased in 1908 by the now defunct United States Smelting, Refining and Mining, which introduced the

cyanide process to its mills. Peak production was reached in the 1930s but, having largely exhausted the richest, thickest seams, the US concern sold out to the Government for \$3.5m in 1947.

In that year nearly 350 grams of silver and 2.3 grams of gold were extracted from each tonne of ore. Yields last year were down to 287 grams of silver and one gram of gold. The amount of ore treated each month has fallen from an average of more than 90,000 tonnes in the immediate post-nationalisation era to about 40,000 tonnes last year. And the labour force has been halved.

With the plunge in silver prices, the 1984 estimates of

the Real del Monte y Pachuca mine still operates lifting equipment that went out of general use a century ago.

elevation 2,100m above sea level. Many of the vertical veins continue, unexploited, well below it.

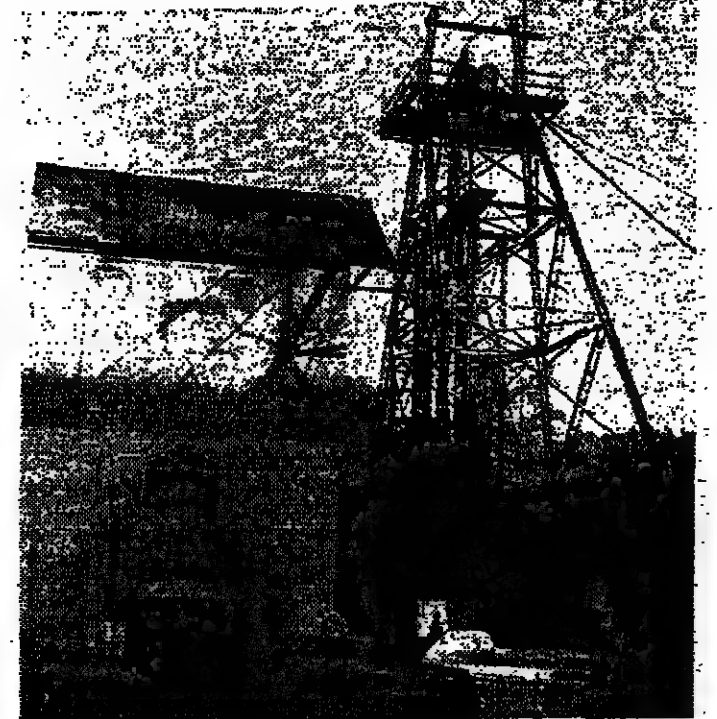
Fulfillment of the potential of the complex would require an investment in pumping of at least \$30m, the company has calculated. If half the veins extend 150m below the present water level, about 15m tonnes could be added to the reserves with a value of \$600m in gold and silver at current prices - prolonging the life of the operation by another 20 years or so. In addition, there is the need for high-cost exploration - drilling to search for undiscovered rich seams which may well exist.

One important asset is the huge quantities of waste tailings accumulated over the centuries which, if treated by modern methods, could yield 47 grams and 0.16 per cent of silver per tonne, as well as zinc and lead.

Parcels of real estate are another, but in this respect the new owners will be confronted by squatters who, under Mexican law, would be very difficult to evict.

Making the old venture profitable again will undoubtedly mean a big and perhaps politically difficult reduction in manpower from the present level of 2,500.

Past losses incurred by the Government, the amount of high-risk capital needed, and the uncertainty over future silver prices are reflected in the



The Real del Monte y Pachuca mine still operates lifting equipment that went out of general use a century ago.

selling price. Although the Grupo Autrey is understood to be paying a nominal price of \$75m, as a privatisation of the state qualified for a debt-equity swap and, so, with Mexican sovereign debt (US\$) currently at about 40 cents to the dollar, the actual cost to the consortium will be around \$30m.

The Autrey consortium was one of at least six paying for the bid documents, several of which are said to have had US, Canadian or French foreign partners.

It was widely speculated that San Luis, one of the "Big Four" Mexican mining companies, would emerge as the new owner because the company was considered to have the best technological capability to make a success out of Real del Monte y Pachuca.

Within the secretive Mexican mining community there has been a debate as to whether the company can be made profitable. Last November a team from Rio Tinto Zinc, which was invited to view the property but was not interested, concluded that it could make money for the "right" owner.

Associated with the Grupo Autrey is a Mr Jorge Ordonez, a leading geologist whose grandfather helped find oil for Wheatman Pearson's Aguilar Petroleum and then, at the last gasp as its exploration budget was running out, Standard Oil of New Jersey. That could be a good omen for the successful bidder.

## Gummer attacks EC rural plan

By Bridget Bloom, Agriculture Correspondent

THE European Community's bid to make the common agricultural policy more responsive to market forces was in danger of being undermined by its emerging plans for rural areas as a whole, Mr John Gummer, UK Minister of Agriculture, said yesterday.

In a hard-hitting speech to open the annual Agri-Europe conference on the outlook for European agriculture, Mr Gummer attacked the Commission's plans as unhelpful.

Proposals included in this year's farm price package, which were designed to implement part of the Commission's 18-month-old document on the future of the Community, were aimed at insulating particular groups of producers from market forces, Mr Gummer said.

"I have severe doubts about a policy that, primarily for social reasons, tries to shield a particular group of farmers from the effects of agricultural reform," he said.

It was important to "maintain the fabric of farming in remote and disadvantaged areas" but perfectly satisfactory policies involving subsidies to such regions already existed, Mr Gummer said.

He challenged the Commission's contention that small farmers had been particularly badly hit by the so-called bud-

get stabilisers, the main plank of the EC's farm reforms that have now begun to reduce farm-gate prices.

Mr Gummer accepted that economic forces over the years had tended to make small farms less viable, while rising expectations had made the income they provided less attractive. However, this was essentially a "social issue which should not be addressed by distorting the mechanics of agricultural market support."

The UK minister's attack on the Commission's rural policies underlines continuing differences on the future of the CAP within the EC. These are most pronounced between the UK and Germany.

At yesterday's conference, Mr Georg Gallas, parliamentary state secretary for agriculture, made it clear that Bonn does see the CAP in some senses as a social policy. He stressed that his government was opposed to price cuts - which go beyond the stabiliser programme - because they would burden farmers further without lowering production. Germany would prefer to see an extension of set-aside for arable land or forms of income aid not linked to production, he said.

Referring to the farm price proposals due to be finalised

over the next few weeks, Mr Gallas said: "For this reason the federal government cannot accept the present price proposals for 1990-91, even if these will only entail minor additional declines in prices."

Mr Brian Gardner, director of the EC's European Policy Analysis - giving the keynote speech after the last-minute withdrawal of senior EC official Mr Tom O'Dwyer, moved last week to a director general post in the Commission - outlined four predominant issues for current EC farm policy.

Mr Gardner felt that the pre-occupation of the EC with the non-market aspects of farm reform - in particular the abolition of the special rate of exchange used to convert common farm prices into national currencies - was not the simple conflict "between the Germans and the rest" that was often portrayed, he said.

Over the centuries the mines around Pachuca - the last of a dozen or so operating in the district in the 1830s - have had varying fortunes, includ-

## Indonesian snail menace

INDONESIA, FEARING for its rice crop, has banned the farming of edible snails near rice fields. Mr Wardoyo, the Minister of Agriculture announced yesterday, reports snail from Jakarta.

Snails, which reproduce at an alarming rate, can chop their way through whole fields of young rice shoots. In the Philippines, they have dam-

aged 300,000 hectares of the crop.

Mr Wardoyo said Indonesia had not lost any of its staple crop yet, and the ban on snail farming in and around rice fields and their irrigation systems was preemptive.

Once the world's biggest importer of rice, Indonesia has now achieved self-sufficiency, a position it guards jealously.

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, 99.5 per cent, \$ per lb, in warehouse, 1,700-1,800 (same).

BISMUTH: European free market, min. 99.99 per cent, \$ per lb, in warehouse, 3,300-3,400 (same).

CADMIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 4,500-4,750 (4,500-4,750).

## WEEKLY METALS PRICES

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 1,700-1,800 (7,700-7,850).

MERCURY: European free market, min. 99.99 per cent, \$ per 76 lb flask, in warehouse, 225-235 (230-240).

MOLYBDENUM: European free market, min. 99.99 per cent, \$ per lb, in warehouse, 2,500-2,600 (same).

SELENIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 5,500-5,600 (same).

TUNGSTEN: European free market, standard min. 95 per cent, \$ per tonne unit (10 kg) WO, cif, 39-57 (40-55).

VANADIUM: European free market, min. 98 per cent, \$ a lb VO, cif, 2.40-2.45 (2.30-2.45).

URANIUM: Nuxco exchange value, \$ per lb, UO, 9.08 (same).

## LONDON MARKETS

THE LONDON Metal Exchange copper market yesterday resumed last week's upward, following Monday's slight setback. The cash price closed at a six-week high of £1,453.50 a tonne, as New York traders, back from Monday's Presidents Day holiday, responded to continued concern about supply tightness. Some London traders remained doubtful that the upward was sustainable, however, saying that they wanted to see evidence of supplies being drawn out of LME warehouses to meet the supposed US shortage.

Weaker sterling helped the LME copper price and was also a factor in the cash lead price's rise to \$465 a tonne. Concern over the recent decline in LME stocks continued to provide a firm background for lead. Gold ended \$3 higher at \$419.75 a troy ounce after an earlier rise had run into chart-based resistance.

SPOT MARKETS

Crude oil (per barrel FOB)

Dubai \$16.00-6.52 +0.25

Brent Blend \$16.00-6.52 -0.05

W.T.I. (1 pm est) \$22.15-2.12

Oil products

(NIE prompt delivery per tonne CIF) + or -

Premium Gasoline \$22.22-24 -1

Gas Oil \$21.11-12

Heavy Fuel Oil \$20.50-50

Naphtha \$19.11-10

Petroleum Argus Estimates

Other + or -

Gold (per troy oz) \$419.75 +0.25

Silver (per troy oz) \$34.00 +0.5

Palladium (per troy oz) \$372.25 +0.25

Aluminium (free market) \$1500 -20

Copper (US Producer) \$119.15-19.25

Lead (US Producer) \$41.35

Nickel (free market) \$34.00 -10

Tin (Kuala Lumpur market) \$18.01

Tin (New York) \$20.75

Zinc (US Prime Western) \$51.50

Cattle (live weight) \$108.15p

Sheep (dead weight) \$38.15p

Pigs (live weight) \$37.75p

London daily sugar (raw) \$558.85 +0.5

London daily sugar (white) \$431.50 +0.5

Tals and Lyle export price \$334.00 -1.0

## COGSA - London FOB

Mar 622 624 625 621

May 632 634 635 631

Jul 646 648 649 645

Sep 659 661 662 658

Nov 672 674 675 671

Dec 685 687 688 684

Mar 700 702 703 699

May 712 714 715 711

Turnover: 2557 (107) lots of 10 tonnes

ICCO indicator prices (US cents per pound) for Feb 18 Comp. diff. 77.02, 15 day average 78.85 (78.25)

COFFEE - London FOB

Mar 607 614 615 611

May 623 624 625 621

Jul 637 639 640 635

Sep 649 651 652 647

Nov 662 664 665 661

Dec 675 677 678 673

Mar 690 692 693 688

May 702 704 705 701

Turnover: 4548 (2108) lots of 5 tonnes

ICCO indicator prices (US cents per pound) for Feb 18 Comp. diff. 77.02, 15 day average 78.85 (78.25)

SUGAR - London FOB

Mar 322.50 323.00 323.50 318.00

May 327.50 328.00 328.50 323.00

Jul 332.50 333.00 333.50 328.00

Sep 337.50 338.00 338.50 333.00

Nov 342.50 343.00 343.50 338.00

Dec 347.50 348.00 348.50 343.00

Mar 352.50 353.00 353.50 348.00

May 357.50 358.00 358.50 353.00

Turnover: 3070 (528) lots of 50 tonnes

White 538 (555)

## LONDON METAL EXCHANGE

Close Previous High/Low

Aluminium, 99.7% purity (50 per tonne)

Cash 1490-500 1504-5 1499/1498 1497-5

3 months 1525-5 1512-5 1449/1395 1504-5

Copper, 99.95% (50 per tonne)

Cash 1493-4 1493-1 1480/1445 1446-51

3 months 1495-1 1492-1 1451/1435 1455-4

Lead (50 per tonne)

Cash 457-7 455-3 471/467 470-1

3 months 458-3 455-9 464/461 462-3

Nickel (50 per tonne)

Cash 7300-25 7450-50 7325/7300 7300-25

3 months 7370-5 7420-50 7350/7175 7350-25

Tin (50 per tonne)

Cash 6275-35 6410-30 6290 6290-35

3 months 6300-10 6450-20 6270/6040 6250-35

Zinc, Special High Grade (50 per tonne)

Cash 1440-5 1425-5 1430 1430-5

3 months 1420-5 1415-5 1449/1395 1427-5

Zinc (50 per tonne)

Cash 1435-45 1425-35 1440-20 1440-20

3 months 1415-35 1400-10 1415-25 1415-25

LME clearing 575 net

March 30 1415-35 1400-10 1415-25

LME clearing 575 net

March 30 1415-35 1400-10 1415-25

March 30 1415-35 1400-10 1415-25

March 30 1415-35 1400-10 1415-25

March 30 1415-35 1400-10 1415-25

March 30 1415-35 1400-10 1415-25



FINANCIAL TIMES STOCK INDICES											
	Feb 20	Feb 19	Feb 18	Feb 17	Feb 16	Feb 15	1989/90	1988/89	Since Completion		
	High	Low	High	Low	High	Low	High	Low	High	Low	High
Government Secs	79.57	79.59	80.48	80.87	81.39	80.78	80.29	79.57	127.4	40.18	
	(2/19/90)	(2/20/90)	(2/19/89)	(2/20/89)	(2/19/88)	(2/20/88)	(2/19/87)	(2/20/87)	(2/1/35)	(3/1/79)	
Fixed Interest	80.75	80.84	80.77	81.00	81.24	80.48	80.59	80.78	105.4	60.83	
	(2/19/90)	(2/20/90)	(2/19/89)	(2/20/89)	(2/19/88)	(2/20/88)	(2/19/87)	(2/20/87)	(2/11/47)	(3/1/77)	
Ordinary Share	1799.0	1813.5	1836.6	1829.6	1822.4	1868.0	2026.6	1447.2	2005.8	82.4	
	(5/9/90)	(3/1/89)	(5/9/88)	(5/9/87)	(5/9/86)	(5/9/85)	(5/9/84)	(5/9/83)	(2/6/40)		
Gold Mines	307.0	302.5	298.4	292.3	288.3	298.7	578.5	154.7	734.7	43.5	
	(5/2/90)	(11/2/89)	(10/2/88)	(10/2/87)	(10/2/86)	(10/2/85)	(10/2/84)	(10/2/83)	(2/6/77)		
FT-SE 100 Share	2277.0	2297.1	2326.9	2315.8	2298.3	2363.3	2755.7	1750.7	2252.0	237.6	
	(3/1/90)	(3/1/89)	(3/1/88)	(3/1/87)	(3/1/86)	(3/1/85)	(3/1/84)	(3/1/83)	(2/1/60)	(2/27/64)	
Ord. Div. Yield	4.32	4.77	4.70	4.71	4.73	4.63					
Earning Div. Yld (%/ft)	11.58	11.60	11.45	11.58	11.43	10.82					
P/E Ratio (ft/22)	10.16	10.44	10.57	10.63	10.59	11.11					
SEAD Sharebase (Spmt)	22,678	30,850	27,446	26,448	24,198	31,639					
Equity Turnover (Dn/ft)	-	814.72	785.13	1028.05	817.29	1234.42					
Equity Bargains	-	24,068	24,068	24,068	24,068	24,068					
Shareon Traded (mt)	-	306.9	364.7	624.8	389.5	510.3					
Ordinary Share Index, Hourly Change	Day's High 1610.4	Day's Low 1786.8									
Open 1607.4	11 a.m. 1603.9	12 p.m. 1603.7	1 p.m. 1607.1	2 p.m. 1610.4	3 p.m. 1609.1	4 p.m. 1603.8					
FT-SE, Hourly Changes	Day's High 2280.8	Day's Low 2276.4									
Open 2288.2	11 a.m. 2285.5	12 p.m. 2285.6	1 p.m. 2290.0	2 p.m. 2290.8	3 p.m. 2287.0	4 p.m. 2291.7					

**GILT EDGED ACTIVITY**  
Feb 19 Feb 16

Index

Gilt Edged Bargains 89.5 80.5

5- Day Average 81.2 80.5

"NE Activity 1974, Excluding Irish markets  
includes Dividend on the 1000 shares of the  
FT Indices of daily Equity Bargains and  
Shareon Traded. The one-day mortgage and  
Equity Bargains and Equity Values, was also  
confirmed on July 31. Closing values for July  
28 available on request.

London report and latest Share Index:  
Feb. 1989

[illegible][illegible]

ket, the shares giving up 8 to 22p. BZW remain cautious ahead of next month's results and are predicting full year profits of £25m from its £1.2bn turnover. In addition, Mr Martin Evans said: "Trading in the second half was similar to the first half with Europe strong, the US mixed but the UK weak."

UBS concluded that the "use growth" coming at a low 3% was still sufficient to allow BZW to downgrade, on Monday the securities house cut its profits expectations for 1989. BZW was said to have been the main seller and UBS Phillips & Drew the buyer of a large part of the 1.7m shares traded yesterday.

Major construction stocks

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Major construction stocks

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### INDUSTRIALS (Miscel.)—Contd.

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## CHEMICALS, PLASTICS

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## HOTELS AND CATERERS

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106 Durbin H Hides 10p	449	.....	13.75	4.8

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Little reaction to Greenspan

THE DOLLAR did not react strongly to US economic news yesterday. This included the semi-annual Humphrey Hawkins testimony before a Congressional committee by Mr Alan Greenspan, chairman of the Federal Reserve Board. He warned that US inflation is currently unpredictable, and in danger of accelerating. Mr Greenspan stressed that holding down the inflation rate is the most important action the Fed can take among its various responsibilities.

January US consumer prices will be published today, and are expected to show an annual inflation rate of 5.0 per cent, against 4.5 per cent in December. Economists fear that high energy and food prices could produce a year-on-year inflation rate of 5.5 per cent during the first quarter of 1990, but this will fall back later in the year.

The Federal Open Market Committee met yesterday and in a report to Congress forecast that annual inflation will be 4.0 to 4.5 per cent in the fourth quarter and that real gross national product will expand 1.7 to 2.0 per cent by the fourth quarter, from the same period last year.

The dollar fell below DM1.6700, to a low of DM1.6775, but Mr Greenspan's comments

helped lift it back towards the top of the day's range at the London close. It finished a little weaker on the day at DM1.6745, against DM1.6770 on Monday. The US currency also declined to SF1.4840 from SF1.4885 and to FF5.6875 from FF5.5975, but rose to Y145.35 from Y144.80. Its index rose to 67.0 from 66.9.

The Japanese yen lost ground after an official at the Bank of Japan said Japan's money supply growth in January, of a year-on-year 11.5 per cent, is too high but the central bank will watch the effects of earlier discount rate increases for a little longer. This indicated that another rate increase is probably not yet on the agenda, in spite of the highest money supply growth for nearly two years.

The D-Mark rose to FF5.6875 from FF5.5975, but showed little movement against European currencies.

The D-Mark fell to FF5.6875 from FF5.5975 as the French franc moved off the bottom of the European Monetary System. At the top of the system was the Italian lira, hovering round its cross rate limit against the weakest EMS currency, the Belgian franc. The D-Mark held steady in the EMS and improved to L741.40 from L741.20 against the lira at the London close.

Mrs Margaret Thatcher, UK Prime Minister, thanked Mr Greenspan, when addressing Parliament. She said the present British inflation rate of 7.7 per cent is too high, and "it remains our priority to get it down."

Sterling rose 15 points to \$1.7040 and improved to \$1.7045 from \$1.7040, but fell to DM2.5555 from DM2.5550, to SF2.2275 from SF2.2270, and to FF7.6925 from FF7.7000. The pound's index gained 0.1 to 90.0.

## EURO-CURRENCY INTEREST RATES

Feb 20	Short term	7 Days notice
Stirling	14 <sup>1</sup> / <sub>2</sub> -14 <sup>3</sup> / <sub>4</sub>	15-14 <sup>1</sup> / <sub>2</sub>
US Dollar	8 <sup>1</sup> / <sub>2</sub> -8 <sup>3</sup> / <sub>4</sub>	8 <sup>1</sup> / <sub>2</sub> -8 <sup>3</sup> / <sub>4</sub>
Can. Dollar	12 <sup>1</sup> / <sub>2</sub> -12 <sup>3</sup> / <sub>4</sub>	12 <sup>1</sup> / <sub>2</sub> -12 <sup>3</sup> / <sub>4</sub>
D. Guilder	9-8 <sup>3</sup> / <sub>4</sub>	9-8 <sup>3</sup> / <sub>4</sub>
Sw. Franc	8 <sup>1</sup> / <sub>2</sub> -8 <sup>3</sup> / <sub>4</sub>	9-8 <sup>3</sup> / <sub>4</sub>
Deutschmark	7 <sup>1</sup> / <sub>2</sub> -7 <sup>3</sup> / <sub>4</sub>	7 <sup>1</sup> / <sub>2</sub> -7 <sup>3</sup> / <sub>4</sub>
Fr. Franc	10 <sup>1</sup> / <sub>2</sub> -10 <sup>3</sup> / <sub>4</sub>	10 <sup>1</sup> / <sub>2</sub> -10 <sup>3</sup> / <sub>4</sub>
Italian Lira	15-11	15 <sup>1</sup> / <sub>2</sub> -12 <sup>1</sup> / <sub>2</sub>
H. Fr. (Piso)	20 <sup>1</sup> / <sub>2</sub> -20 <sup>3</sup> / <sub>4</sub>	20 <sup>1</sup> / <sub>2</sub> -20 <sup>3</sup> / <sub>4</sub>
S. Fr. (Kati)	20 <sup>1</sup> / <sub>2</sub> -20 <sup>3</sup> / <sub>4</sub>	20 <sup>1</sup> / <sub>2</sub> -20 <sup>3</sup> / <sub>4</sub>
Yen	5 <sup>1</sup> / <sub>2</sub> -5 <sup>3</sup> / <sub>4</sub>	5 <sup>1</sup> / <sub>2</sub> -5 <sup>3</sup> / <sub>4</sub>
D. Mark	12 <sup>1</sup> / <sub>2</sub> -12 <sup>3</sup> / <sub>4</sub>	12 <sup>1</sup> / <sub>2</sub> -12 <sup>3</sup> / <sub>4</sub>
London	25-24 <sup>3</sup> / <sub>4</sub>	24 <sup>3</sup> / <sub>4</sub> -24 <sup>1</sup> / <sub>2</sub>



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**NASDAQ NATIONAL MARKET**[illegible]

**4pm prices  
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AMERICA

# Interest rate worries and US slide reinforces gloom caused by bonds

Wall Street

NERVOUSNESS about higher interest rates overseas and worries about today's January consumer price report, conspired to push equities broadly lower on Wall Street yesterday, writes Karen Zagar in New York.

The Dow Jones Industrial Average closed down 38.74 to 2,596.85. Volume on the New York Stock Exchange was moderate, with 147.3m shares changing hands. The decline on the New York Stock Exchange was broadly-based, with declining issues outnumbering advancing ones by 1,265 to 321.

Among broader market indices, the Standard & Poor's 500 dropped 4.73 to 327.99, the NYSE was off 2.38 at 181.37 and the American Exchange Composite was down 3.89 at 364.88.

Weakness in the Japanese and West German bond markets was cited as the early reason for the fall in US equities, with the Dow falling 25.01 by 10am. Futures-related sell programmes also put pressure on US stocks.

Similarly, the debt market was affected by the higher yields in overseas markets. In late trading, the Treasury's bellwether 30-year bond was down 1 1/4. The long bond's yield of 8.85 per cent was its highest of 1990.

In the stock market, sell programmes stemming from stock-index arbitrage hit the market about five minutes into the session, when index futures fell into a discount against cash indices.

The stock market was also hurt by fears that January's Consumer Price Index would be higher than initially expected. Mr Alan Greenspan, chairman of the Federal Reserve, said the index would probably show a sizable jump in energy and food prices thanks to the cold weather in December.

Money-centre banks were especially weak yesterday. Citicorp lost 1/4 to 323 1/4, Chase Manhattan fell 1/4 to 329 1/4, BankAmerica dropped 1/4 to 327 1/4.

Among other rate-sensitive issues, Federal National Mortgage Association fell 1/4 to 33 1/4, and the American Home Loan Mortgage dropped 1/4 to 36 1/4. Issues of several precious metals companies moved higher after posting losses last week. Battle Mountain Gold gained 1/4 to \$16 1/4, Homestake Mining rose 1/4 to \$22 1/4, ASA rose 1/4 to \$58 1/4, Hecla Mining slipped 1/4 to \$15 1/4.

Great Northern Nekeosa rose 1/4 to \$55 1/4 after the company accepted a sweetened takeover bid of \$55 1/4 by Georgia Pacific. The issue was one of the most active on the New York Stock Exchange. Shares in Georgia Pacific fell 1/4 to \$30 1/4.

United Telecommunications fell 1/4 to \$31 1/4. The Federal Bureau of Investigation has started an inquiry into whether the company's US Sprint Communications unit illegally obtained competitors' confidential information and used it to win part of a Federal telephone services contract.

In over-the-counter trading, the Nasdaq Composite Index was off 5.114 at 426.37. Nordstrom fell 1/4 to \$27 1/4. The big US retailer is expected to post a decline in annual profits for the first time since the company went public in 1978.

STOCK prices closed sharply lower in moderate trading, mirroring falls on Wall Street. Toronto's composite index fell 42.51 to 3,692.25. Falls outnumbered advances 456 to 198 on volume of almost 29m shares, with a trading value of C\$28.3bn.

Mining issues, industrial and banking stocks were all down by at least 1 per cent. Energy issues were also lower while gold stocks rose 1 per cent.

During the afternoon the Canadian Government introduced a budget that projected a deficit of C\$28.5bn in the 1991 fiscal year, down from a deficit of C\$30.5bn in the 1990 fiscal year to end-March.

EUROPE

THE DEPRESSING effect on equities of the slide in bond markets, some of which made slight recoveries towards the end of trading, were reinforced yesterday by the early sharp decline on Wall Street, writes Our Markets Staff.

FRANKFURT tumbled again as the Bundesbank's average bond yield rose from 9.06 to 9.15 per cent. Bond yields ended 5 to 10 basis points below their peak as traders speculated that investors might begin to see value in equities, at least.

Equities saw the FAZ index move lower after making little change on Monday, falling 22.04, or 2.8 per cent, to 768.24 at mid-session. The DAX dropped 45.38, or 2.4 per cent, to 1,823.81 after a 24.47 decline the day before. Volume rose fractionally, from DM4.6bn to DM9.1bn, with Veba once again leading individual stocks in turnover of DM1.4bn.

Chemicals lost their relative strength, with a DM16 fall to DM395 in Bayer leading the sector's decline; similarly, among carmakers, Volkswagen took the brunt of yesterday's decline, off DM18 to DM561 after a share of resilience.

Banks were under pressure on fears of bond losses and higher costs because of the rise in interest rates. Deutsche Bank fell DM26.50 to DM781 and Commerzbank shed DM14 to DM296.

However, the Degussa metals and chemicals group climbed DM5 to DM527 after confirming co-operation talks with E. Merck, a privately held German chemical and pharmaceutical group. There have been press reports that a full merger is planned.

MILAN fell sharply on fears of a possible break-up of Enimont, the chemicals company, of a rise in domestic interest rates; and on reports that mutual funds face net redemptions of L500bn this month. The Comit index closed 3.50 lower at 687.65 in this trading.

Speculation that the public/private chemical joint venture, Enimont, is poised to be dissolved, because its founding partners Montedison and state-owned ENI, which own 40 per cent each, are unable to agree, left Enimont down L49 at L1.465 and Montedison L68 lower at L1.572.

PARIS had a poor session on the last day of the monthly account, as the CAC 40 index lost 17.87 points, or 1 per cent, to 1,820.16. Equities focused

on fears of bond losses and higher costs because of the rise in interest rates. Deutsche Bank fell DM26.50 to DM781 and Commerzbank shed DM14 to DM296.

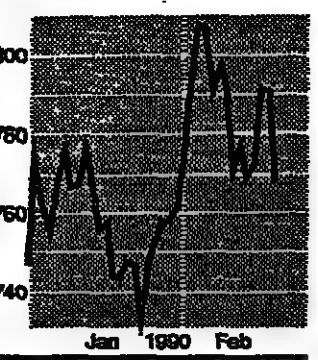
However, the Degussa metals and chemicals group climbed DM5 to DM527 after confirming co-operation talks with E. Merck, a privately held German chemical and pharmaceutical group. There have been press reports that a full merger is planned.

MILAN fell sharply on fears of a possible break-up of Enimont, the chemicals company, of a rise in domestic interest rates; and on reports that mutual funds face net redemptions of L500bn this month. The Comit index closed 3.50 lower at 687.65 in this trading.

Speculation that the public/private chemical joint venture, Enimont, is poised to be dissolved, because its founding partners Montedison and state-owned ENI, which own 40 per cent each, are unable to agree, left Enimont down L49 at L1.465 and Montedison L68 lower at L1.572.

PARIS had a poor session on the last day of the monthly account, as the CAC 40 index lost 17.87 points, or 1 per cent, to 1,820.16. Equities focused

W. Germany  
FAZ Aktien Index



early on a fall in Matif bond futures and, with Wall Street opening lower, failed to respond to a Matif recovery.

In spite of the declines, there was no great selling pressure, and turnover was estimated at FF2bn. The beginning of the school holidays today was expected to keep trading light.

Michelin, the tyre maker, eased 50 centimes to FF181 after it confirmed that it proposed to seek \$750m in debt financing on Euromarkets.

Eurotunnel edged higher again, rising 60 centimes to FF57.10 in modest volume, amid optimism that it would

sort out its problems with its contractor, Transmanche Link. AMSTERDAM remained nervous about movements in the bond market, and shares fell in low volume, with only a flicker of interest when bonds recovered briefly in the afternoon.

The CBS tendency index fell 1.7 points, or 1.6 per cent, to 107.4, with Wall Street keeping spirits low.

High technology issues were among the biggest losers, with Volvac Software dropping FF6.80, or 14.2 per cent, to FF40 after reporting a 12 per cent fall in net profits late on Monday. Tulip Computer lost FF3.50, or 9.5 per cent, to FF33.50 in anticipation of lower profits, due today.

Royal Dutch, which also reports results today, fell FF1.60 to FF144.80. Bols, the distiller, shed FF2 to FF187, it said later that it was discussing the purchase of three French wine producers.

STOCKHOLM closed broadly lower in moderate trade which reflected market nervousness over the unstable political situation and rising domestic credit yields. The Affarsvriden index fell by 17.9 points, or 1.5 per cent, to 1,140.0.

Astra free B shares lost SKr5 to SKr400 after the company revealed annual profits up 23 per cent at SKr1.85bn, in line with expectations.

Among the declining issues were Astra free B shares, down SKr15 to SKr745, Ericsson free B shares, SKr10 lower at SKr850, and Volvo free B, off SKr10 to SKr66.

BRUSSELS ended lower in depressed trading, with the cash market index falling 100.47 to 5,822.2 in moderate volume. Industrial stocks lost ground and most holding companies eased, including Societe Generale de Belgique, which fell by BF140 to BF13,110.

Groupe Bruxelles Lambert, which last week wrote off its stake in Dresdner Bank, fell BF70 to BF2,388.

OSLO slipped from record levels in moderate trading. The all-share index finished at 610.3, down 3.86 points or 1.4 per cent. COPENHAGEN experienced a second day of falls as the bourse index fell 3.16 to 364.40, for a drop so far this week of 2.5 per cent.

VIENNA's run of record highs came to a halt, as the bourse index fell 9.47 to 688.70 in active trading. Underlying sentiment, however, was said to remain strong.

## South Africa plunges as global markets retrench

By Jacqueline Moore

FOREIGN investors' enthusiasm immediately before the release of Mr Nelson Mandela quickly evaporated when he reaffirmed the African National Congress's (ANC) commitment to nationalising private assets, including the mines. The South African market dropped 7.4 per cent last week, after the previous week's 4.6 per cent rise.

Elsewhere, it was mostly a sluggish week, with the FT-Actuaries World Index finishing almost unchanged. Of the leading markets, the US, West Germany and the UK showed small declines, which were counterbalanced by a modest rise in Japan.

Gold shares in South Africa saw the heaviest selling, and the Johannesburg Stock Exchange Gold index fell 11.6 per cent in the three days after Mr Mandela's release on Sunday, February 11. The industrial index lost 4 per cent. There was a rally on Thursday, with the lower share prices attracting European and domestic interest, and a steady session on Friday, after the ANC said that it would seek an early meeting with President F. W. de Klerk to remove obstacles to negotiations.

Only five countries moved by more than 2 per cent last week: as well as South Africa, the other big losers were Sweden and Belgium, while Austria continued its remarkable surge and Mexico - which has risen by more than 171 per cent in local currency terms since this time last year - rose by a rather restrained 2.1 per cent.

As in South Africa, politics was the underlining force in Sweden. The resignation of the Government on Thursday, after its failure to gain parliamentary approval for an austerity package, sent the market down 5.6 per cent. Rising interest

MARKETS IN PERSPECTIVE									
	% change in local currency	% change in sterling	% change in dollar	% change in yen	% change in franc	% change in mark	% change in pound	% change in schilling	% change in lira
Austria	+4.68	+22.10	+149.94	+41.58	+84.43	+41.34			
Belgium	-3.82	-8.82	-5.55	-10.10	-18.98	-9.21			
Denmark	-0.57	+1.81	+92.74	+2.58	+0.76	+4.58			
Finland	-0.76	+2.75	+4.98	+8.48	+8.17	+11.83			
France	-1.76	-2.75	+16.54	-6.50	-9.85	-5.19			
W. Germany	-0.33	+6.47	+41.08	+5.93	+1.53	+5.75			
Ireland	-1.22	-5.80	+24.64	+2.84	+0.38	+8.75			
Italy	+0.88	-4.74	+10.31	-3.58	-8.59	-1.78			
Netherlands	+0.51	+0.48	+10.58	-4.49	-3.28	-5.54			
Norway	+1.85	+10.49	+58.25	+18.74	+2.75	+9.98			
Spain	-1.19	-1.40	+3.23	-1.78	-9.57	-4.92			
Sweden	-5.82	-4.84	+18.01	-4.57	-8.32	-3.80			
Switzerland	+0.41	+0.77	+20.41	+0.13	-1.62	+3.44			
UK	+0.30	+0.98	+10.08	-3.08	-3.88	+1.06			
EUROPE	-0.36	+0.34	+16.38	-2.18	-4.51	+0.82			
Australia	+0.74	-2.15	+17.35	-0.27	-9.30	-4.83			
Hong-Kong	+0.82	+6.36	+7.16	+2.81	+2.27	+2.76			
Japan	+0.88	-0.10	+8.71	-8.75	-10.58	-5.95			
Malaysia	+1.24	+8.82	+88.61	+8.88	+1.22	+6.42			
New Zealand	-1.04	-5.12	-3.72	-5.74	-11.28	-6.86			
Singapore	+0.44	+4.80	+34.43	+5.88	+5.02	+10.42			
Canada	-0.71	-0.88	+5.80	-4.40	-12.23	-7.71			
USA	-0.30	+0.58	+11.44	-8.89	-10.00	-6.86			
Mexico	+2.08	+13.48	+171.28	+18.70	+9.82	+14.95			
South Africa	-7.36	+0.40	+80.65	+6.00	+1.16	+6.37			
WORLD INDEX	+0.51	+0.34	+16.38	-2.18	-4.51	+0.82			

Source: The Financial Times, London. Figures are in local currency. Figures in parentheses show number of stocks per grouping.

est rates added to the depression, although the settlement at the end of the week of the strike by bank employees took the edge off the gloom.

The Belgian bourse became tangled in the Drexel Burnham Lambert affair: the US investment bank has filed for protection under Chapter 11 of US bankruptcy law. Together with rising interest rates, this pushed shares down 3.5 per cent over the week, although bargain-hunting at the end of the week limited the damage.

Groupe Bruxelles Lambert, the Belgian holding company, dropped 6 per cent on the Tuesday on news that Drexel of the US, in which it has an indirect stake, was in difficulties. GBL fell a further 3 per cent on the

Wednesday, after saying it would write off the stake.

In Austria, investors were worried only about the speed at which share prices have been rising. The world's top performer this year gained a further 4.6 per cent last week, taking its advance so far in 1990 to 41.6 per cent in local currency terms.

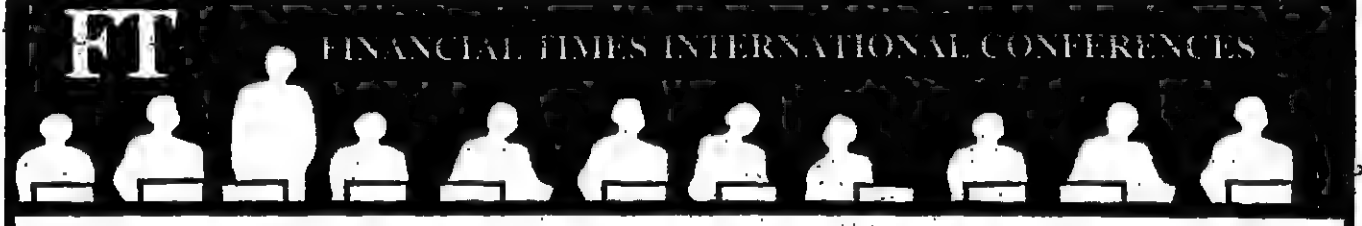
While West Germany's strength since the opening of the Berlin Wall has filtered in the face of weak domestic bonds, Austria's eastern European rally has powered ahead. Political changes in Czechoslovakia and elsewhere in the East bloc have raised the earnings prospects of Austrian companies, and share prices have shot up as a result.

SOUTH AFRICA

GOLD issues led the rise as Johannesburg closed broadly firmer, but trading was thin and cautious as political uncertainties continued to overshadow the market.

The JSE all-gold index climbed 75 points to 3,014 and the industrial index added 28 points to 3,104.

In the gold sector Vast Reef rose R15 to R403 and Bantex firm R1.50 to R31, while among other mining issues De Beers rose R1 to R53.75.



## SPRING 1990 CALENDAR

- The London Motor Conference**  
5 March - London
- Competition, Mergers, Acquisitions and Alliances in Europe**  
13 & 14 March - London
- Financial Times/Price Waterhouse Capital Markets Workshops**  
21, 22 & 23 March  
16, 17 & 18 May - London
- The European Water Industry**  
26 & 27 March - London
- World Pharmaceuticals Conference**  
26 & 27 March - London
- Venture Forum Europe '90**  
4, 5 & 6 April - Paris
- FT-City Course**  
17 April - 4 June - London
- Industry & The Environment**  
23 & 24 April - London
- The Seventh European Petroleum and Gas Conference**  
21 & 22 May - Amsterdam
- European Transport in the 90s**  
21 & 22 May - London
- Manufacturing Strategies for the 90s**  
23 & 24 May - Birmingham
- Finance, Investment and Trade with the Soviet Union**  
30 & 31 May - Moscow

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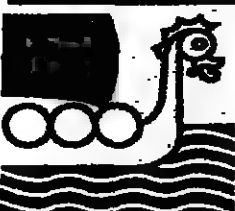
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FT-ACTUARIES WORLD INDICES									
Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries									
NATIONAL AND REGIONAL MARKETS									
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index
Australia (84)	144.08	-0.6	126.05	126.26	-1.0	5.81	146.02	127.16	127.01
Austria (19)	263.23	-0.6	229.03	229.21	-0.6	1.15	264.71	230.52	230.60
Belgium (61)	198.11	-2.0	121.03	120.24	-1.9	4.83	142.01	123.87	122.58
Canada (100)	138.76	-1.2	125.73	125.73	-1.1	3.41	140.45	122.31	122.04
Denmark (36)	204.38	-0.5	216.97	216.85	-0.6	1.47	250.57	218.20	220.24
Finland (26)	149.87	+0.2	130.39	129.92	+0.1	2.40	149.82	130.21	129.79
France (125)	144.73	-0.7	125.82	125.12	-0.9	2.91	145.77	125.94	130.26
West Germany (99)	128.75	-2.5	112.02	112.08	-2.7	1.89	132.10	115.04	115.17
Hong Kong (48)	122.00	+0.5	106.15	122.31	+0.5	4.98	121.57	105.69	121.88
Ireland (17)	188.35	-1.1	163.88	167.71	-1.0	2.69	190.40	165.61	166.42
Italy (96)	55.79	-1.1	83.34	88.81	-1.3	2.59	96.89	84.37	89.94
Japan (455)	160.43	-1.4	156.98	157.77	-0.9	0.49	183.00	156.38	167.27
Malaysia (36)	225.52	+0.1	213.44	222.02	+0.1	2.57	244.82	217.46	234.71
Mexico (15)	375.00	+0.2	328.27	1118.50	+0.2	0.48	374.40	328.04	1118.71
Netherlands (43)	155.76	-1.3	118.14	118.99	-1.4	4.80	137.51	117.75	118.59
New Zealand (18)	68.38	-0.4	57.75	59.53	-0.7	5.79	66.67	58.05	60.95
Norway (24)	237.42	-1.6	206.57	206.52	-1.7	1.46	241.38	210.21	211.06
Singapore (26)	197.82	+0.3	171.94	169.39	+0.2	1.72	199.59	171.54	169.04
South Africa (80)	218.05	+0.2	187.98	184.83	+2.3	3.38	215.89	187.74	167.12
Spain (43)	153.51	-1.2	133.56	125.33	-1.2	4.17	155.33	133.31	127.50
Sweden (35)	178.23	-1.5	153.34	162.39	-1.8	2.25	182.03	155.51	165.32
Switzerland (82)	95.70	-0.9	84.14	85.87	-1.2	2.01	97.55	84.55	86.02
United Kingdom (305)	197.16	-0.8	157.48	157.48	-0.9	4.94	197.48	158.67	158.67
USA (542)	132.76	-1.4	115.82	132.78	-1.4	3.58	134.62	117.23	134.62
Europe (988)	140.87	-1.2	122.96	122.96	-1.3	3.50	142.58	124.17	124.64
Nordic (121)	188.57	-1.0	164.05	161.25	-1.2	1.85	190.52	165.91	163.22
Pacific Basin (667)	176.90	-1.3	159.82	162.82	-0.9	0.74	179.30	158.14	163.94
Euro-Pacific (1059)	162.70	-1.3	141.58	148.77	-1.0	1.71	164.82	143.53	



SECTION IV

# FINANCIAL TIMES SURVEY



The EC's dynamism is drawing the Nordic countries into closer economic integration, writes Robert Taylor.

And the altered face of eastern Europe will also have implications for the region, whose future should be clearer after this autumn's expected 35-nation supersummit.

## An end to isolation

AMID THE turmoil and uncertainty of events in Europe, one area of the continent appears to have changed hardly at all.

The Nordic region that lies beyond the borders of the European Community - Sweden, Norway, Finland and Iceland - remains stable and outwardly placid. Out on the chilly edge of mainstream Europe, Nordic nations - all of them democratic, open social market economies - are looking on with both caution and elation.

No doubt many people living there would prefer to remain in complacent self-isolation, trying to shore up their affluent, settled lifestyles. So far, Nordic responses to the unravelling of eastern Europe and the prospect of a reunified Germany have seemed almost glacial in their slowness. But, whether they like it or not, all the Nordic countries will have to reappraise their fundamental beliefs to the changing Europe for the first time since the immediate aftermath of the second world war.

It is not surprising perhaps that they have been circumspect in their reactions to the revolutionary events beyond their borders. After all, they must live with the conse-

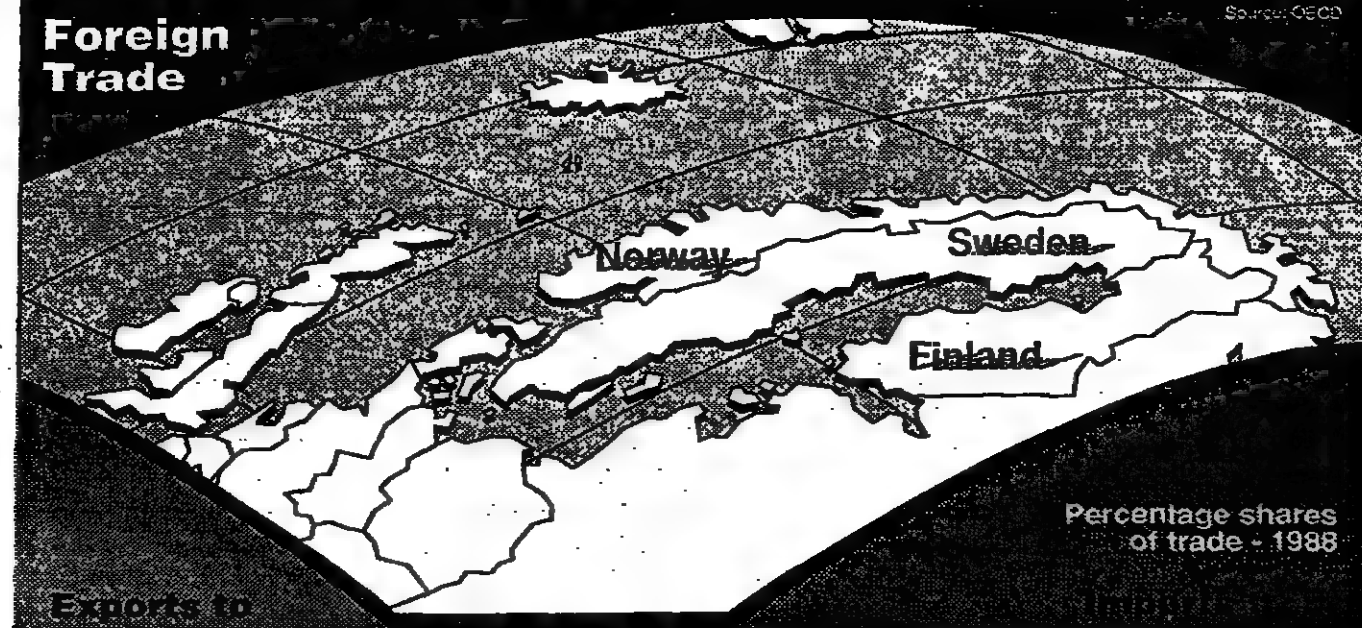
quences. Their future will be determined, to a great extent, by Germany and the Soviet Union; and they would have a great deal to lose if today's hopes were to fade before an anarchy of economic disintegration and extreme forms of nationalism.

During the last 45 years, the Nordic economies have become some of the most affluent in the world. A balanced degree of egalitarianism and efficiency has convinced many outsiders that they have found a way to marry free market economics with social justice, based on high levels of taxation and public welfare spending.

The latest estimate suggests that the region's 17.6m people enjoy an average per capita income of around \$21,232, compared with \$14,611 in the EC and \$19,813 in the US. Across a wide range of social indices - infant mortality, life expectancy, educational standards, welfare provision, the low level of environmental pollution, as well as the possession of consumer durables - the Nordic countries are far ahead of almost the whole world.

Moreover, the so-called Nordic Model of consensus and compromise, between capital and labour, has created societies relatively free of the acute

### Foreign Trade



Nordic Countries			Percentage shares of trade - 1988		
Others	EFTA	EC	EC	EFTA	Others
22.8%	20.2%	32.7%	50.7%	20.0%	24.1%
4.5% E.Europe (incl. USSR)			E.Europe (incl. USSR) 5.2%		

Finland			Percentage shares of trade - 1988		
Others	EFTA	EC	EC	EFTA	Others
18.1%	20.4%	45.0%	43.5%	18.9%	23.0%
15.5% E.Europe (incl. USSR)			E.Europe (incl. USSR) 14.6%		

Norway			Percentage shares of trade - 1988		
Others	EFTA	EC	EC	EFTA	Others
17.2%	16.3%	65.2%	46.2%	23.9%	27.6%
1.3% E.Europe (incl. USSR)			E.Europe (incl. USSR) 2.3%		

Sweden			Percentage shares of trade - 1988		
Others	EFTA	EC	EC	EFTA	Others
25.8%	19.9%	52.2%	56.0%	15.5%	23.8%
2.1% E.Europe (incl. USSR)			E.Europe (incl. USSR) 3.7%		

## The Nordic Countries IN A CHANGING EUROPE

poverty that continues to rear many western market economies. There is little unemployment, old people are comfortably off, and there is no significant underclass. The Nordic countries, especially Sweden, have become the focus of attraction as models both for reformers in eastern Europe seeking a way out of the economic catastrophe of Soviet-style Communism, and for those on the democratic left in western Europe who want to revise their socialist beliefs.

The Nordic achievement is real enough but it has always been founded on the region's economic dependence on an open international trading system. Exports, as a percentage of gross domestic product, range from Finland's 35 per cent to over 36 per cent in Norway. From the time of their industrial revolutions, at the turn of the century, the Nordic nations have been pressed by the smallness of their own domestic markets to move out in the world to customers in distant areas like south east Asia and North America.

Europe, especially Britain and Germany, has always been important to Nordic trade, but not to the exclusion of other markets. But now the Nordic focus is becoming more concentrated. The dynamism of the European Community is drawing the Nordic countries into closer economic integration with western Europe. The US has lost its old popularity as the major country for Nordic investment. Just over half the region's exports and imports now come to and from the EC.

The existence of free trade in industrial goods between the two areas since the early 1970s has proved to be of mutual advantage. At the same time, there has been a clear trend to trade sector concentration in the Nordic countries. Two thirds of Norway's exports consist of oil, gas and other energy and raw material-based products such as metals, pulp and chemicals; while, in Sweden, five export items account for 45 per cent of total trade - road vehicles, paper and pulp, industrial

IN THIS SURVEY	
The Political Overview	2 & 3
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EFTA and the EC	6

Graphics: Bob Hutchison  
Editorial production: Martin Davies

machinery, iron and steel, and specialist machinery.

In the late 1980s, the internationalisation of the Nordic economies has also led to a sharp growth in outward investment by big companies - especially into the EC. This is particularly noticeable in Sweden, where the flow of direct investment abroad has risen over sevenfold since 1985, followed by Finland with a quadrupling into the EC. This trend looks set to persist.

The Nordic countries agree - at least for the time being - that they should not seek full EC membership. Their governments also recognise that they must reform themselves internally in a radical way if they hope to compete and thrive in western Europe. This explains why, as members of the European Free Trade Association (EFTA), they are negotiating alongside Austria and Switzerland this year for the creation of what is known as a European Economic Space, covering all the market economies of the continent.

As a result they have also embarked on common domestic programmes of action, to liberalise and deregulate their economies in line with the EC's commitment to the internal market. This has meant a commitment to the removal of most of the protective rules and regulations that have governed the Nordic economies since the 1930s.

The governments have also agreed to extend the common labour market that exists between their own economies to cover the EC as well, and to remove the obstacles to the free movement of goods and services. In their convergence with the EC, they are following the rapid acceleration of Nordic companies into the larger market.

But the political outlook of the Nordic nations remains less well-formed than their economic intentions. This reflects the distance that most people in the region still have to travel before they are psychologically prepared to see themselves as Europeans.

The self-government of the Baltic states, the emergence of a new Communist Poland and the prospect of a reunified Germany are certain to make a profound impact on the Nordic region. So far this has not led to any fundamental reappraisal of foreign and defence policy. On the contrary, Sweden seems to cling ever more stub-

bornly to its own concept of neutrality, while Finland believes it must uphold its autonomy and its special relationship with the Soviet Union.

Such conservatism is unsurprising. Indeed, unlike in central Europe, so far President Gorbachev has done little to scale down Soviet defences in the region. On the contrary, he has actually strengthened Soviet naval power in the north Atlantic, to the dismay of Norway, where leaders believe more than ever in the necessity of close ties to the US.

But it is in no power's interest to undermine the stability of northern Europe, especially around the Baltic. The unanswered question remains, however: just how far can the Nordic countries integrate themselves economically into western Europe without compromising their political autonomy?

In today's climate, the contours of the new Europe are being drawn but their final shape still remains unknown. Nowhere is this truer than in the Nordic region. In recent months there has been discussion of a revival of the Hanseatic idea, which would link Sweden to northern Germany and the Baltic states. Others talk about a more integrated Nordic region, in some kind of relationship with a reformed Soviet Union on the lines spelt out by Mr Gorbachev in Helsinki last November.

It is probable that the Nordic region's position in a changing Europe will become clearer after this autumn's expected super-summit conference of the 35 nations covered by the Conference of Security and Co-operation in Europe (CSCE), who last met in Helsinki in 1975.

This historic meeting - if it goes ahead - could well reshape Europe and bring to a close the post-war settlement created by Yalta and Potsdam, perhaps with the possible dissolution of Nato and the Warsaw Pact. After such a dramatic turn of events, the Nordic region might be expected to participate fully in what would emerge - which could be a much looser kind of political confederation, closer to Mrs Thatcher's vision in Bruges than EC President Jacques Delors' centralised community. If this were so, the Nordic countries would have no need for caution and fear in rejoicing the rest of Europe.

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## THE NORDIC COUNTRIES 2

■ THE POLITICAL OVERVIEW: The three countries that are members of Efta differ in their attitudes towards the changing Europe...

## Swedish neutrality poses a difficult hurdle

SWEDEN'S NEUTRALITY stands as an insurmountable barrier to the country's membership of the European Community.

In the current national debate about future relations with western Europe, politicians of all the parties draw the line firmly at making any change that would involve Sweden in the making of an EC foreign and defence policy.

Even the leader of the pro-EC right-wing Moderates, Mr Carl Bildt, believes that Sweden must stay clear of alliances with other countries. "Our neutrality is a fact of geography, because of our closeness to Russia," he argues.

In the opinion of Mr Pierre Schödt, state secretary at the Foreign Ministry and one-time adviser to the late Olof Palme on foreign affairs, his country's neutrality is "an all-weather policy" that makes sense at times of international calm as well as crisis.

In fact, the meaning of neutrality in Sweden remains highly pragmatic and subjective, contained neither in the constitution nor in any international treaty. "Neutrality is what we say it is," says Mr Schödt. But, for many Swedes, it has hardened into an unquestioning dogma, which puts a serious barrier on the limits of the discussion about the country's European future. It is true that both the main opposition parties - the Moderates and the Liberals - have expressed their support for eventual EC membership, while at the same time defending the country's neutral status. Mr Bildt, for one, wants to test whether neutralism is really seen in Brussels as an



Sten Andersson: an Ospolitic

obstacle to entry. Much will depend on how Brussels eventually reacts to neutral Austria's formal membership application last summer.

However, if neutrality turns out not to be an impediment, Swedish sceptics believe other difficulties will bar the way forward. Indeed, there is a suspicion many are using neutrality as a pretext to cover other reasons why they do not want to see Sweden join the EC.

Certainly this remains true of powerful forces inside the country's Labour movement, who are deeply concerned at the whole process of Swedish convergence with the EC. The blue-collar union confederation, the LO, raised many eyebrows last year with a frontal attack on the EC, making it very clear that neutrality was not the only problem blocking the road to Brussels.

LO leaders warned that the integration process might mean the loss of Sweden's own power of decision-making and

threaten the cherished achievements of the Swedish Model, particularly the existence of full employment, the welfare state based on universal principles of public provision and high taxation, as well as the major influence acquired by the trade unions in the management of the economy at national and company level.

To the LO leadership, Sweden's movement towards the EC would mean creating a more acquisitive, individualistic market capitalism that would destroy the equality and social justice built up over the past 40 years under Social Democratic domination.

Such prejudices reflect a deep feeling, particularly among Sweden's public sector trade unions, who believe the achievements of the so-called People's Home will somehow be lost if the country comes in from the cold and joins the EC. The Communists share this opinion, regarding the EC as little better than imperialism.

Most of the Greens also regard the EC as a wicked conspiracy to pollute the continent, while the Centre party remains the repository of Swedish *kitsch* nationalism, anxious to protect the country from what it sees as sinister continental habits like cheaper alcohol and food.

But attitudes inside the Labour movement are much more complex than such hostile feelings might suggest. The LO is realistic enough to accept that it cannot possibly isolate Sweden from European

industrial trends, and that the trade unions have to adjust themselves to the new realities in western Europe if they want to provide a more effective counter-weight to the drive in Swedish industry to mergers and acquisitions as well as investment opportunities inside the EC.

Indeed, a growing number of Swedish union leaders, with members in the exposed private market sector of the economy, feel that Sweden has really no alternative but to move ever closer to the EC. They are alarmed by the rapid Europeanisation of Swedish business, which is taking jobs and investment out of their own country through the creation of strategic business alliances. The classic example of Asea-Brown Boveri, formed in 1987, has not yet been repeated, but hardly a day goes by without further evidence that Swedish companies are pursuing European strategies.

Relatedly, the Swedish unions are having to react to this dramatic development. Both the LO and its white-collar ally the TCO are taking a leading part in the work of the union body that covers the main union organisations in the European Free Trade Association (Efta) as well as the Nordic Council.

Last month they all met in Stockholm to draw up a programme of demands for inclusion on the agenda in the forthcoming Efta-EC talks on the ERS which stressed the need for full employment, defence of

trade union rights, the preservation of the public welfare system and a good environment.

But the Swedish trade unions have also been keen to extend their collective influence into the EC itself. Last year the LO opened a Brussels office with the TCO, to provide a lobbying and monitoring role; while both bodies continue to play an important role in the activities of the Brussels-based European Trade Union Confederation, which has increasingly been concentrating its resources on EC questions. Through this wide-spread and complex network of personal and organisational links, the trade union wing of the Swedish Labour Movement has become intimately involved in trans-European developments.

A key union in the process of Sweden's EC adaptation is the Metalworkers, for so long the main creative force inside the LO. The union's president, Mr Lef Blomberg, argued recently that "the EC question must not become a symbol for right-wing forces who want to adjust Sweden to the most conservative EC countries". Instead, he maintained, "It must develop its own competitive profile in an integrated western Europe", adding that "we must not imitate countries who base their competitive power on high unemployment and social injustice".

For its part, the ruling Social Democratic party has moved very slowly in its attitude

towards the EC. No major change in the present policy seems likely when the party Congress meets in the autumn to draw up its programme for the 1991 general election and beyond. But the Government is committed to a fairly wide-ranging strategy of Swedish adaptation to the EC's internal market which, under a bipartisan formula accepted in the summer of 1988 by a majority of the parties in parliament, requires the country to integrate with the EC in every area except defence and foreign policy.

### The Social Democratic party has moved slowly in its attitude towards the EC

Ministers remain optimistic that the Efta route will lead to the creation of the European Economic Space, giving Sweden all it really needs to safeguard its prosperity. Certainly there is no likelihood of any need for a fundamental reappraisal of this strategy at least until 1993.

For time being, the main Swedish employer organisations seemed prepared to accept this. They have so far avoided any open advocacy of actual EC membership, even if most of their larger corporate members believe eventual entry is inevitable.

SAF, Sweden's equivalent of the Confederation of British Industry, is perhaps over-con-

scious about its role as the LO's central partner in the Swedish Model to question the prevailing orthodoxy. But, under the presidency of Mr Ulf Laurin, this attitude could change when SAF holds its conference in November. A more aggressively pro-EC position cannot be ruled out by SAF, while the Federation of Swedish Industries may also harden its views along with the engineering employers in VF.

To the intense annoyance of many Swedes, the recent flurry of forecasts of what the map of Europe will look like by 2000 have placed their country into close association not with the EC but with the Baltic states and the eastern countries like Poland and Czechoslovakia. In fact, Sweden has little in common with those economies. As the former finance minister, Mr Kjell-Olof Feldt, pointed out recently, Sweden has benefited from having a "very dynamic and aggressive capitalism" to complement its advanced social welfare and huge public services sector.

However, there is a serious danger that Sweden will slowly fall behind the rest of Europe if it does not revise old attitudes. As Mr Feldt acknowledges, many Swedes have far more sympathy with Third World countries like Nicaragua and Vietnam than they have with those in the EC or in eastern Europe. Sweden has regarded itself as a United Nations country, not a European one. Certainly, foreign minister Sten

Andersson feels more at home hosting Yasser Arafat, of the Palestinian Liberation Organisation, and Walter Sisulu, of the African National Congress, in Stockholm than taking a close concern in EC diplomacy. This is starting to change, but very slowly. Recently Mr Andersson revealed an Ospolitic for Sweden, and the impetus for an agreement with the EC through Efta is speeding up. The lack of any common experience of the suffering that devastated European civilisation twice in the early part of this century makes it hard for many Swedes to feel any instinctive sympathy with the forces that are building the new Europe. But, among younger Swedes, especially, there is a stronger identity than there used to be with the continent, with signs of a revived interest in Germany, which before Nazism was the spiritual home for many in Sweden.

A recent public opinion poll revealed that seven out of 10 Swedes expect that their country will belong to the EC by the end of the decade. Some observers remain doubtful. After all, it would mean making a commitment to the continent of Europe that Sweden has avoided since its days of Empire ended in the eighteenth century.

But, if the alternative really does mean falling living standards and a sense of exclusion from the decisions that will shape the Swedish economy, most Swedes will - as they have done so often in the past - combine their self-interest with their ideals, and join the wider European reality.

Robert Taylor

## Finland must examine its Soviet treaty

DURING 72 years of independence, geography has taught Finland that pragmatism is an important condition of survival.

Officially, it wants to help develop, and to be an integral part of, the Single Market as an Efta nation, through European Economic Space (EES); yet an interesting challenge awaits, in foreign competition.

Geography and geopolitics have made Finland one of western Europe's most insular countries. Its distance from the rest of western Europe has not been a negative factor, however: it has allowed Finland, during the past 40 years, to build the basis of a successful economy, with little outside competition.

Dependence on western Europe as a trading partner illustrates Helsinki's need to be part of western Europe's integration process. In 1989, 64.3 per cent of the country's exports were destined for the EC (44 per cent) and Efta (20.3) markets, while imports from western Europe totalled 68.5 per cent.

Low spot-market oil prices continued to undermine antiquated Finnish-Soviet semi-barter trade, which accounted for 25 per cent of all Finnish trade in the early 1980s. Last year, exports to the USSR accounted for 14.5 per cent, and imports from the USSR 11.4 per cent.

Some industrial authorities,

like Mr Eric Forsman, an EC specialist who works for the Confederation of Finnish Industries (CFI), stress that Finland will not only respect the four freedoms enshrined by the Single Market, but seek to harmonise Finnish laws, in two to four years after 1993, so that they faithfully comply with EC legislation.

"The relationship between industry and politicians is very close in this country. Opening up Finland's markets to European integration will be positive, since it will increase competition, force companies to diversify, upgrade efficiency and help cut overheads. The consumer will benefit from this situation," said Mr Forsman. "We want to remain and be part of the development of [western] Europe. We cannot break away from such a reality, because this would affect our economy greatly."

Mr Forsman takes a realistic view of 1992, and expects that integration will ensure and not hinder Finland's economic prospects. He feels that no public debate about integration with western Europe is needed in his country, because "there is no reason to debate such a transparent issue".

Others, like Dr Esko Antola, who heads the Turku-based

Institute for European Studies, believe Finland cannot afford not to debate the effects of 1992, because of the far-reaching consequences. He feels that the ERS does not ensure that Efta countries like Finland will be able to influence decision-making in Brussels. For this reason, Dr Antola says, Finland must make clear whether it seeks associate or membership status

### Integration with western Europe tops the foreign-policy agenda

with the EC.

Top of the foreign-policy agenda is integration with western Europe, and policy-makers have been busy travelling between Helsinki and Brussels. One of Finland's most intelligent politicians, Mr Erkki Liikmaa, of the Social Democratic Party, will resign as minister of finance at the end of this month and takes over as ambassador to the EC in September.

The Right-Left coalition government has given two parliamentary briefings on EC integration, after which a second White Paper was put out in

November. Next month, a third briefing will lay the groundwork for a parliamentary committee to handle the issue of EC integration.

Finland has been slow in taking an attitude towards western European economic and political unions. It joined Efta as an associate member in 1961, but it was 14 years before it decided to become a full member. The approach to the Council of Europe was similar - Helsinki felt the council was too vocal about human-rights abuses in the Soviet bloc, and Finland was the last western European nation (apart from the principalities of Andorra and Monaco) to join, in 1989.

Even if it wants to be an part of the integration process within the EC, Finland does not desire membership of what it still sees as a political organisation that would undermine its neutrality and impede friendly relations with its giant neighbour, the Soviet Union.

One of the consequences of its down-to-earth approach to foreign policy is that public debate on these issues has been minimal. Finland's unique circumstances have given it a solid front when dealing with foreign policy questions, which have not been characterised by sentimental

tristies. Even if it is in Helsinki's interest to be a part of the Single Market in the future, strong nationalist sentiment may provide a quick obstacle. The most vociferous opponent of integration with western Europe is Mr Keijo Korhonen, a former adviser to prime minister Harri Holkeri and now editor-in-chief of *Kaleva*, a daily paper published in Kajaani, 287km north of Helsinki.

Mr Korhonen made a demagogic proposal last month by suggesting a referendum, so that Finns might decide whether they wanted foreigners to buy their land or own their companies, and whether Finland wanted to give up its neutrality.

The *Kaleva* Sanomat editor-in-chief has close ties with the with the opposition Centre party, which has its power-base in rural Finland; and the party, which was in government for some 50 years until 1987, has opposed foreign ownership of real estate and of Finnish companies in some key industrial sectors.

Considering the ever-present dangers of nationalist fervour and Helsinki's willingness to integrate with western Europe through the ERS, it would

seem in the best interest of government and industry not to bring up the sensitive topic of integration for public debate.

Finland's foreign population is minuscule, a mere 30,000. There are also implicit archaic restrictions that forbid foreign companies to establish themselves in the key sectors of the economy, which include real estate, mining, forestry and oil refining. Although these restrictions may be relaxed in the future, outside ownership of forests, the country's economic backbone, is a hypersensitive issue among Finns.

Mr Matti Vanhala, a director at the Bank of Finland, believes that, as far as national financial markets go, 1992 and recent steps to lift restrictions are "a convenient coincidence". He adds: "Since capital markets have been small in the past, it was only last year when we enacted security market legislation. Capital regulation and prudential norms are also beginning to be implemented in this country."

While Finland's policy towards its financial markets has been to liberalise and to avoid regulatory mechanisms, Mr Vanhala believes that any lifting of exchange controls depends on the outcome of EC



Erkki Liikmaa: off to the EC

talks. In October, Finland's integration aims were given impetus by the visit to Helsinki of Mikhail Gorbachev, the Soviet president. Mr Gorbachev not only recognised Finland's neutrality, but had no objections to Helsinki's joining the EC if it so wished.

The challenge that 1992 has set Finland (and which permeates legislation, capital regulation and prudential norms are also beginning to be implemented in this country.") While Finland's policy towards its financial markets has been to liberalise and to avoid regulatory mechanisms, Mr Vanhala believes that any lifting of exchange controls depends on the outcome of EC

should be replaced by a new agreement, which would stipulate that Finland would defend itself from all outside aggression.

The FCMA, which was renewed for a further 30 years in 1983, requires the countries to come to each other's military rescue if either is attacked by Germany or an ally.

Decades of cold war and a difficult balancing act between two hostile powers have hindered Finland's search for a long-lasting place in the of western European community. Capitalist Finland has seen itself as a bridge between East and West - but has not had the luxury of seriously pondering who it is that is on that bridge.

Opening up the economy will undoubtedly mean problems, especially for those sectors that depend heavily on net sales from the local market. Finland's economy relies substantially on its forest, metal and machinery industries, which jointly accounted for 65.4 per cent of the country's total F499.5bn (214.9bn) export earnings in 1988.

Lack of industrial diversification and a small (4.5m) population continue to be a source of anxiety as 1992 approaches. But many Finns are confident that the coming decade will see these problems addressed positively.

Enrique Tessieri

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... These two pages examine the concerns and the expectations of each — and also consider their Nordic neighbour in the EC ■

## The shadow of 1972 still haunts Norway

THERE IS no national mood in Norway in favour of an early application to join the EC, but by the time of the next general election, in September 1993, the question is expected to be at the top of the political agenda.

For the time being, Mr Jan Syse's shaky centre-right coalition government, which took office last November, is intent on giving its full support to the Efta-EC negotiations on the creation of the European Economic Space.

Certainly, there is little room for manoeuvre in the Cabinet on the EC question. The small Centre party, an important partner in the coalition, campaigned last autumn against the EC, and, as the voice of Norway's rural interest, it is not even keen on the idea of a customs union between Efta and the EC.

However, as Mr Kjell Bondevik, the country's foreign minister and leader of the Christian Peoples party, told the Financial Times: "There is a continuity in our policy with that of the Labour government. This is not the time to change our attitude."

His caution is understandable. The latest opinion poll on the EC question found that 39 per cent of those asked were opposed to Norway's joining the EC, and 32 per cent were in favour, with the rest not knowing what they want. Indeed, the Norwegian parliament is believed to have more members hostile to EC membership than its predecessor. Moreover, under the Norwegian constitution, it will require a two-thirds majority to approve of the country's membership of the EC. And the political parties seem reconciled to the need for a referendum to settle the issue as well.

There is a scepticism among the voters about supra-national bodies such as the EC," admits Mrs Kaci Kullman Five, the trade minister, who leads for Norway in the Efta-EC negotiations. Like her political colleagues she remembers with dread what happened 18 years ago when Norway last debated the issue of EC membership. The 1972 referendum, in which 53.5 per cent of the voters said No to the EC, with 46.5 per cent against on a 76 per cent turnout, came as a shattering blow to the country's political and industrial



Mrs Kaci Kullman Five (right), who leads for Norway in the Efta-EC negotiations, remembers with dread the bitter conflict at the time of the 1972 referendum



establishment. It is still seen as a nightmare by Norway's leading politicians — an experience that they have no wish to see repeated.

The division at that time, over whether the country should join or reject the EC, split families in bitter conflict, and the personal animosities were to last for many years. Mrs Five remembers being spat on by old ladies in the streets of Oslo when, as a student, she campaigned for a Yes vote; and on campus she could not even wear a Yes badge on her lapel for fear of harassment. She talks of those times as a national "psycho-drama".

All the main political parties were divided by the pros and cons of Norwegian membership of the EC in 1972, but it was Labour that suffered most of all. The split in the Labour movement led to the formation of the Left Socialist party, which helped to push the Labour party below the psychological barrier of 40 per cent of the voting preference. The weakening of Labour's position in Norwegian politics really dated from the events of 1970-1972.

Understandably, most Norwegian politicians prefer to tip-toe around the EC issue, for

fear of stirring up those divisive feelings again. Mrs Five recalls that, in 1983, she played a prominent part in a Conservative-party review of the EC issue, which clearly pointed to a Norwegian application. "The study provoked such an outcry that our leader at that time, Karl Willoch, phoned me and said drop the whole thing at once," she says.

However, two years ago her far moved carefully over the question, anxious to avoid any unnecessary revival of the old animosities; but many in the leadership believe Labour will be committed to making a further attempt at EC entry in its next electoral programme.

The populist right-wing Progress party, under the charismatic Mr Carl I. Hagen, has tended to take a rather opportunistic view of the issue; but

be changing. Since the autumn, its leader, Eric Solheim, has begun to take a more pragmatic and sympathetic view. His party is keen to stress its credentials as a European party with close contacts in both west and east, particularly among groups like Charter 77 in Czechoslovakia and New Forum in East Germany.

For the Christian Peoples' party, the EC remains a divisive question, but its leader Mr Bondevik acknowledges that it will have to re-examine its attitude by 1993.

What concerns all the party leaders is the danger of a resurgence of the kind of Norwegian nationalism that fuelled the anti-EC referendum campaign in 1972. Among the affluent middle class of the Oslo region, the EC holds no fears; but in the Bible belt, along the west coast, and in the remote north of the country, in areas like Finnmark, Norway's convergence with the

present leader and now Norway's prime minister, Mr Jan Syse, committed the Conservatives to the cause of the EC. But the price he has had to pay, to try and govern in the present four-year period until the 1993 general election, is to drop that demand from the political agenda.

But the issue of Norwegian membership will not go away. We can expect to see important changes in party attitudes over the next three years. The leader of the Labour party, Mrs Gro Harlem Brundtland, has so

far moved carefully over the question, anxious to avoid any unnecessary revival of the old animosities; but many in the leadership believe Labour will be committed to making a further attempt at EC entry in its next electoral programme.

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region, and not south towards the continent. As a maritime people, Norwegians see their security in the last resort bound up with that of the US, not the rest of western Europe — which is why many believe that, if the North Atlantic Treaty Organisation were ever to break up, Norway would make a bilateral defence treaty with the Americans.

Prof T.K. Derry, in his history of Norway, published just after the referendum result in 1972, put his finger on the problem. "As a people of the far north," he wrote, "the Norwegians have acquired from the physical conditions of their existence a special respect for the qualities of individual self-reliance, and stubborn loyalty to ties of neighbourhood and calling which were developed as the labours of many generations built up the 'thousand homes' of their national anthem. As a very small people, they have learnt to consider national independence to be the *summum bonum*."

Yet that sense of being a people apart should not be carried too far. Norway is just a member not just of Nato and the Council of Europe; it has observer status in the Western European Union, and holds regular meetings with the EC commission at the start and end of each six-month EC presidency.

Unlike Sweden, Norway has no time for neutrality and has therefore been able to develop an associated relationship with the so-called European Political Co-operation process (EPC) of the EC, which Mr Syse told EC President Jacques Delors, in a visit to Brussels last month, he wants to see strengthened still further.

Nobody in Brussels or Oslo doubts that, if Norway seeks EC membership after 1993, its application should raise no serious difficulties. Whatever happens in the 1990s, Norway will have to readjust to the dynamic of economic and political integration in western Europe; and, as the EC's ambassador in Oslo, Mr Anstrin Hughes, keeps telling the Norwegians, there is no good reason to assume that, as a small nation, they will lose their identity or sacrifice their well-being by joining the EC.

Privately, most of Norway's political leaders accept that. But they still have to embark on a major exercise to convince the majority of their voters that this is so. The shadows cast by 1972 still haunt the Norwegian scene.

## Problems taxing the Danes

DENMARK, as the only Nordic country in the EC, may have none of the practical problems of its northern neighbours in adjusting to the realities of post-1992 decision making of the European Economic Space, but it has enough headaches of its own in merging its high public spending welfare system into line with the rest of the inner market.

This may help to explain why Danes are among the least enthusiastic EC members, and still elect anti-EC members to the European Assembly. The country's high level of taxation may be in line with the rest of the Nordic region, but it is far above the EC average, and any future harmonisation could force Denmark to change much of its generous welfare state.

Poul Schlüter's centre-right government is carrying through a massive restructuring of the tax system, to bring Denmark more into line with the rest of the EC, at least in the amount of tax paid on incomes and capital; but the problems of harmonising indirect taxes will prove more difficult.

The Danish industrial structure of small companies, concentration on low technology exports, a low level of research and development, are also causes for concern about the 1993 challenges. But the pessimists may be confounded. Denmark's economy over the past 12 months has begun to improve, and the EC stimulus could bring a fresh injection of investment activity and restructuring in the industrial sector. The wave of banking mergers and acquisitions in recent months, in preparation for 1992, could be a useful pointer to what will happen elsewhere in Denmark's industrial structure.

The success or failure of Denmark as an EC member is bound to have an impact on its Nordic neighbours. Their hopes or fears will be tested in what will happen to the Danes in the next few years. Denmark may be a harbinger of what the rest of the region might expect from the 1992 realities.

Robert Taylor

**The issue of Norwegian membership of the EC will not go away, says ROBERT TAYLOR, and we can expect to see important changes in the attitudes of the main political parties during the next three years**

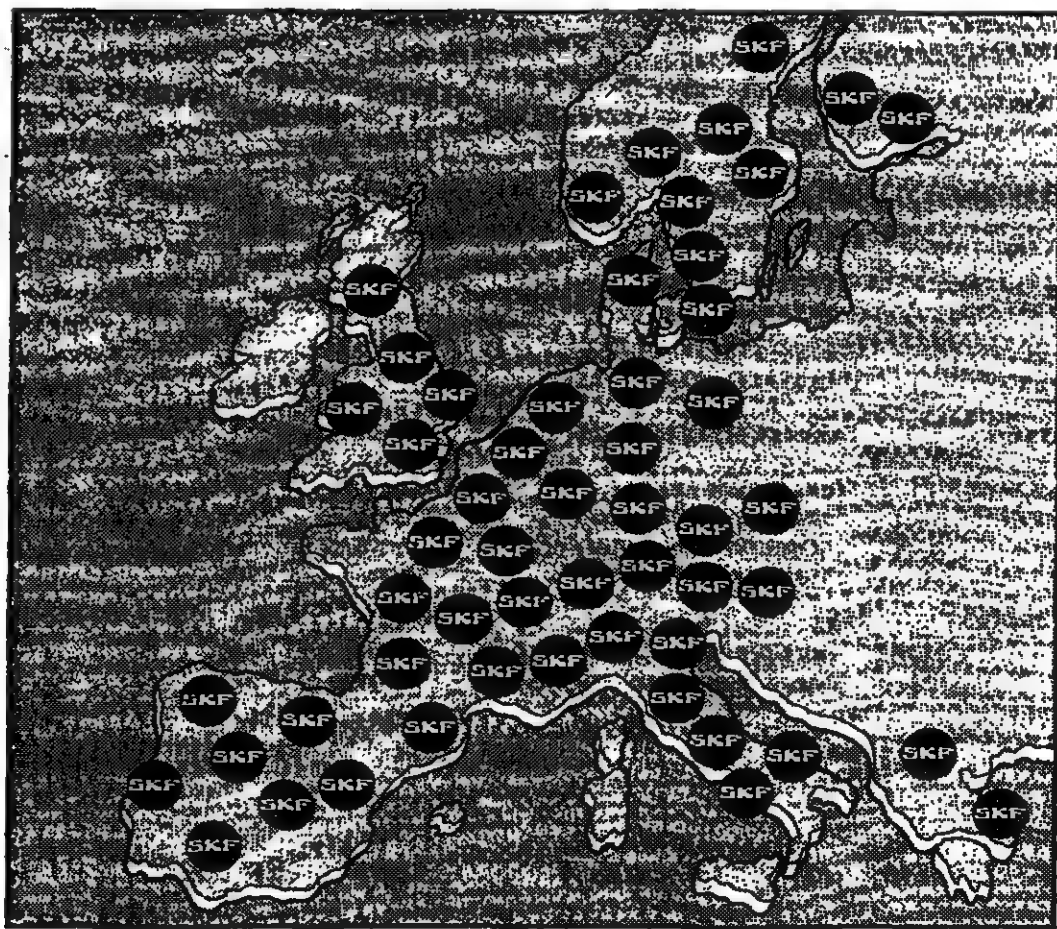
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## THE NORDIC COUNTRIES 4

■ The industrial and financial implications: Much of the Nordic countries' trade is already with European Community members...

## Norway will liberalise rules for ownership by foreigners

IN HIS youth, Mr Arve Thorvik was a passionate opponent of Norwegian EC membership. Today he is the vice president, international division, of the Confederation of Business and Industry (CNBI), which is lobbying for membership.

In the short term, Mr Thorvik is charged simply with ensuring that Norwegian companies remain competitive when the community's internal market is established.

Currently 56 per cent of Norway's traditional exports - worth Nkr51bn (E4.6bn) in 1988 - go to the EC.

Mr Thorvik would prefer that Norway was able to exert "real" influence over EC decisions that will affect business conditions within the community for his members after 1992, and is therefore among the growing number of Norwegians who have been converted to the idea of EC membership. He believes his views reflect a national change in outlook since the 1972 EC referendum.

The CNBI, which was formed only a year ago, from several industrial federations, serves the economic and political interests of over 10,000 industrial, trade and service enterprises. Member companies employ approximately 400,000 of Norway's 2.1m workforce (the population is a mere 4.2m).

Privately, some CNBI members have expressed frustration over the EC's failure to state clearly that EC membership is imperative. They fear that an EC-EFTA treaty is not enough to secure their future competitiveness within the EC, because companies in EC countries will receive preferential treatment.

Svein Aaser, chief executive of Hafslund Nymcom, Norway's second largest publicly-quoted company, which has main interests in pharmaceuticals, is sceptical about Norway's "having to take a detour" through the establishment of a joint EC-EFTA Economic Space before membership can be achieved. His

company in 1988 invested between Nkr1.5bn and Nkr2bn in EC-based companies, and is one of the few Norwegian companies strong enough to expand out of Norway.

Mr Aaser pulls no punches when it comes to the future of Hafslund. If necessary, he has said, he would have no qualms about shutting up shop in Norway and moving into the EC. For the time being, he has sought to avoid this through various EC-based company acquisitions or takeovers.

"Restructuring of Norwegian industry is absolutely necessary to create stronger entities, though current concession laws on ownership will have to be revamped to reflect a more international orientation," he said.

Torvald Aakvaag, chief executive of Norsk Hydro, Norway's largest publicly-quoted company, agrees, in that he feels one of the main challenges to Norwegian industry

this society right now which has taken a clear stand on membership," said Mr Thorvik. "But our (CNBI) position is twofold. A long-term goal for the next few years is for membership. But in the short-term it is the EC-EFTA process."

"We have a three-track approach: selling membership to the Government and parliamentarians; [secondly] the EFTA approach is a fact which we cannot wish away, and it is also the Government's approach - and we must not rule out the possibility that it will succeed. The third is monitoring the EC, so that we can adapt to its new directives," he explains.

Recently, the Government announced its intention to liberalise ownership rules. Foreigners may now own up to 33 per cent of a Norwegian company. In addition, tax rules are to be reformed to encourage investments in business in

respects we are no better off than most community countries."

Yet Mr Thorvik felt that the Government's scrutiny of the *acquis communautaire* was too quick. "It has a speed which is almost scary. For me it is so easy to go wrong somewhere. This is the most complicated trade negotiation of modern times."

"If we were negotiating membership it would be a matter of just accepting the acqui, but here what we are seeking to do is find out the relevant parts of the acqui on which negotiations will be based. We do not want a reaction within the EC to be created whereby they believe we are not willing to play the full game."

For us, membership is the next logical step, though for other EFTA members this is not necessarily the case. Therefore, the acqui is viewed differently by the individual EFTA members. I think we must be ready to decide at some point that, if the EC-EFTA process is not working, we will jump the EFTA train and go straight to Brussels before the community loses interest in new members."

However, Norwegian business and industry is not leaving much to political chance. Companies that are able to secure EC links. This is soon to be helped by the establishment of a database, to be administered by the Export Council of Norway, which will provide information about EC-based companies with whom they could form links.

According to figures from Exportfinans, the export financing institution of Norwegian commercial banks, in 1987 it funded some Nkr700m to Norwegian companies for the establishment of links with EC-based companies. The figure fell to Nkr445.4m in 1988, and to Nkr100.1m last year.

The Export Council says that, by 1988, Norwegian companies owned at least a 10 per cent stake in 209 EC-based industrial companies. In 1987 the figure climbed to 383, but slid to 332 by 1988. For EC-based service companies the figures are 485, 587 and 719 respectively.

## Forest mergers forecast

IT DID not take long for Finns to get a preview of how 1992 would change the face of the country's forestry industry.

Metsä-Serla, one of Finland's largest forestry groups, surprised everyone last month by aggressively bidding into United Paper Mills (UPM), the country's fourth largest.

Mr Niilo Hakkarainen, managing director of UPM, expressed dismay at Metsä-Serla's acquisition of around 30 per cent of his company, and that such a stake could be purchased for the investment cost (FM1.5bn to FM2bn) of one paper machine and a structure to house it.

Metsä-Serla had the capital to take a chunk of UPM, since it lost a battle with Fletcher Challenge, of New Zealand, last December for UK Paper, the leading fine paper group purchased from Bowater Industries four years ago.

Only two months ago, when Mr Jukka Härmälä, president of state-owned Enso-Gutzeit, a leading forestry group, pondered over the effects of 1992 on Finland's forestry groups, he felt that the country's 11-odd forestry companies would merge into four big ones, which would include Enso-Gutzeit, Metsä-Serla, UPM and Kymmene.

Even if Metsä-Serla's new stake in UPM suggests that Finland may end up with three large forestry groups, the acquisition was significant, considering that UPM belongs to the sphere of influence of Kansallis Osake Pankki (KOP), one of Finland's two largest banks, and Metsä-Serla which belongs to AgriCapital.

An antiquated Restricting Act, passed in 1959, has been mainly responsible for preventing foreign companies coming to Finland.

One of the areas where foreign ownership or competition is restricted is the forest-based industry, as well as in securities trading, mining, refining, among others.

Although a committee has been set up by the Government, to bring the Restricting Act up to date, the general consensus in the forestry industry is that, since the sector is so



A Finnish sawmill foreign ownership is restricted in the forestry sector

developed, acquisitions by foreign companies are unlikely to happen in Finland but more so in continental Europe.

Even if major banks in Norway, Sweden and Denmark have been merging in order to increase volume, Mr Jaakko Lassila, president of KOP, believes that no such scenario will unfold in Finland.

"I do not see any reason for Finnish banks to merge," said Mr Lassila. "It is unlikely that foreign banks will come to Finland, since the country is so over-banked."

Especially during the last decade, Finnish companies have been active in purchasing companies in three market areas: the EC, EFTA and the US. Investments by Finnish companies globally have grown from FM2.07m in 1985 to FM11.7bn in 1988.

Of these, FM4.87bn was invested in the EC; FM2.92bn in EFTA countries; and FM3.92bn in North America (FM2.45bn in the US). Likewise, foreign investment in Finland grew from FM1.1bn in 1988 to FM1.35bn last year.

Finland's increasing stake in western European comes from the urgent need to gain a foothold in the market and by increasing volumes by forming joint ventures, strategic alliances and even cross-ownership schemes in the future.

Considering the limited possibilities that the national mar-

ket can offer, oligopolies like the wholesale-retailer Kesko, Finland's second largest company, are seeking strategic alliances outside Finland. It is not clear whether these alliances aim at limiting competition.

Enka, the largest construction group, is also taking important steps at forming strategic alliances that would involve cross-ownership. Mr Pertti Nauvala, president of Enka, stated that "this grand alliance would involve European and US construction companies, and its aim would be to co-operate and offer market possibilities with respect to their area of specialty."

Neste, the state-owned oil and chemicals group, is one of the companies to suffer most from increased liberalisation, because it holds a monopoly on oil imports to Finland and runs the country's only two refineries.

Around 45 per cent of Neste's net sales last year were generated from its oil trading and supply operations. Since oil plays an important politico-economic role in Finnish-Soviet semi-barter trade, it will be interesting to see how 1992 will affect this trade.

Nokia, Finland's largest listed group, has, in the past years, expanded into international markets, and today receives around 87 per cent of its net sales from its international operations. Having

grown too fast without consolidating, Nokia has been forced to divest, streamline and restructure its operations to create a healthier basis.

Consumer electronic groups such as Nokia, as well as other national companies that receive the bulk of their net sales from abroad, are the least worried about the opening up of the national economy which 1992 will encourage.

The late Mr Kari Kairamo, ex-chairman and chief executive of Nokia, who died in 1989, was a far-sighted industrialist whom many still miss. He was largely responsible for spearheading a campaign to coax the Government to join the Council of Europe in April 1989.

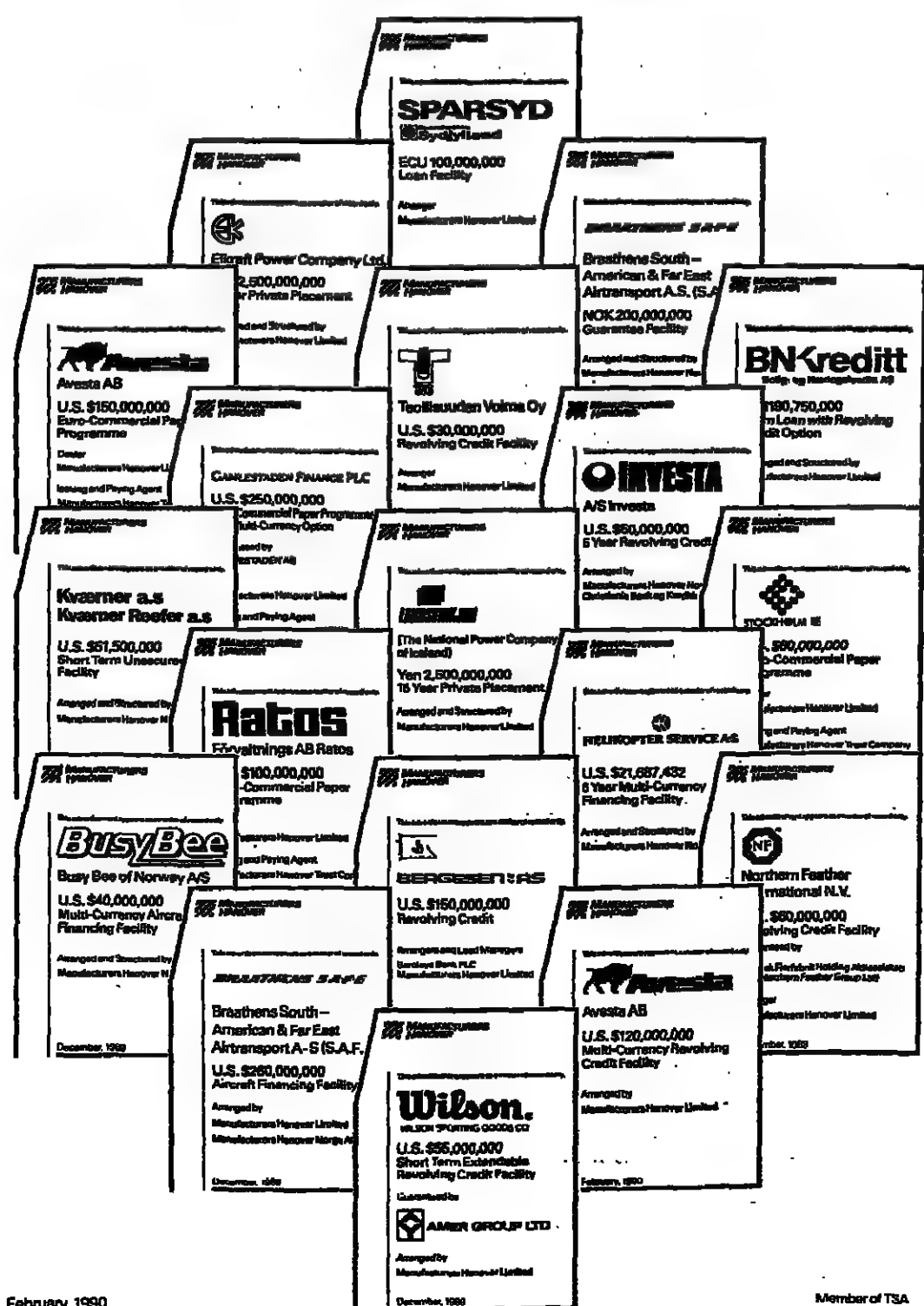
Mr Sime Vuorilehto, chairman and chief executive of Nokia, believes that his group will be able to survive in the future only by being "the best or near best in its field". "The internationalisation of industry has to be accepted on a spiritual level. Internationalisation does not occur if we take an opportunistic attitude by venturing to 'pick the raisins from the [EC] bun', as one politician once said."

"I have said that the concept of national patrimony is in between people's ears. It is not important who owns the company, as long as it is a European company," Mr Vuorilehto added.

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FINANCIAL TIMES

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... FT writers in three capitals discuss the opportunities that will arise and the problems that must be faced as 1992 approaches ■

# Single Market changed Swedish priorities

SWEDEN MAY not be a member of the European Community, but Sweden Inc is. The question of whether Sweden should join the EC is no longer a matter of great concern or much relevance for the country's biggest companies. They have acquired *de facto* membership by investing heavily, buying companies and building factories, in the 12 EC countries.

Swedish corporate interest in the EC would appear to be natural, because the community

From  
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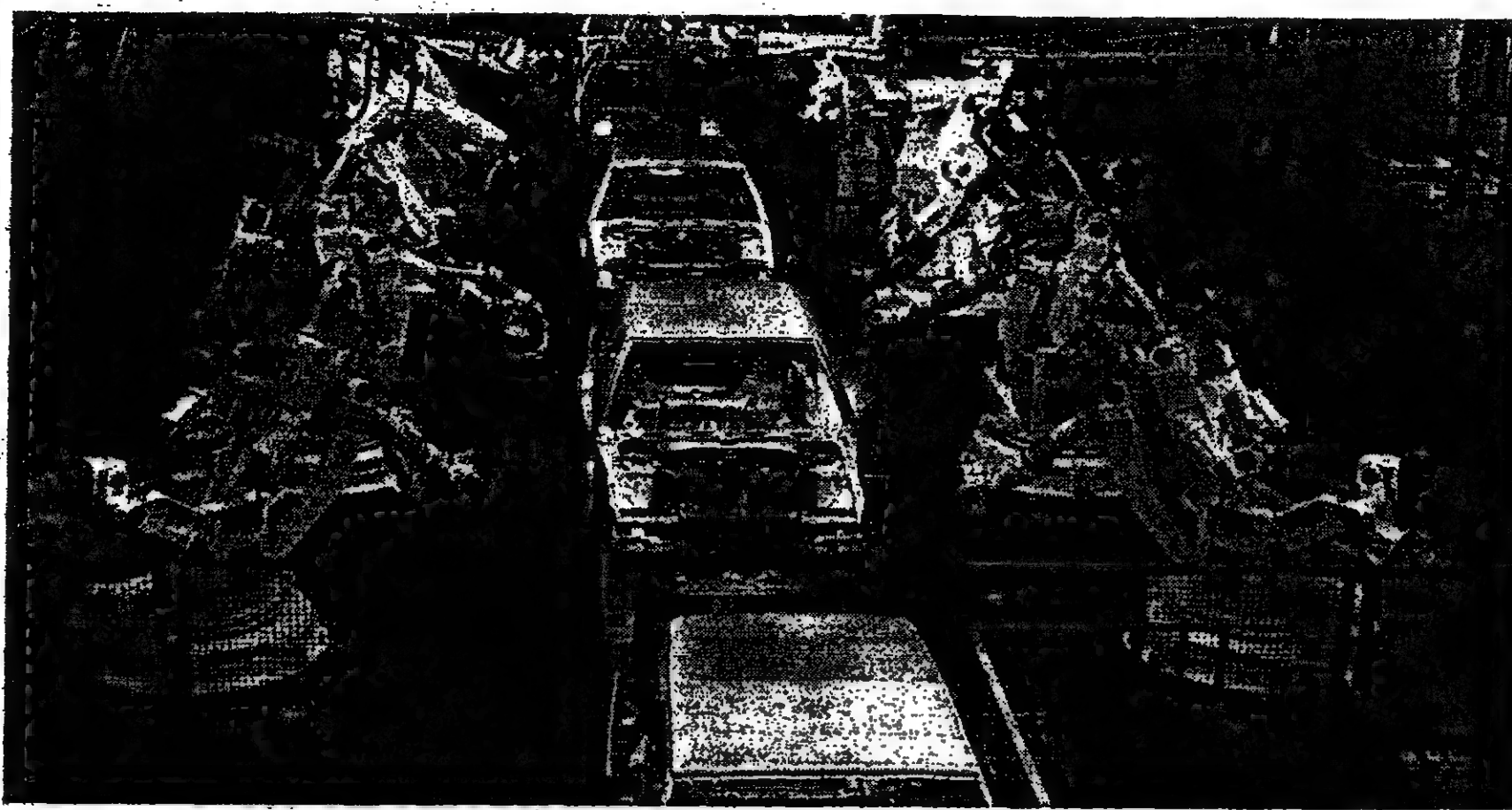
consumes half of Sweden's exports. But only five years ago, Swedish executives were funneling more investment to North America than to western Europe. It was the decision by Brussels, in 1985, to create the Single Market that caused the priorities of Swedish business, in its global strategy, to be revised.

The jump in direct investment in the EC has been particularly noticeable in the last few years. While Swedish companies invested only SKr4.1bn (€596m) in the EC in 1985, spending soared to SKr25.8bn in 1988, accounting for 58 per cent of all Swedish direct investment abroad, according to Sweden's central bank.

The figures, moreover, understate the true extent of Swedish corporate investment in the EC, as the Bank does not take into account profits reinvested by the EC-based subsidiaries.

The increased Swedish corporate presence in the EC, which now is home for half of the Swedish multinationals' overseas production and employment, reflects both hopes and fears surrounding 1992 and its consequences. The Social Democratic government's stubborn refusal to apply for EC membership has been a key factor forcing Swedish companies to establish more production facilities within the community in order to avoid possible future trade barriers.

Swedish companies also believe the internal market will improve sales opportunities. Ericsson and ASEA Brown Boveri (ABB), for example, predict that the deregulation



Swedish companies already have substantial investments in the EC: Volvo 440s on the robot welding line, at Born, in the Netherlands

tion of government procurement will boost their chances of winning orders for telecommunications and power transmission equipment. In addition, Swedish executives are responding to the same factors that are discouraging foreign investment in Sweden. These range from Sweden's small domestic market to its remote geographical position on the periphery of Europe.

Moreover, the investment climate in Sweden is showing signs of deterioration. Wage growth is accelerating due to a shortage of skilled labour. Economic growth has slowed, while productivity has virtually stagnated. Worker turnover is high and absenteeism has become a national scandal. Plans for the abolition of nuclear power have raised uncertainty about whether there will be enough cheap

energy in the future.

While Swedish corporate investment is rising in the EC, it is also undergoing changes in terms of spending patterns. Industrial concerns remain the chief investors in the EC, accounting for two-thirds of capital expenditure, but their percentage is falling as spending in the financial sector and property markets climbs.

The abolition last year of Sweden's foreign exchange controls allowed the country's cash-rich insurance companies to purchase property abroad for investment purposes for the first time.

Skandia, Sweden's largest insurance company, three months ago concluded the country's single biggest foreign property deal by buying real estate and construction projects in London, Madrid and Lisbon for SKr4.1bn.

Swedish banks are also poised to step up their acquisition of banks within the EC, as part of the general trend towards the consolidation of European banking. The recent decision by the Government to lift the ban on foreign ownership in the country's banks will make it possible for Swedish banks to raise capital on European bourses in order to finance these takeovers.

Among Swedish industrial companies, most spending in the EC is directed towards production. But, as this expands, the re-location of research and development facilities from Sweden is likely to follow.

Volvo, for example, now conducts 90 per cent of its research in Sweden. But it recently announced that most of its future research programmes will be conducted abroad. "We must be closer to

our markets," explained Volvo president Gunnar Johansson. ABB's biggest research centre is now based in West Germany.

Since 1987, Swedish companies have also been concentrating more on gaining new production facilities through acquisitions and mergers rather than expanding their own existing ones within the EC. Companies from Sweden made the seventh largest amount of acquisition and merger deals, valued Ecu 1.37bn, in Western Europe in 1988, according to Translink's European Deal Review. Of this, 78 per cent, or Ecu 1.08bn, took place within the EC.

Most Swedish corporate takeovers last year occurred in the UK, totalling Ecu 587.5. Indeed, the UK has traditionally led the rest of the EC countries in attracting Swedish direct investment, although it

was temporarily eclipsed by the Netherlands in 1988 as Swedish investors poured money into the booming Dutch property market.

The pace of investment activity by Swedish multinationals has guaranteed their continued access to the EC market. In a recent survey conducted by Swedish Metal Workers' Union about corporate attitudes to the EC, executives admitted that Sweden's non-membership presented few obstacles for them. The problems caused by non-membership were relatively minor, ranging from difficulties in gaining work permits for Swedes holding executive posts in EC subsidiaries to limited access to some of the EC's research programmes.

The Government's push to harmonise the country's laws and regulations with those of

## MEAs AND MAJOR INDUSTRIAL PROJECTS undertaken by Sweden's leading companies in the EC during the last four years

**ASEA BROWN BOVERI**  
1989 ... 40% stake in British Rail Engineering (BREL)  
1988 ... 50/50 joint venture company with Siemens in West Germany  
1987 ... ASEA merges with Brown Boveri of Switzerland

**ALFA-LAVAL**  
1989 ... Acquires Eisele & Grabe, West Germany  
1988 ... Acquires Maschinenfabrik, The Netherlands

**ATLAS COPCO**  
1989 ... Constructs factory at Hemel Hempstead, UK  
1988 ... Expands production facilities in Belgium

**ELECTROLUX**  
1987 ... Acquires white goods and kitchen equipment division of Thorn EM, UK  
1986 ... Acquires Zanussi, Italy

**ERICSSON**  
1988 ... Complete acquisition of Thorn-Ericsson Telecommunications  
1987 ... Obtains 25% stake in French telecoms company CGCT  
1987 ... Assumes complete control of Spanish subsidiary INTELISA

**SKF**  
1989 ... Establishes new sales offices in Holland and Belgium; expands production in UK and West Germany

**VOLVO**  
1988 ... Acquires Leyland Bus, UK  
1987 ... Expands production facilities at Ghent truck plant, Belgium

the EC are further reducing potential barriers, although the executives still worry about the lack of Swedish influence on decisions made in Brussels. Although Swedish multinationals have essentially bought their way into Community through direct investments, they could leave a shrinking industrial base at home.

Small and medium-sized companies do not have the financial resources to follow into the EC, and the hundreds of concerns that depend for their livelihood on sub-contracting work from the multinationals could wither as the industry giants continue to shift their activities to the continent.

The prospect of disinvestment represents a powerful argument for Sweden's joining the EC, according to business leaders.

"We could see lower investment and thus stagnant growth in our country if present policies on the EC continue," says Tom Wachtmeister, president of Atlas-Copco.

Mr Wachtmeister has indicated that Atlas-Copco could follow the example of such Swedish companies as ASEA, Tetra-Pak and IKEA in moving its corporate headquarters to the continent if Sweden remains outside the EC. The threat of a dwindling industrial base is also persuading some of the trade unions, such as the Metal Workers' Union, to push at least for closer ties with the EC, if not outright membership.

Proponents argue that EC membership would also provide other benefits. It would, for example, promote the freer movement of labour and thus help solve Sweden's shortage of skilled workers and ease pressure on wages.

A study conducted by the Swedish Federation of Industries predicted that Sweden's industrial growth rate in 1990s would be 4 to 6 per cent (double what is expected to be) if Sweden joined the EC, and it would boost exports by between SKr7bn and SKr9bn a year.

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## THE NORDIC COUNTRIES 6

As Efta and the EC seek a new economic relationship, Robert Taylor looks . . .

## Through Space to the new Europe

IT IS hoped that the outline of the new economic Europe will be revealed to the 13th anniversary conference of the European Free Trade Association, in Gothenburg, in June.

Mr Jacques Delors, president of the European Commission, has agreed to attend, and so have the six Efta heads of government. It promises to be a memorable gathering.

Certainly, both Efta and EC leaders seem keen to establish a new more integrated relationship between their two economic blocks through the establishment, from January 1993, of what is being called the new European Economic Space (EES).

The Efta way to a wider Europe, through "osmosis" with the EC, is regarded by all the Nordic states, for differing motives, as the best possible interim solution to the problems they face with the arrival of the EC's internal market at the end of 1992.

Indeed, the impetus in Efta for such a development has come mainly from the Nordic states. Neutral Austria has assured fellow members that it is fully behind the current discussions with the EC; but it put down a marker for the future last summer, when it sent in a formal application to Brussels for full EC membership; while Switzerland has often appeared to be unsure of its commitment to the EES, because of its traditional concern for its sovereignty.

It is the Nordic countries that have invested the greatest degree of political capital in the successful outcome of Efta's current negotiations with the EC.

Efta has been a reactive organisation, ever since its birth in 1960 in response to the creation of the EC three years earlier. The 1972 and 1973 industrial free-trade agreements occurred because of the enlargement of the EC to cover Denmark, Britain and Ireland; while the 1984 Luxembourg accord, with its vague commitment to the creation of the EES, came at a time when the EC was starting to develop the inner cohesion for its launch of the internal market commitment.

The latest bout of negotiations underlines that fact. After all, it was President Delors' initiative, in January 1989 in his speech to the European parliament, that provided the impetus for change inside Efta. His call for a new relationship between the EC and Efta, based on joint decision-making, stirred Efta countries to more decisive action.

What is not often realised is that this rallying call was encouraged by the then Norwegian prime minister, Mrs Gro Harlem Brundtland, and Spain's prime minister Felipe Gonzalez. As respective presidents of Efta and the EC Council of Ministers for the first six months of 1989, both were keen to explore the possibility of integration between the two blocks. It is often forgotten that

the March 1989 conference of Efta heads of government, in Oslo, was arranged on Mrs Brundtland's initiative before, and not after, Mr Delors' Strasbourg address.

During the past 12 months, the pace of the discussions has quickened, and this spring formal talks between Efta and the EC are expected to begin on the creation of the EES, in the hope that, by early 1991, a treaty will be ready for ratification which will have the force of international law.

While there are some genuine difficulties to overcome, prospects for a successful outcome have been helped by the exclusion of agricultural policy and taxation questions from the proposed EES.

The Efta members have already accepted much. All say they will implement the four basic freedoms of the EC's single market, covering the movement of goods, capital, labour and services. They also go along with measures in what are called the "linking policy areas" related to research, education, transport, the environment and the social dimension. More immediately, the Efta countries recognise in principle that they will have to implement in their own legislation the existing EC rules and regulations, the so-called *acquis communautaire*.

The process of convergence between Efta and EC actually began five years ago, in the Luxembourg process which has already produced detailed agreement in areas like technical barriers to trade, public procurement and rules of origin. But now negotiations are deeper and broader in scope.

The Nordic countries have differing views of what might be accom-

**The hope is that, by early 1991, a treaty will be ready for ratification which will have the force of international law**

plished. While Sweden still hankers for a customs union covering the EES which pre-supposes a common external tariff, Norway, for domestic political reasons, is content to create what is being described as "a fundamentally improved free trade area".

Moreover, all Efta members have their own special concerns that they want to safeguard as exceptions in any EES treaty.

For Iceland, a satisfactory deal on fish is vital, which would ensure free access to the wider European



Mr Jacques Delors: his speech to the European parliament provided the impetus for change inside Efta, but his rallying call was encouraged by the then Norwegian prime minister, Mrs Gro Harlem Brundtland (inset)

market, while safeguarding Icelandic fish stocks. The Finnish government is keen to maintain restrictions to prevent foreign ownership of the country's forests. Norway, with its current high unemployment, wants to uphold some form of restriction on, and control of, labour immigration.

As the head of Sweden's negotiating team, Mr Ulf Dinkelspiel, argues, the final outcome will depend on a balance between rights and obligations. But the EC will be keen to ensure the number of exceptions remains small. Brussels has no wish to sanction an agreement that enables Efta states to achieve all they want in an EES without shouldering any of the burdens carried by the EC as the price of membership.

It seems as though the Nordic states recognise this. Indeed, over a wide range of subjects there is likely to be relatively trouble-free negotiations. This appears to be true of the standardisation of rules on competition and anti-dumping; the opening up of markets to public procurement; the removal of state subsidies in industry; and the end

of restrictions on the foreign ownership of Nordic industry.

In the flanking areas, progress will be rapid. The Efta countries all want to join the newly-formed European Environmental Agency, and the Erasmus programme that facilitates the exchange of students and teachers. They participate already in specific EC programmes, like Comett covering co-operation between universities and industry on training in technology. The Nordic states are especially keen to strengthen the social dimension under pressure from their own powerful trade union movements. In areas like consumer protection and tourism, agreements are envisaged.

But some fundamental problems have yet to be overcome before the EES can become a reality. The first concerns the decision-making process. As Mr Dinkelspiel argues: "We recognise the autonomy of the EC in decision-making. Efta has never aimed at participating in the internal deliberations and decisions of the Community in EC matters. On the other hand, Efta's aim is to participate on an equal footing in decisions on joint matters covered by the EES."

In the words of the Efta ministers' statement last December: "The establishment of a genuine joint decision-making mechanism in substance and form is a basic prerequisite for the political acceptability and the legal effectiveness of an agreement."

Norway's trade minister, Mrs Kaci Kullmann Five, goes even further. In her opinion: "It is essential that real participation in decision-making applies at all stages of the process, from the introduction of a proposal to a final decision. Efta must work to promote solutions which will place the parties on as equal a footing as possible."

She argues that a key Efta aim is to ensure new EES regulations are made by Efta and the EC seated around the same table having one vote each. But, on a visit to the Nordic region last month, the EC's vice president, Sir Leon Brittan, said: "We can devise new systems for consultation and discussion. The Community can involve Efta as closely as possible, as decisions are prepared. But, in the last resort, the

Community must remain master of its own decision-making."

In talks in January with Sweden's prime minister, Ingvar Carlsson, and then Norway's prime minister, Mr Jan Sverre, President Delors and his colleagues made it clear that they wanted to resolve this tricky question in as an imaginative way as possible. But it will require considerable diplomatic finesse to square the EC's determination to uphold its autonomy in decision-making and Efta's desire to be directly involved in the process.

The second problem concerns the enforcement of agreed rules and regulations within the EES. As Sir Leon told the Swedes last month: "Both sides may have been dipping around these difficulties rather too delicately as the negotiations have developed, not wanting to draw too much attention to an awkward obstacle in the path we both want to take."

He gave his Swedish business audience a good example from his own policy area of competition: "When we are investigating cartels, we do not just have powers to demand information in writing, but may send inspectors on surprise visits to company premises to secure evidence. If a cartel is demonstrated to exist, we may impose fines of up to 10 per cent on turnover. Our decision in such a case is final, subject only to appeal in the Court of Justice."

Principles might be clear, but policy was conducted through the active application of those principles in many particular cases; extending into every area of economic activity, Sir Leon argued. In competition, policy implementation, "depends very much both on the

**Some Efta states must regard the EES as only a transit camp on the road to full membership of the EC**

institutional framework for its enforcement and the policy decisions, economic judgment and discretion of those responsible for administering it," he added.

What the Nordic countries want is to put the agreed EES regulations, when they are made, into their own specific national legislation, enforceable through their own domestic courts in the first instance. But Efta is also agreeable to a wider EC-Efta court, covering the EES, to settle disputes with binding effect, on the lines of the

International Court of Justice, in the Hague, and the European Court of Human Rights in Strasbourg.

The creation of common institutions to arch the EES seems probable, but their actual form remains unclear. There is the so-called two pillar model, whereby the EC and Efta build bridges between their two organisations, but this will require much greater cohesion and centralisation inside Efta than the body has had in the past. What Efta appears to envisage is the creation of an Efta surveillance body, but the reservation of sanctions against law-breakers to national courts. This was the pattern adopted last December in Efta, covering the question of state aids.

President Delors has reassured Efta leaders that the EC gives a high priority to a successful negotiation with them on the EES. Neither events in eastern Europe nor the moves to a united Germany will divert the attention of Brussels. The establishment of the EES could provide a model for further economic integration across Europe. But, at the same time, the Nordic countries in particular realise the impetus in Europe for fundamental change is gathering speed.

By the time the EES treaty may have been negotiated, the EC could be much further down the road to economic and monetary union. The Norwegian government has made some tentative inquiries about the exchange rate mechanism of the European Monetary System. There is no prospect of an early move by any Nordic state to relate its currency to the EMS, but, when Britain eventually joins, attitudes may change. The fact is that the present flux in Europe is bringing all certainties into question.

Mr Kjell Bondevik, Norway's foreign minister, envisages his country being outside the inner concentric circle in the new Europe for the moment; while Sweden's former finance minister, Mr Kjell-Olof Feldt, suggests that the EC may shrink back to its original six members in a looser, less structured Europe.

Neither development looks likely to happen at the moment, but the EES may quickly become irrelevant to the onward march of events. Certainly, some Efta states, like Norway and Austria, must regard the EES as only a transit camp on the road to full EC membership. Others, such as Sweden and Finland, see the idea as a convenient device to protect their economies while preserving their freedom in foreign and defence policy.

The trouble is that it will become more difficult in the coming months to separate economic from political developments. The end of the Cold War, and the possible dissolution of the military alliances in Europe, creates opportunities for a much more far-sighted and comprehensive settlement than the present EC-Efta process envisages.



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SECTION III

# FINANCIAL TIMES SURVEY



Venezuela is one year into adjustment measures introduced by President Perez to offset economic

troubles. The moves provoked rioting but helped create a consensus to break the corporatist mould. Robert Graham reports on the healing process

## Government on probation

THE shopping centres in Caracas, the most conspicuously wealthy in Latin America, are as well stocked as ever. But there have never been fewer buyers. At night the capital's population, normally so addicted to bars and restaurants, is going out less frequently: budgets are tight and crime is on the increase.

No one has escaped the impact of recession during the past year, which has seen living standards fall to the level of the Sixties. Officially, the gross domestic product declined a per cent but many believe the decline was more than 10 per cent. "This was the most dramatic drop in recent memory," says Mr Pedro Palma head of consultants MetroEconomica.

Since the onset of the Latin American debt crisis only Chile and Peru have witnessed greater economic contractions in a single year. But more than any other debtor, Venezuela's plight is the most self-induced. The previous Lusinchi administration squandered \$8.5bn, half the country's reserves, in its final two years, sustaining a boom with unrealistic exchange rates that encouraged abuses. Financial advice was ignored because a stabilisation programme risked politi-

cal unpopularity. Even though Mr Lusinchi was from Accion Democratica (AD), the same party as his successor, he had no compunction in handing over the uncomfortable decisions to President Carlos Andres Perez. Thus President Perez was obliged to introduce draconian adjustment measures. Among these were steep petrol price increases which provoked spontaneous riots in Caracas before the end of his first month in office on February 27, 1989, that spread to other cities, and resulted in more than 300 dead. This was the most dramatic outburst of social unrest for more than a decade in Latin America.

"What happened was not so much a social explosion as a breakdown in public order which was badly handled: the security forces were ill-equipped to cope," says Mr Diego Arria, a former Mayor of Caracas.

The riots have profoundly chastened Venezuelans who believed their society was free of serious social tension. Yet, in a perverse way the experience has proved positive, even cathartic. Gone is the illusion that Venezuela can ride out its problems with petrodollars. Fresh focus has been given to



The Guri hydroelectric complex is one of the world's largest. It's 10,000mw of generating capacity provides low-cost energy

# Venezuela

the need to lessen dependence upon the vagaries of oil prices, even though conservative estimates of reserves will permit production well beyond the middle of the next century. There is a broader consensus for President Perez's plans to break the old corporatist, self-protective, state-dominated economic mould.

The events of February 27 have been a catalyst within the political system. They exposed the incapacity of AD and COPEI, the parties which have alternated in power, to provide any leadership. These parties have lost ground to the well-run leftist party, MAS, or to emergent radical groups such as Causa-R whose Mr Andres Velasquez, a steelworkers' leader, recently won the important governorship of Bolivar State. To regain the initiative, the two main parties will have to become more responsive and less corrupt.

An important side effect of austerity has been increased public sensitivity to corruption and abuse of office which has

been rife in previous administrations. Never before has an administration been investigated in such depth as that of Mr Lusinchi. One of his ministers is in jail pending trial, his mistress is staying out of the country to avoid investigation and he has been called to make a statement before Congress.

All this is a curious turn of the wheel for President Perez. During his first term in the Seventies, he presided over the height of the oil boom, handing out state largesse and encouraging the view that oil wealth inoculated Venezuela from the region's maladies. He left his stamp by nationalising the oil companies and ensured other strategic sectors were in state hands. Import substitution was the most fashionable dogma, restricting foreign investment and fostering the hope of an Andean common market - dominated by Venezuela's financial muscle and cheap energy resources.

The economic team headed by Mr Miguel Fernandez, the Minister of Planning, could not

be more different - zealously espousing the market economy. Mr Fernandez has adopted a set of economic adjustment measures in complete agreement with the International Monetary Fund. These include unification of exchange rates, sharp devaluation, raising utility charges and freeing prices while upping interest rates and holding back wages.

Trade and tariff policy is being realigned with that of the GATT, which Venezuela will shortly join. (Next month the maximum tariff level will drop to 50 per cent, and will be 20 per cent by 1992). The foreign investment rules have been redefined on the basis that foreign capital is a positive contribution to development instead of an infringement of national sovereignty.

As for giving greater room to the private sector, the Government is committed to open up the financial system, and progressively sell off all non-core industrial activities. The oil company, PDVSA, will remain under state control but more

private sector involvement may occur in the management. The hope is that PDVSA's dominance will decline as the economy diversifies, exploiting its mineral, energy, agricultural and tourist potential.

"The situation today is so different it cannot be compared to the Seventies," President Perez replies when challenged about his different style and new policies. "Political leaders have to change their views. What was valid yesterday is not necessarily so today. I don't believe I am being inconsistent."

At times President Perez seems ill at ease concentrating on economic management instead of his preferred role as the international spokesman of Latin America. But he has nailed his prestige to overhauling the economy and the austerity measures as the foundations for sustained future growth. By persisting with unpopular policies he has shown considerable courage.

However, the President is a lonely man, very exposed if things go wrong. His cabinet

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### KEY FACTS

Land Area	912,050 km
Population	18.76m
Real GDP Growth (1985 prices)	1989 = 6%; 1988 = 5.7%; 1987 = 5.8%
Real GDP per capita (1985 prices)	1989 = \$747; 1987 = \$842
Consumer Price Inflation	Sept 88/Sept 89 = 55.7%; 1988 = 25.5%; 1987 = 25.1%; 1979-89 = 22.5%
Current Account (\$m)	1988 = -700; 1989 = -1,125
Trade Balance	1988 = -1,347; 1987 = 1,735
Merchandise Exports	1988 = 10,234; 1987 = 10,557
Merchandise Imports	1988 = 11,581; 1987 = 8,632
Reserves Minus Gold	1988 = 3,092; 1987 = 5,963
Currency 1 bolivar (\$)	= 100 centimos
Main Destination of Exports	US 49%; W Germany 5.5%
Main Origin of Imports	US 44%; W Germany 7.3%

team is not homogeneous and the bureaucratic back-up is, with a few notable exceptions, poor. His own party, AD, is deeply split and provides only lukewarm support in parliament. Divisions within the AD could exacerbate with efforts to castigate Mr Lusinchi. The full weight of government falls on President Perez and in private he talks about finding someone for a prime ministerial role.

The stabilisation programme is beginning to work. This is illustrated by the fact that exchange rate distortions have been ironed out, reserves have increased, the public sector deficit has been cut by two thirds and prices reflect more realistic levels.

"The first half of the year is going to be crucial," says President Perez. This is because the recession will not have fully bottomed out before the benefits of social support mechanisms filter down. Unemployment is unofficially put at 14 per cent, with a further rise expected by an increase in bankruptcies among companies which cannot absorb continued high interest rates and the impending reduction of import tariffs. The real level of unemployment is always hard to tell given Venezuela's dependence upon a large supply of immigrant labour. There are anything between 800,000 and 1.5m Colombians in the country.

Critics argue welfare and temporary employment measures have been inexcusably delayed by a bureaucracy which has no idea how ordi-

nary people are suffering. Mr Diego Arria, though an admirer of President Perez, warns: "I am concerned the social situation may not give him enough room for manoeuvre." Significantly, the government is holding back on a gasoline price increase agreed with the IMF.

The next several months will require some skilful ledger-keeping - convincing Venezuelans his policies are not merely working but that the recession will soon be over. Independent analysts do not believe a recovery could realistically begin before 1991. Venezuela has a small economy and the Government, through oil income, has sufficient resources, to make a quick recovery.

The light which can be seen at the end of the tunnel will come closer if Venezuela is able to reach an agreement with the commercial banks on \$20bn of its \$33bn foreign debt. Such an agreement will not only reduce capital outflow but act as an imprimatur of approval from the international financial community on Venezuela's economic policies.

Arguably, this painful initial start to President Perez's second term has been the easiest. The hardest part is going to be making foreign investors welcome, pushing the private sector to take the initiative and rejuvenating the public corporations while genuinely stimulating down the role of the state. Only in this way will the country take advantage of its huge resource potential, its strategic location and thus cease to be a *rentier* economy living off oil.

### ADVERTISEMENT



## Message from the President of the Republic of Venezuela



For many years oil revenues have brought wealth to Venezuela, creating a significant rate of economic growth and a modern and important infrastructure for the country. However, the same wealth that brought so many benefits has also distorted our economic policies.

With the sudden fall in oil prices and the debt crisis, that affluence reached an end. The country is facing a reality which demands a change in attitude and an economic policy that promotes exports in order to make the country an important competitor in international markets.

The change of strategy is based upon an adjustment in the macro-economic programme, including the adoption of a free and flexible exchange rate system without limitations on the free movement of capital; a fiscal policy geared towards the elimination of the fiscal deficit during the next two years and an adjustment to positive interest rates. We also intend to restructure definitively the external debt and gain access to substantial financial resources from multilateral institutions.

Our commercial policy is also the target of fundamental change. Price controls have been removed and a policy of progressive customs' duties liberalisation has been adopted. By June 1989 customs' duties in Venezuela fluctuated between zero and 932% and a government licence was required for the great majority of imports. Today, the highest tariffs are 80%; in March this year they will fall to 50% with a progressive reduction to 40% in March 1991, 30% in March 1992 and 20% in March 1993. We also have taken steps to deregulate the financial system, encouraging the capital market and bringing forward an important programme of privatisation of state companies.

After one year in government, we can already see the results of the economic measures introduced at the beginning of this administration. Cumulative inflation for the first half of 1989 reached 57.6%, while the figure for the second semester showed a slow down in the inflation process, reaching a cumulative index of 14.7%. It should be emphasized that the inflation percentage for December was only 1.6%.

There has been a 52% growth in non-traditional exports; increasing from \$1,829 million in 1988 to \$2,776 million for 1989. Likewise, we have seen an increase of almost 40% in a number of items exported, totalling more than 2,100 items of customs items. The number of export companies increased three-fold to 600 during last year.

We expect that by 1990 non-traditional exports may reach \$4,000 million, which represents more than 30% of the total of Venezuelan exports. This growth will be maintained, amongst other means, through a system of tax free temporary imports, which will be re-exported with the national added value that has benefited from the comparative and competitive advantages offered by Venezuela.

This new scenario has redefined the role and importance to Venezuelan development of foreign investment which will find fertile ground for business expansion in a country which has enjoyed a politically stable democracy for 32 years.

Our energy costs are among the lowest in the world. We have abundant natural resources, a privileged geographic location and climate. We also count on trained and cost-efficient manpower, a flexible and free exchange-rate system, market interest rates, total freedom for remittance of dividends and re-investment of profits, an effective system of conversion of external public debt in investments and a adequate protection of industrial property.

We would like to let the international community know that foreign investment will find a suitable economic environment and an institutional framework which is propitious for the development of their activities and, above all, a range of defined opportunities for business in areas of such varied scope as petrochemicals, mining, agriculture, agro-industry and tourism, which will continue to develop with the financial and technological contribution of foreign investors.

We view the economic future of Venezuela with great optimism. We have taken the necessary steps to put in order our economy and have established the basis for a real and sincere economic growth in our national productive sector.

We know that it will be our actions rather than our promises which will convey our message and promote the interest of foreign investors. We are committed to continue on this path of change, with the purpose of making Venezuela play a major role in the international economic community. Our challenge is to have international investors include our country as a priority on their agenda and help them to identify and develop, in all freedom, their projects in Venezuela.

*Carlos Andres Perez*  
CARLOS ANDRES PEREZ



## VENEZUELA 2

## BANKING

## Sector braced for a tough financial year

THE STRENGTH of Venezuela's commercial banks will be severely tested over the coming year. They are having to absorb the shocks of the country's unprecedentedly deep recession, while still coming to terms with the effects of the February 1989 devaluation.

Results for 1989 suggest the banks weathered the first year of the stabilisation programme in better shape than might have been expected.

However, the banking community is now braced for a tougher year at both the retail and wholesale end, which could in turn lead to some mergers. The government is also expected to use the banking sector as a test-bed for its privatisation programme by auctioning off three state-controlled banks. This would also

effect of this policy was a sharp rise in interest rates with loans rates reaching 45 per cent. This led to a shift away from call deposits and long term bonds into high yielding, comparatively liquid instruments.

In these circumstances, lending slowed while deposits grew. With little demand for credit at such high rates in an abruptly contracting economy, the banks first used their excess liquidity to buy foreign exchange.

Then the Central Bank moved in to offer high yield short-term bonds in November. The monetary authorities also continued to rely on requirements obliging banks to place a portion of their deposits with the Central Bank, plus the obligation to lend 25 per cent of their deposits to the agricultural sector (17 per cent at preferential rates).

Preliminary results of the commercial banks for 1989 indicate profits increased an average 35 per cent. Though the banks have outperformed most companies, their results nevertheless need to be measured against an annual inflation rate of 80 per cent and an exceptionally privileged tax status.

In the second half of the year risk provisions were absorbing on average 60 per cent of operating profits. The authorities are sensitive about any comment that might suggest the vulnerability of banks.

The banks have been able to accumulate considerable fat in the previous two years. However, few envisaged the sharpness of the recession. With construction down 30 per cent, industrial activity down overall by 14 per cent and interest rates high, the number of company bankruptcies is expected to rise this year. This in turn is bound to impact on the banks given their often closely intertwined relations with industry.

Both the banks and companies have been negatively affected by the February 1989 devaluation which left them holding large amounts of letters of credit contracted at previously preferential bolivar/dollar rates.

The value of the letters of credit outstanding following the devaluation was \$6.3bn. Eventually the Government agreed to honour part of these commitments since many companies had sold or used part of the goods imported at prices reflecting the foreign exchange cost of the former system. The cost to company cash flows of these letters of credit has been heavy and the largest commercial bank, Provincial, last year made a provision of \$470m, in this respect.

Although there are 32 private banks and eight state-run banks, the system is dominated by no more than five private institutions (Provincial, Latino, Mercantil, Venezuela, Union) and the state's Industrial. There is thus plenty of scope for consolidation, especially as

**The authorities are sensitive to comment that suggests the vulnerability of banks**

the country is heavily branched. The Government plans to privatise three banks which it acquired over the years through intervention. Industrial is the sole bank likely to remain in the state's hands.

No date has been given for the sell-off and indeed the country's whole privatisation programme is lagging behind public promises. Nevertheless officials insist the scheme will go ahead. The same lack of precision surrounds the question of re-opening the financial sector to foreign investment.

Foreign banks have been banned since 1978 - legislation which has left Citibank as the sole foreign bank fully operational in the country. Credit Lyonnais meanwhile has a 16 per cent stake in Provincial.

If the go ahead were given, a foreign banker estimated that two Japanese banks, two US and one each from France, West Germany and the UK might be let in. The principal attraction is corporate finance.

Robert Graham

A TOURIST arriving in Venezuela and catching sight of the local press would draw a strange first impression. On one page an advertisement tells locals to smile at tourists for the "national good." On the next the US State Department is offering instruction from their security experts for self-defence against the growing wave of crime in Caracas. On the back Health Ministry figures reveal there are 250,000 stray dogs in the capital and that 47 people have died from dengue fever.

Not encouraging. Neither are the expatriates who say there are no nice beaches in Venezuela. They are lying. No one wants to share with a crowd of noisy tourists a palm fringed silvery beach on the edge of an emerald lagoon in which pelicans dive among swimmers for fish and crimson ibex flash past in flames of red.

The secret will not be kept much longer. The Venezuelan Government, strapped for cash in the face of a rising deficit, has woken up to the country's tourist attractions of Caribbean beaches, mist shrouded Andes and steamy jungles that inspired Conan Doyle's "Lost World."

The government of Carlos Andres Perez is determined to attract what it calls "sophisticated high spending Europeans." However, its fiscal crisis means it cannot inject the kind of money needed to bring the infrastructure and standards of services to the levels of those countries with which it is trying to compete.

So far the main success has been with small specialised companies offering "soft adventure tours" in jungle areas. Almost 500 years after Columbus landed on the Venezuelan coastline and realised he had discovered a great continent, wealthy young explorers are reaching the same conclusion. Venezuela is undergoing a new kind of invasion, this time of accountants and bankers, wanting to swap pinstripes and briefcases for dugout canoes and exotic experiences.

So far their numbers have been small and the beaches are still blissfully devoid of foreign tourists. Tourism makes so little contribution to the economy that it is estimated that even if every room in every hotel were full the earnings would still be less than a week's oil production.

In 1987 there were 700,000 tourists bringing in \$416m, a threefold increase since the devaluation in 1983 which turned Venezuela from being the most expensive Caribbean

## Christina Lamb uncovers a lost world of tourist attractions

## Beaches lure high spenders



Caracas river, Guayana province near the Brazilian and Guyanese border is an area in the process of being opened up to tourism.

resort to the least expensive. Although devaluation made Venezuela more attractive to foreigners it has also made foreign travel for locals prohibitively expensive and there is increasing pressure on domestic facilities.

Long gone are the days when it was cheaper to fly to Miami or New York for the weekend than stay in Caracas. Instead, rich Venezuelans head off to beach resorts where they relax on yachts or motorboats.

Because for so long Venezuela's huge oil revenues meant it never had to worry about catering for tourists, it now lags far behind other Caribbean or Latin American destinations such as Mexico. In Caracas for example, the familiar which was the main tourist attraction, has been out of service since 1977.

The lack of infrastructure is particularly evident in Chichil-

vichic, the main stopping off point for Mucronary national park, a paradise of islands and coral reefs. There are two reasonable looking hotels but they deteriorate sadly beyond the three-star sign on the entrance, but these are oases in a barren town of muddy streets, wild dogs and heres.

The capital has little to offer to tourists beyond superb food and drink. During the late 1970s Venezuela was the world's highest per capita importer of champagne and Chivas Regal.

The drain-like highway from the airport through the valley bottom, with its boardings for drinks, cigarettes and electrical goods flashing by, is a early sign of the consumer city that is Caracas. Close in are signs of wealth over more obvious with arrogant modern architecture such as the looming glass Parque central, the high-

est tower in Latin America. Venezuela is a third world country that looks like North America and whose street vendors sell tapes and leather rather than dusts and combs.

Instead of overcrowded buses there is a French designed metro. With seats available even at rush hour, no drunks to trip over on stairs or snappy ticket collection to contend with, the metro is a source of wonder to those accustomed to battling on undergrounds in Europe.

Outside Caracas the process of reaching a destination can detract from the place. Bookings often disappear and a British tour organiser recently arrived at the airport to find his own reservation cancelled.

But the tourist drive is on and the government and VIASA, the national carrier anxious to fill flights, have mounted an advertising cam-

paign that has already reached Europe. The Government is privatising 13 of its hotels. Hotel construction has been specially targeted for debt equity swaps.

It is unclear quite at whom the campaign is aimed. Mr Esteban Torbar, head of Turismo Maso International, one of the largest companies in the sector, says: "We want people who spend rather than the Canadian type of tourists who bring their own sandwiches." However, Venezuela's plans seem based more on hope than reality.

Price was what brought in budget conscious sun-seekers from 1989-7 and now that has gone. In 1989 the number of tourists was down by between 30 per cent and 40 per cent on 1988.

Venezuela is in danger of over-selling itself before establishing a proper infrastructure.

## VENEZUELA KEEPS ITS PROMISES

BY: DR. PEDRO R. TINOCO HIJO

PRESIDENT, CENTRAL BANK OF VENEZUELA

At the beginning of last year we began to apply a new economic policy. One year later, we would like to present the changes we have, in fact, carried out. There is a new economic climate in Venezuela which we feel is very attractive to foreign investors. Our economy is opening to them.

Our program can be divided into three main phases which overlap and complement one another. First, during the adjustment phase which began last March, we have been stabilizing the equilibrium of our economy, putting our house in order as the basis for new growth and progress.

Exchange controls have been eliminated and a unified free-floating rate established for the bolivar. From a deficit of \$ 4.7 billion in our current account in 1988 we have registered a surplus of U.S.\$ 792 million in 1989.

A new sound monetary policy is correcting the earlier imbalances in Venezuela's monetary system. From a system of undervalued administered interest rate, which produced very negative rates in the past, we have moved to a system of positive interest rates. This new system is contributing to increased savings and discouraging capital thus, helping to keep our monetary system in balance.

Another basic element of our programme is price liberalization and the elimination of subsidies. These reforms will put the economy on a realistic basis which reflects market costs. Finally, our programme has reduced the fiscal deficit and this year it should be totally eliminated.

To these elements - free exchange, positive interest rates, price liberalization, reduction of the fiscal deficit - we have added a plan to fight inflation that will bring our prices into satisfactory equilibrium. Bringing down inflation is a definite goal of this new monetary policy, which limits liquidity to the real needs of the economy. We have reduced inflation substantially and propose to have a balanced economy and price structure to that Venezuela can grow without inflation.

The results have already been satisfactory. From a monthly price-increase high last March of 20%, inflation has dropped for the months of November and December to 1.3% and 1.7% respectively.

In conjunction with the adjustment phase, we have entered the second phase of our programme - institutional reform and the modernization of the economy. Its goal is to reform the state and the electoral system, for a better democracy, and to reform public administration and privatize a number of its activities. We have also begun to abandon worn out approaches such as excessive protectionism and inefficient import substitution. Our new policy seeks to create a competitive and healthy economy capable of producing efficiently for export as well as for the domestic market. Our non traditional exports increased by 51% in 1989.

Fiscal reform is another important part of this phase of which its most significant elements include a simpler and more rational tax system, and a change from the fiscal needs of an import economy to what will be fundamentally an export economy.

Another important development, which I think is worthy of mention is the fundamental change in attitude towards foreign investment. There is a new realization that, for our development needs, we must attract significant foreign investment and maintain close contact with the great center of new technology.

The third phase, which is the decisive one, began this year. This is the phase of development, of growth without inflation, of building on a new and solid basis. Now is the time when we must make the most of the new investment environment, the renewed sources of funds, and the possibility for multiple bilateral accords with the industrialized nations.

The foreign investment community is responding to our progress. Already in November, the results of our first auction for debt conversion were most encouraging: U.S. \$ 150 million was auctioned, producing an average discount of 43.75%.

By the end of 1990, we intend to have an economy basically in balance as the basis for new growth and progress.



## Davy and Venezuela - technology partners

Davy's broad-based engineering technology has made it a natural partner in many of Venezuela's industry sectors.

Recent letters of Intent for hot briquette iron making and aluminium smelting projects worth together some £400 million indicate a rapid expansion of this partnership.

Projects currently under way or planned

are for iron ore blending and handling, aluminium rolling mills, pollution control, bulk blending of fertilizers, polyester polycondensation, oxo alcohols and methanol.

In these and many other technologies Davy and Venezuela will continue to build on their close partnership in the development of Venezuela's natural resources and its expanding process industries.



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## VENEZUELA 3

Robert Graham examines a foreign policy that has become more inward-looking

## A globetrotter cut down to size

TWO enormous globes are ranged beside one of the ornate walls in President Carlos Andrés Pérez's study at the Miraflores Palace in Caracas. They are apt objects for a man who has always prided himself on his global vision.

When he took office for the second time last year, he was already a veteran figure on the international stage and looked set to become the most active, high profile spokesman for Latin America. In practice his role, and his projection of Venezuela, have been rather different.

The traditional rhetoric about Latin American solidarity has disappeared from his speeches and he has been pursuing the old Bolivarian dream of integration in a far more pragmatic way. He has concentrated on improving bilateral relations and has pushed Venezuela more into an orbit with traditional rivals Colombia and Mexico - all incidentally fellow oil producers.

Furthermore he has dropped any hint of a confrontational approach in dealing with the Bush Administration. Instead, he prefers to air differences behind the scenes on the telephone with President Bush. In this way he feels he has more chance of influencing Washington to strike a favourable deal over debt, and encourage the US to view Venezuelan oil as a reliable strategic stock.

The President's political opponents claim that his handling of foreign relations has less to do with a change of views and style and much more to do with circumstances. They say he would like to be making much more noise but his wings have been clipped by the February riots and the gravity of Venezuela's economic crisis.

Undoubtedly, events at home have forced him to be more inward-looking. But in conversation, the President's eyes light up when talk turns to the world stage. He has lost none of his passion for international politics but in his second term he finds himself confronted with a wholly different set of issues which require more subtle handling. It also has to be said that when he presided over the height of the oil boom in the 1970s, Venezuela obtained remarkably little return for parading as the rich

uncle of Latin America. The most interesting example of his new approach has been over Panama. In the past he would have rushed to overt condemnation of the US invasion and the removal of General Manuel Antonio Noriega. But now he views events far more wistfully and self-critically.

No matter how unpalatable the US action might have been to Latin American governments wedded to the principle of non-intervention, he believes the regional leaders were not completely blameless. Their efforts failed to talk Gen Noriega into a negotiated exit (and President Pérez was among the most persistent). These negotiations, even he concedes, provided Gen Noriega a form of protective umbrella, allowing him to play on their rejection of direct intervention.

Venezuela is still withholding recognition of the Endara Government in Panama as a form of protest against the use of force and the continued presence of US troops occupying Panama. He believes the lessons from Panama have to be studied in depth and every Latin American government should try and approach the issue of non-intervention with fresh eyes, especially where smaller states are concerned.

In this context, President Pérez has been using his good office to try and ease Cuba back into the Organisation of American States (OAS). As a counterpart, he has attempted to convince President Fidel Castro to make some concessions to political pluralism in Cuba.

President Pérez is probably the most reliable confidential conduit for messages between Havana and Washington. Venezuela still acts as the formal supplier of crude to Cuba via a triangular oil deal with the Soviet Union; and Venezuela has become a key supplier of food for the Cuban tourist industry.

Quiet diplomacy has also helped improve relations with neighbouring Colombia. With a common border more than 2,000km long and a disputed offshore zone, relations with Colombia touch on everything from national security, drugs and contraband to economic development. Venezuela also

hosts a substantial Colombian worker population which is estimated at anything from 600,000 to 1.2m.

The two countries came close to conflict in August 1987 over an incident in disputed waters north of Maracaibo. The incident was a sobering reminder of the dangers of an unresolved territorial squabble. Since then the two sides have set up a border commission with the object of reaching a definitive compromise.

Faced with an active guerrilla movement on the Colombian side of the border, the Venezuelan security forces have been obliged to beef up their strength. President Pérez is also concerned by the heightened war in Colombia against the drug mafia. He is well aware that the cocaine laboratories could spring up in Venezuela if expunged in Colombia.

Venezuela is used as a transit route for drug shipments to the US.

While mutual self-interest has helped force the pace of co-operation with Colombia, the pressures have been much less pronounced to settle relations with Venezuela's eastern neighbour, Guyana. Venezuela claims some 85,000 sq km of western Guyana abutting Orinoco delta, equivalent to nearly one third of the latter's territory. The claim is based on the area being formerly part of the Spanish colonial empire.

President Pérez has accelerated a slow process of rapprochement and this month a special UN mediator was appointed. The disputed area has many similarities with eastern Venezuela which possesses abundant heavy crude

fields, iron ore, bauxite and gold deposits plus hydro and agro-industrial potential.

The Guyana border presents no security problem, given the latter's small population and the huge natural obstacles impeding communication and transport. However, further to the south Venezuela this year has belatedly discovered that thousands of illegal gold miners have crossed over from Roraima in Brazil. As many as 30,000 perópeiros are believed to be operating inside the Venezuelan border, contaminating the rivers with mercury and removing gold back into Brazil, in addition to harassing the indigenous Indians. The government has begun to build a series of small forts along the border to establish a semblance of authority in this remote region.

THE POLITICAL system is going through a period of change that should make it more democratic. In municipal and gubernatorial elections held last December, Venezuelans could vote, for the first time, for regional candidates by name rather than by slates prepared by political parties.

They also chose the governors of 20 states (previously they were named by the President) and voted for mayors, a post created under reforms approved in 1988.

The results of December's elections, although still incomplete due to protests of fraud, were a severe blow to the ruling Democratic Action (AD) party, which has dominated Venezuelan politics for most of its democratic history.

AD, which had controlled all governorships through presidential discretion since 1984, won in 11 states but lost 9 to opposition political parties. In elections for mayors and city councils, AD saw its national majority shrink considerably, and lost mayoralty races in several urban centres.

Opposition governors were elected in important areas, overcoming powerful AD machines that had controlled local politics for years.

Mr Oswaldo Alvarez Paz, of the Christian Democrat Copei Party, won the governor's post in Zulia, the most populous area after Caracas. Mr Andres Velasquez, a steelworker representing Causa R, a small leftist party, took the governorship in Bolívar state, formerly an AD bastion, and the country's heavy industry centre. Mr Carlos Tablante, the candidate for the socialist party MAS, won Aragua state, an important military centre, and Mr Henrique Salas Rómer, representing Copei and other opposition parties, is the chief executive in Carabobo state, another critical industrial region.

AD stalwarts in Carabobo, accustomed to ruling the state for many years, at first rejected Mr Salas's victory, and National Guard troops had to be called in to quell rioting. President Carlos Andrés Pérez, a long-time leader of AD, welcomed the free election of governors and pledged to work closely with elected officials of any political colour.

Mr Pérez's enthusiasm was not matched by many of his AD colleagues who blame his tough economic policies for the decline in AD popularity.

Venezuelans who opted for a significant number of opposition candidates in December, were showing their lack of faith in AD promises and the negative impact of widespread corruption during the last AD government, headed by Dr Jaime Lusinchi from 1984-88.

An AD candidate for governor, Mr Modesto Freitas, won the elections in Lara state even though he was in a Caracas jail. Mr Freitas was charged with corrupt acts while he was Planning Minister under the Lusinchi regime.

AD is in the midst of an agonising period of self-criticism over corruption. The party last year expelled some close associates of ex-president Lusinchi for a variety of issues linked to alleged improper acts while in office.

The political system is undergoing change

## Fraud clouds linger

won in 11 states but lost 9 to opposition political parties. In elections for mayors and city councils, AD saw its national majority shrink considerably, and lost mayoralty races in several urban centres.

Opposition governors were elected in important areas, overcoming powerful AD machines that had controlled local politics for years.

Mr Oswaldo Alvarez Paz, of the Christian Democrat Copei Party, won the governor's post in Zulia, the most populous area after Caracas. Mr Andres Velasquez, a steelworker representing Causa R, a small leftist party, took the governorship in Bolívar state, formerly an AD bastion, and the country's heavy industry centre. Mr Carlos Tablante, the candidate for the socialist party MAS, won Aragua state, an important military centre, and Mr Henrique Salas Rómer, representing Copei and other opposition parties, is the chief executive in Carabobo state, another critical industrial region.

AD stalwarts in Carabobo, accustomed to ruling the state for many years, at first rejected Mr Salas's victory, and National Guard troops had to be called in to quell rioting. President Carlos Andrés Pérez, a long-time leader of AD, welcomed the free election of governors and pledged to work closely with elected officials of any political colour.

Mr Pérez's enthusiasm was not matched by many of his AD colleagues who blame his tough economic policies for the decline in AD popularity.

Venezuelans who opted for a significant number of opposition candidates in December, were showing their lack of faith in AD promises and the negative impact of widespread corruption during the last AD government, headed by Dr Jaime Lusinchi from 1984-88.

An AD candidate for governor, Mr Modesto Freitas, won the elections in Lara state even though he was in a Caracas jail. Mr Freitas was charged with corrupt acts while he was Planning Minister under the Lusinchi regime.

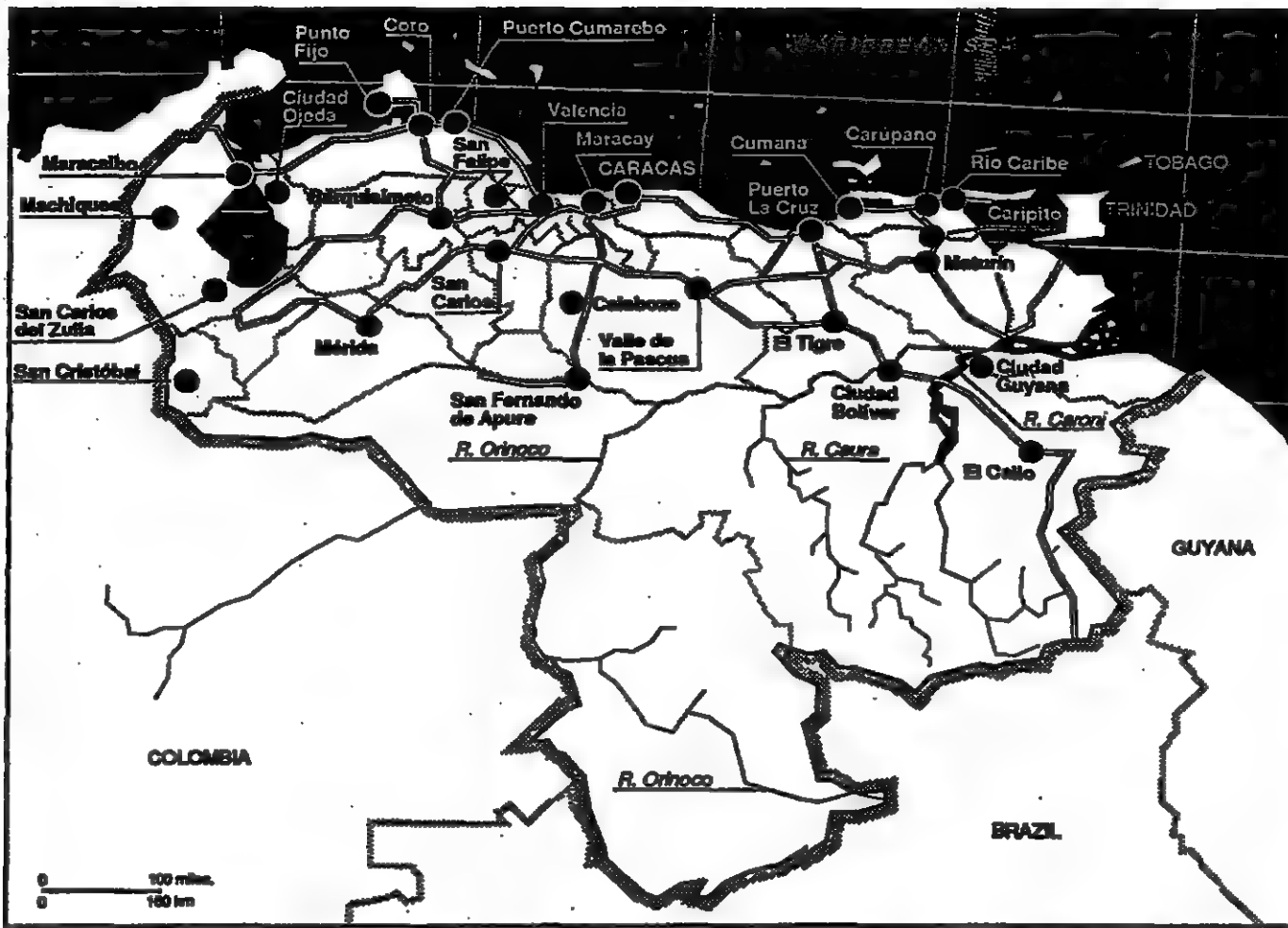
AD is in the midst of an agonising period of self-criticism over corruption. The party last year expelled some close associates of ex-president Lusinchi for a variety of issues linked to alleged improper acts while in office.

Widespread public pressure forced approval of the 1989 reforms, and opened the door to changes that should lead to direct elections of national congressmen and state legislators. Progressive politicians are strongly endorsing changes both in public elections, and in the ways the parties choose their leaders. Voter abstention in December's elections coming a year elections for a president, national congress and state legislatures, reached over 53 per cent the highest on record.

There are various interpretations of why voters decided to ignore regional and municipal elections where they could vote directly for the first time.

Some AD leaders tried to blame President Pérez's unpopular economic policies. This is only a partial explanation since he remains an immensely popular figure. Voting last December was not obligatory for Venezuelans, as it is in elections for the presidency. Many Venezuelans said they were fed up with advertising, rallies and speeches linked to party, national and regional political campaigns that had run non-stop since 1986.

Joe Mann



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## VENEZUELA 4

Oil discoveries did not help agriculture, reports Christina Lamb

## Growth without petrodollars

FARMERS like to tell the story of the arrival of Columbus on Venezuelan shores, proclaiming he had discovered a continent. The locals dismissed his achievement saying it was easy - "anyone can row a few miles."

In response, Columbus produced an egg and challenged his detractors to stand it on end.

After they had all given up in frustration he banged one end slightly and stood it up. The angry locals said that it was easy and it was just a trick.

"No," replied Columbus, "it's easy when you know how."

"Similarly," says Dr Ellis Juan, director of the country's Investment Board, "it is easy to see the mistakes made in our agricultural sector by protecting and producing on too small a scale. But the discovery of huge oil reserves meant we had so much, so fast, it clouded our vision. Because we never forecast that one day oil prices would fall we did not prepare ourselves."

Until recently, petrodollars provided so much money that Venezuela could import agri-

cultural products and sell them at subsidised prices. So it was eggs and chips from Miami, meat from Argentina and vegetables from Chile while the country's considerable agricultural potential went neglected.

In the 1980's agriculture had been the mainstay of the economy. It provided 70 per cent of gross domestic product. By 1984 it had fallen to 5.3 per cent, while 74 per cent of the country's food was imported.

Industries such as coconut died because home producers could not compete with goods imported at a preferential exchange rate.

Venezuela became a nation of traders and speculators rather than producers, farmers discarded their ploughs for lucrative employment in oil-fields or cities. By 1988 only 12.3 per cent of the population was employed in agriculture compared to 45 per cent in 1960.

The fall in oil prices in the 1980's forced the Lusinchi Government to diversify into non-oil products. But they continued trying to live as an island, protected from market forces with a short-sighted, subsidy-driven policy.

Agricultural credit was offered at 8.5 per cent, farm prices were kept high, producers paid no taxes and were given an 80 per cent discount on fertilisers and a preferential exchange rate for imports such as machinery.

By 1988 the Government was claiming an "agricultural miracle." The country had gone from producing less than 30 per cent of its food needs to more than 70 per cent. In fact, higher prices meant less food was being smuggled to neighbouring countries while much of the cheap credit went to buy

weekend ranches or flats in Miami.

The exercise failed to foster efficiency and subsidies cost more than \$1.5bn between 1984 and 1988.

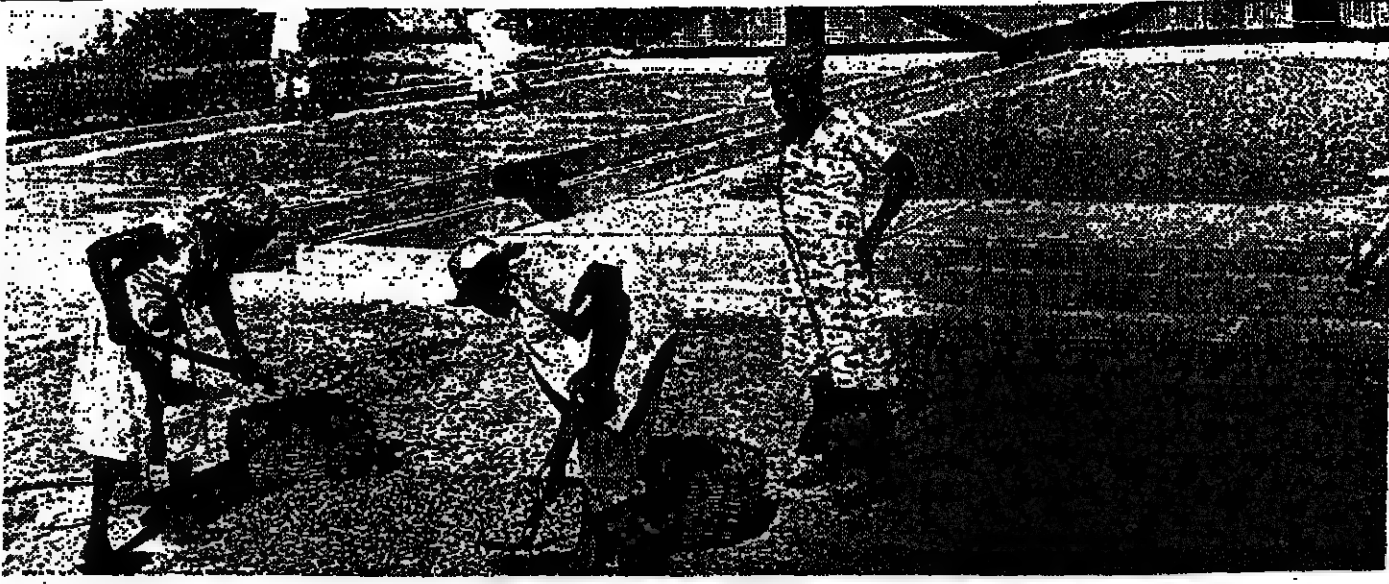
Last year, as part of the stringent economic adjustment programme of the new President Carlos Andres Perez to correct the fiscal and external deficits, the subsidies were mostly curtailed. Restrictions on agricultural imports are to be phased out by 1991 in accordance with a World Bank plan.

The political cost of such rationalisation is high. Subsidies protected consumers and the Government fears the consequences of linking prices at consumer and producer level. Last year, attempts at this provoked the country's first riots in 30 years.

President Perez realises that instead of his initial plan of shock treatment to open the economy and remove subsidies in the shortest possible time, he must balance agricultural price policy with the social effects of increased prices.

Livestock producers have been pushing for higher prices to offset increased production costs but the Government's lack of action has caused a wave of speculative price increases along the marketing chain, putting prices out of the range of many consumers and earning no more for the producers.

Food prices have been hit by inflation and stories abound in the press that dog food consumption is up by 30 per cent. A recent report by CAVIDEA, the Chamber of Food Industrialists, found that in the last two years the country's average nutritional levels have dropped to those of 1949. It attributes this to rising prices



Venezuelan cocoa is acknowledged as one of the world's finest in terms of blending and aroma

and says: "In 1988 the average Venezuelan had to use 70 per cent of his income on food."

Dr Jorge Schlageter, President of CAVIDEA, believes that the solution lies in changing diets to what the country is good at producing and reducing the number of middlemen. "It is time for the growers and producers to get together and end the situation where people in the agricultural ministry decide what we'll be doing three months down the line then four months on change it."

One of the clearest examples of how government interference has damaged agriculture is cocoa.

Venezuelan cocoa is recognised to be one of the world's finest in terms of blending and aroma and is used by many of the world's leading chocolate makers.

In the early 1970's the Government decided to get more value added by exporting semi-processed or finished products and provided incentives to companies utilising local raw materials.

Dr Schlageter's company Chocolate El Rey invested in a

new plant to take advantage of this. "All was going beautifully when overnight in 1980 the Government decided to change the price and created a marketing board with a monopoly on the buying and selling of cocoa. In order to compete on the international market and pay for the bureaucratic costs of the operation, the Government put up the price for local buyers."

This backfired and cocoa production fell from 20,000 tonnes in 1975 to 11,000 in 1988. It has since increased with processing companies such as Chocolate El Rey being allowed to grow their own cocoa.

So far the Government's agricultural strategy is unclear and 1990 will be a testing year for its commitment. Analysts estimate that the removal of subsidies will cause a fall in agricultural output by between 5 and 10 per cent, particularly in maize where production costs are high. Last year, agriculture provided 5.9 per cent of GDP, almost three quarters of which came from rice, maize, coffee, sugarcane, sorghum, plantains and potatoes.

Earnings have averaged \$200m compared to imports of \$1.2bn and there is plenty of potential for expansion. The climate is favourable and 80 per cent of the country's 95m hectares is said to be cultivatable but only 2.5m are currently used.

Venezuela is well placed for exports to the US and Europe. Apart from the traditional foreign exchange earners of cocoa and coffee the Government is encouraging the growth of plantations and tropical fruits in joint ventures with foreign companies.

Foreign participation has been made easier by decree 1200 passed in July 1986 which exempts agriculture and agroindustry from the most stringent applications of the Andean pact chapter on foreign investment.

Dr Eugenia De Armas, the Agriculture Minister, says: "Over the next five years we plan to rationalise agriculture so we produce more to export." He admits that a large problem is distribution and the lack of packing and testing facilities to meet international regulations. The country has only 100 miles of railroad and no integrated

slaughterhouses and packing units. He says the Government intends to increase silage facilities. The removal of price controls on many processed food products is expected to encourage the industry to increase its investments by more than \$2bn in the next five years.

However there are hindrances to making agriculture more efficient which the Government has yet to tackle. The end of preferential exchange rates put up input costs by 150 per cent. The biggest tractor company is re-exporting 400 of the 1,000 tractors it imported last year. More serious is the lack of manpower. Venezuela has a population of only 18m, 80 per cent of whom live in cities. It would take a large re-education campaign to persuade them to go to rural areas which they see as backward.

Up to now the labour gap has been filled by immigrants from neighbouring Colombia. One of the biggest ranchers, Mr Ivan Maldonado, explains: "The problem is we don't have the people to reform agriculture. The old farmers are too old and the young have never been in the rural areas."



Agricultural miracles don't come cheap: President Perez must balance policies with the social effects of higher prices

## THE GOLD SECTOR

## Fear of foreign exploitation holds back gold production

"IT WAS just as they show it in B movies," says Mr Jean Louis Branthomme, a French goldminer, who has lived in Venezuela for 10 years.

Fortunes were made and lost, life was cheap, home was a hammock and a pickaxe. Shanty towns were built from oil drums by bounty hunters. Bars and prostitutes sprang up overnight, then quickly disappeared. All that mattered was the search for the glint of gold. In the past few years Venezuela had its own Klondike-type gold-rush.

That should not be surprising. Venezuela is the land of El Dorado where over the centuries many have died tearing the jungle apart in search of fabulous wealth.

Recently the myth has shown signs of reality. Surveys carried out by the government in just a few areas in the south-eastern province of Guayana, show there to be 8,000 tonnes of gold, 5,000 of which could be extracted through surface techniques.

Mr Robert Kendrick of Monarch, one of two foreign mining companies in Venezuela, says: "There is so much gold here that anywhere else in the world with even half the levels would be besieged by big mining companies."

The reason why Venezuela is not is simple. Fear of foreigners exploiting national resources has kept tax on gold mining profits at 60 per cent and royalties up to 20 per cent while an immense web of bureaucracy must be negotiated to obtain concessions. This combined with the inevitable risk and high capital outlay has put off all but small miners, armed only with persistence and pickaxes and not registered on any tax lists.

Many, often illegal aliens, have made fortunes in recent years. But this is soon to change. The decline in oil earnings has made the financially strapped government eager to tap other resources such as gold with the help of foreign capital. In late 1988 the authorities changed the law on investments to invest foreign companies to invest in gold-mining without being part of a joint venture.

In December President Carlos Andres Perez also promised that the rate of tax on gold mining profits would be slashed to 35 per cent, a change expected in March when the mining law comes up before parliament. President Perez has already installed an official in the Mines Ministry to reduce the backlog of applications for concessions and streamline the procedure.

The President hopes to turn Venezuela back into one of the world's leading gold producers as it was until the discovery of large deposits in the Transvaal in 1886. Rusted metal name plates found in the jungle today show that mining in those days was mostly carried out by British companies.

The forthcoming changes are likely to spark off a new gold-rush by large companies rather than individual fortune hunters. Two British companies have positioned themselves on the ground, obtaining rights to exploit concessions in Guayana, in the belief that the legislation will change and that there is plenty of gold.

The first British gold company to appear in Venezuela since the gold-rush days at the end of the last century was Greenwich, which moved in five years ago. It is working on two private concessions and two joint ventures with the government, though it has yet

to start mining.

Mr Roger Silver, a director of Greenwich, whose son's thesis on El Dorado sparked off his own interest, believes there is \$25,000m worth of gold which could reasonably be produced over the medium-term.

Monarch Resources, the biggest mining operator in the country, moved into Venezuela in 1986 when increasing political tensions in South Africa encouraged them to look for an alternative source of gold supply. Monarch runs the only private mine in Venezuela, working in partnership with the government owned CVG and Venezuelan investors such as Banco Mercantil.

Last December they began processing a huge amount of tailings from El Callao, once the world's richest mines. Because of the inefficient methods of the past the tailings still contain considerable quantities of gold (around 1.34 gramme per tonne) which today can be extracted fairly easily. Monarch believes there are enough tailings to produce 688kg of gold per annum for the next eight years.

Monarch will also begin mining El Callao where records indicate the old mine contained grades of ore of up to 215 gramme per tonne; elsewhere in the world mining is profitably carried out with only four grammes per tonne.

Mr Fred Van Dungen, manager of Monarch's operation, is more excited by another of the company's concessions, La Comara at El Dorado, where preliminary drill findings indicate the presence of 670,000 tonnes at 20 grammes per tonne between 50m and 300m deep.

Monarch's sophisticated carbon in pulp operation is different to the methods of small miners or the illegal Brazilian garimpeiros, so much in the news for the ecological damage they cause and their threat to the Yanomami Indians of whom there are more in Venezuela than in Brazil where

their plight has been highlighted. The clampdown in Brazil has led to a large influx of garimpeiros into Venezuela.

The damage caused by such miners is evident just a short distance from the Monarch plant where claybanks are stripped of trees and permeated by a series of holes as if made by some strange animal.

That animal is man who digs holes with picks 25m deep or until he hits a vein and then carves underground caverns, working in suffocating conditions. Around El Callao about 120 have permits but authorities estimate 5,000 are mining.

Pedro, a Colombian, and his mother and brother have struck a vein, some 20m down, and take turns at being lowered by rope into the deep black well to scurry for ore until they can barely breathe. Recently they had a good week. Their two sackloads of ore contained about 20 grammes per tonne, of which the Brazilian millowner who refines it using mercury will take 40 per cent. The haul will have netted the family \$300 at a gold-buying agent in the nearby town. But this is rare fortune. Last

year Pedro's father was killed in such a hole.

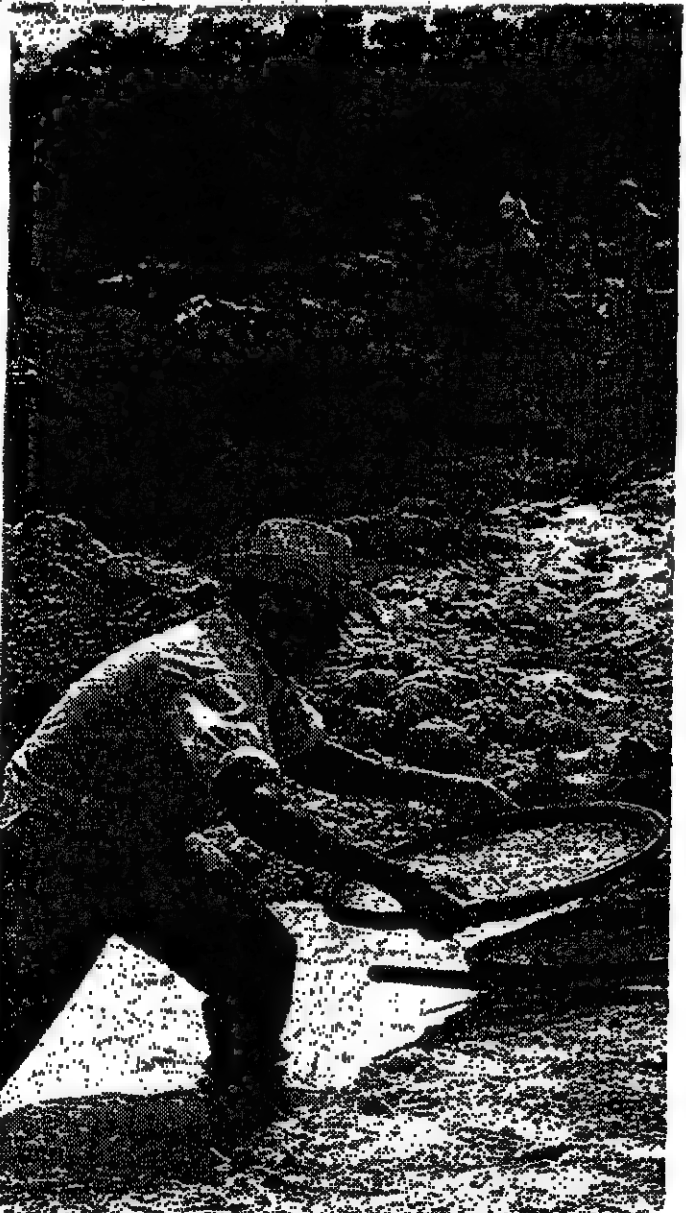
Such gold is often sold outside Venezuela at a premium often for drug laundering purposes. To reduce smuggling, estimated to account for more than 70 per cent of total output, in 1987 the Central Bank adopted a new policy of buying supplies from domestic miners at international prices.

Their purchases made possible the first official gold export of three tonnes worth \$47m in December 1987. Sales in 1988 leapt to 21 tonnes worth \$298m.

Of this only three tonnes were registered for tax and Mr Celestino Armas, the Mines Minister, said the actual production last year was 27 tonnes. This year less has come in because, whereas earlier anyone, even the garimpeiros, could sell gold to the Central Bank, the rules have been made stricter with the result that more is being smuggled and more small miners such as Jean Louis, forced out of business.

The forthcoming tax changes and liberalisation is expected to see an influx of big mining companies.

The government of President Perez, who ironically nationalised the gold industry in 1974, hopes to have really hit El Dorado by the end of the decade and be producing 250 tonnes per annum.



Most gold is extracted by individual, often illegal, miners

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## NON-OIL EXPORT FIGURES

- Venezuela's non oil exports reached a record high of \$3.0 billion during 1989, a 53% growth with respect to 1988. Private sector exports accounted for over one third of the total amount.
- Total exported items reached 2,172, increasing by 40% over the previous year. The number of companies that exported tripled during 1989.
- Expectations for 1990 are set for a target of \$4.0 billion, which will account for 30% of Venezuela's overall exports.

## FOREIGN TRADE INSTITUTE (ICE)

It is the official government agency that formulates, coordinates, assesses, planifies and promotes Venezuela's foreign trade policy.

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Por éstas y muchas otras razones, su primera cita con nosotros, en Venezuela, será el inicio de una sólida y rentable relación.





Robert Graham assesses moves to strengthen the economy

## High price of adjustment

AFTER A traumatic year of brutal adjustment, the worst imbalances have been removed from the economy and a sound base is being laid for sustained recovery. However, the adjustment process is far from complete and it will require both political perseverance and skilled management to lower inflation, juggle interest rates and exchange policy while holding off social unrest over declining living standards.

"This year will be a difficult year with high inflation," predicts Mr Pedro Palma, head of independent consultants, MetroEconomia.

Inflation has been higher than originally anticipated, but the broad short-term objectives of the Perez administration, introduced last February, are being achieved.

The public sector deficit has been slashed from 9 per cent to 1.7 per cent of gross domestic product (unofficial estimates are less dramatic); domestic savings have risen; exchange rate distortions have been ironed out; the current account has swung from a \$4.6bn deficit to a \$792m surplus and reserves have risen by almost \$1bn to \$7.4bn.

The price for this achievement has been a painful recession. According to Central Bank figures, the adjustment measures introduced last February forced a 3.1 per cent fall in GDP. Some economists believe the drop was over 10 per cent.

The private sector contracted by 12.6 per cent and construction activity fell back 30 per cent. The sheer abruptness of going into reverse cannot be over-emphasised: in 1988, in the final year of the Luisinchi government, the economy grew 8.3 per cent.

Tough though this medicine has been, President Carlos Andres Perez had little alternative when he assumed office a year ago. His predecessor allowed the country's external position to deteriorate to the point of precariousness by failing to curb imports and permitting a disastrous foreign exchange policy that drained reserves.

In the period 1986-88, Venezuela lost \$8.5bn in reserves through uncontrolled imports, subsidies that encouraged re-exports to Colombia and the Caribbean and because of an



Iron ore mining in the Guayana region: this sector has been given greater economic importance

artificially low bolivar/dollar exchange rate frozen at Bs14.50. The external account was affected by an unnecessarily proud approach to Venezuela's \$33bn foreign debt, insisting on the payment of principal and interest. Thus 40 per cent of export earnings were eaten up in debt payments.

Former President Luisinchi had sought to keep all sectors of society happy ignoring structural reforms or the problems that were accumulating. Credit was easy to obtain with negative interest rates and a false rise occurred in 1988 fuelled by the public sector deficit which rose over two points. Lower international oil prices contributed to the deterioration of public finances.

Corrective measures, especially a sharp rise in petrol prices, provoked on February 27 the most serious riots seen in Caracas' recent history. In spite of the shock waves produced by the bloody riots, the Government pressed ahead with an orthodox stabilisation programme. Apart from price readjustments and a tripling of interest rates, the main distortion ironed out concerned exchange rates.

The system of preferential exchange rates was eliminated

in favour of single rate fixed by the Central Bank after a hefty devaluation from Bs14.5 to Bs38 to the dollar. Such a sharp change in the parity is still being absorbed. The Government underestimated the extent of letters of credit outstanding at the time (\$6.3bn instead of dollars \$2.7bn) and several companies and banks have been badly hit by foreign exchange losses.

In order to cover the cost of the foreign exchange loss on letters of credit companies have raised prices more steeply than anticipated, and this has contributed to the cost-led inflationary spiral. Inflation at year-end was running at 80 per cent per year.

Because the state generates more than 85 per cent of all foreign exchange through control of the strategic oil and aluminium sectors, devaluation automatically brought extra bolivar revenue.

This was an important element in helping to cut the public sector deficit last year. Public spending was also lower than expected due to delays in the preparation of social relief programmes. Meanwhile treasury revenues were up 122 per cent.

Economic activity is expected to remain depressed at

least until the last quarter of this year and perhaps longer. Many manufacturers are still sitting on large inventories, having been hit not merely by the drop in domestic demand but by the disappearance of Caribbean and Colombian demand encouraged by the previously low prices. For those companies producing consumer goods and foodstuffs, the latter market accounted for up to 20 per cent of sales.

Unemployment, put at 9 per cent by the Government, is believed closer to 14 per cent with another 40 per cent under-employed. Some new employment will come from Government public works programmes and new investment.

These include the tight company cash flows and high unemployment is expected to moderate wage demands.

There are signs companies outside the state sector cannot afford to pay the 25 per cent wage increase decreed by the Government at the end of the year. Given that pressure on prices will be lower inflation should come down to below 50 per cent in 1990. The Government hopes that when new trade liberalisation measures come into force in March, this will have a positive impact on imports.

Imports are likely to pick up from last year's low of \$7bn, stimulated by a 7 per cent real increase in public investment. However, the rise of the trade surplus should remain above \$4bn since oil earnings will rise slightly to \$8.4bn and non-traditional exports will continue their modest expansion.

The overall balance of payments picture will be determined by the outcome of negotiations with the banks on \$20bn of commercial debt. An agreement is unlikely before mid-year. Last year debt payments totalled \$5.5bn (\$2.5bn amortisation and \$3bn in interest). This outflow was offset by new external resources of Bs2.9bn. Even without an agreement with the commercial banks Venezuela is counting on the inflow of \$1.2bn from the IMF. With the balance of payments capital account in balance, reserves could reach \$9bn or more at year end.

The Government's determination to follow through with short-term corrective measures will have a large impact on President Perez's pursuit of lasting changes. The economic team headed by Mr Miguel Rodriguez, the Planning Minister and including Mr Pedro Tinoco, president of the Central Bank and Mr Moises Naim, the Investment Minister, is committed to the free market.

Their aim is fourfold: ● Reduce the role of the state through extensive privatisation and cutting the bureaucracy. ● Deregulate to achieve greater efficiency and competition. ● Expand the role of foreign investment. ● Shift the economy away from its oil dependency by encouraging new export-oriented industries and ending the import substitution model.

Privatisation has yet to gather momentum. The Government wants to transform the Venezuelan Investment Fund into the instrument for carrying out privatisation. The Fund was conceived in the 1970s oil boom as a vehicle for investing surplus income in strategic sectors. Overspending and the debt crisis have rendered it obsolete and the Fund's reserves have been raided. If its metamorphosis goes ahead this year, there could be no more ap symbol of economic change.

The Government has rewritten the investment laws opening up the country, but foreigners need to be convinced that the Government is really committed to a market economy.

The most immediate test of how much Venezuela is capable of change will come next month when import tariffs are due to be cut from 80 per cent to 50 per cent and when export subsidies are reduced. This will be the first competitive wind faced by local companies.

## PETROCHEMICALS

# Natural gas sparks ambitious expansion



The petrochemical industry is expanding: Olefins plant in the western state of Zulia which is increasing production capacity

PETROCHEMICALS, once viewed as a weak adjunct to Venezuela's prosperous petroleum industry, is in the midst of an ambitious expansion programme that will raise production capacity from 3.2m tonnes per year to nearly 10m tonnes per year by 1995.

This expansion, funded by both public and private capital, is being carried out by Pequiven (Petroquímica de Venezuela S.A.), the country's largest petrochemical producer and a wholly-owned subsidiary of the national oil company, PDVSA.

Pequiven's goals are several. It aims to take advantage of Venezuela's large reserves of natural gas as a base for making a wide range of petrochemical products that are competitive internationally.

It wants to satisfy domestic demand for petrochemicals and fertilisers, and develop new sources of export revenue from products such as MTBE (an additive for petrol), methanol and ammonia.

The company - alone or as a partner with international and Venezuelan investors - is building several new plants in Venezuela. At the same time, it is at various stages of negotiations involving a dizzy array of other projects.

Pequiven is building a 500,000 tonne per year MTBE plant at the Eastern Petrochemical complex in partnership with ENI's Ecofuel, and a 70,000 tonne per year joint-venture polypropylene plant with Mitsui at the Zulia-El Tablazo complex in the west.

The Venezuelan company is expanding an existing plant in Zulia, building a new facility (\$50,000 tonnes per year of ethylene and 130,000 tonnes per year of propylene) and will erect plants to produce chlorine, caustic soda, urea and ammonia and to mix fertilisers.

The latter projects are fully owned by Pequiven. In addition, Pequiven is carrying out a number of other projects with local and international partners to produce ethylene oxide, ethylene glycol, styrene, low and high-density polyethylene, isopropanol, acetone, PVC, PVC, ammonia, methanol, propylene and polypropylene.

As well as Ecofuel and Mitsui, foreign equity partners in Venezuela's petrochemical sector include Cof Chimie, Veba Oel, Olin, Shell, Dow Chemical and investors from Colombia.

Three important Venezuelan groups - Grupo Zulia, Industrias Venoco and Corimon, have substantial stakes in the petrochemical sector, and possess extensive experi-

ence in chemicals and petrochemicals.

Venezuela's largest beer producer, Polar, plans to participate in an ammonia project with Pequiven and Norak Hydro. Some large petrochemical projects that were announced under the last government, which ended a five year term in February 1989, are still being negotiated.

These delays were mainly caused by uncertainty over a change in government and the new economic policies that might emerge. The year-old government of President Carlos Andres Perez has cleared up many doubts by eliminating all controls on foreign exchange, liberalising foreign investment rules and generally moving toward a free market economy.

The administration made it clear that it was interested in moving ahead with the petrochemical expansion programme. In recent joint ventures, Pequiven has taken a maximum of 49.4 per cent of equity, but it may opt for a smaller share in future deals.

Pequiven wants the advantage of obtaining capital from international partners and is interested in securing their technology and gaining access to foreign markets. In spite of

companies, where Pequiven is a partner, are to invest another \$500m in Venezuela.

Last year, Pequiven signed agreements with international concerns covering several new projects, including construction of a \$200m methanol plant (\$60,000 tonnes per year) in Venezuela with Ecofuel as a partner; another methanol plant (\$50,000 tonnes per year) costing \$265m with Mitsubishi; use of Borecht technology for a new plastic facility, and construction of a \$120m styrene monomer plant (150,000 tonnes per year) in partnership with Dow Chemical and the Grupo Zulia.

Venezuela's petrochemical sector was not always a money-maker or an attractive target for foreign capital.

Prior to 1978, when PDVSA took over the industry and set up Pequiven, the petrochemical sector was controlled by the Venezuelan Petrochemical Institute (IVP), a government-owned entity that had accumulated hundreds of millions of dollars in losses.

For a variety of reasons - mostly political interference - and a cumbersome operating structure - the IVP was unable to run its most important plants with any degree of efficiency. The IVP staggered along for years until President Perez put the industry under the full control of PDVSA's professional managers, and allowed it to function as a commercial entity.

In what is a stunning success story for Latin America, Pequiven put the industry's complicated plants in full operation, straightened out its finances and began making steady profits in 1984.

Pequiven's main problems are coping with the growing pains inherent in any large expansion and managing a big annual deficit derived from a government policy of selling fertilisers to Venezuelan farmers at far below international prices.

The Government compensates the industry for losses in the fertiliser business, and has pledged to phase out the subsidy over the next several years.

Joe Mann

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## VENEZUELA 6

## OIL SECTOR

# The exception to an unenviable record

THE COUNTRY'S political leaders have achieved an unenviable record. They have badly mismanaged almost every important sector of the national economy. But there is a striking exception.

Since the Venezuelan government nationalised the petroleum industry in 1976, successive administrations have allowed it to be run by professional managers and have avoided gross interference in its affairs. As a result, Venezuela's national oil company, Petroleos de Venezuela S.A. (PDVSA), is strong, profitable, well-managed, and ranks as one of the most important concerns in the world petroleum business.

Last year, according to official sources, PDVSA received \$9.4bn from exports of crude oil and refined petroleum products, up approximately \$1bn from 1988. No figures have been released on 1989's net earnings, but the company had a net profit of \$1.02bn in 1988 on total income of \$8.64bn and is expected to show substantial profits for last year and onward.

In 1989, the company reported crude oil reserves of close to 60bn barrels, the largest in the western hemisphere. Crude oil production, excluding condensates and natural gas liquids, was said to be 1.62m barrels per day (b/d) last year, and is projected to rise to 1.95m b/d in 1990.

Crude oil production potential was put at 2.85m b/d, but this level of production could not be sustained for a long period of time under current conditions since many of Venezuela's oil fields are old.

The company expects to have 47,000 employees by the end of this year, including 20,000 in the petroleum and petrochemical sectors, up from 45,069 in 1988.

PDVSA has changed dramatically since it took over foreign oil concessions in 1976. At that time, the company was mainly a refiner and exporter of residual fuel oils. It was a company with no overseas operations and a relatively small number of international clients.

More worrisome was that it had dwindling reserves of light and medium crude oil. Thanks to sound planning and substantial investments, PDVSA strengthened its resource base at home and converted itself into a diversified international energy company.

It found and developed large,



new reserves of light and medium crudes, changed refining patterns so that it could export more high-value light products and expanded its client base. In 1983, PDVSA began an ambitious programme of overseas investments in oil refining and distribution systems aimed at securing market shares in the US and Europe.

The company is a 50-50 partner in Rubi Oel, an oil and petrochemical company in West Germany, and in Sweden's Nynas Petroleum. PDVSA has built a strong presence in the US, its most important market.

The Venezuelan company owns Citgo Petroleum a US refiner, is sole owner of Champlin Refining in Texas, and a 50 per cent partner - with Union Oil of California - in Unoven, located in the Midwest. The company leases a former Shell refinery from the government of Curacao.

This means that PDVSA has about 1.5m b/d of refining capacity outside Venezuela, plus 1.2m b/d at home. These overseas holdings have been very successful. Moreover, PDVSA has diversified into coal and is marketing a new product, called Orimulsion, that is developed jointly with British Petroleum.

Orimulsion, sometimes called liquid coal, is an emulsion of bitumen, water and chemicals which competes with fuel oil used in electric power companies and other industrial sectors. It is cleaner than coal, can be transported and stored like fuel oil, but is cheaper.

Bitumen for Orimulsion is obtained from Venezuela's Orinoco Belt, the world's largest accumulation of bitumen and extra-heavy petroleum. The company is carrying out an

investment programme that calls for outlays of \$15.8bn up to 1995. The company's investment plan and product diversification are intended to keep PDVSA in a flexible position in international markets, and increase its ability to respond to market shifts.

The Government prefers not to talk publicly about Orimulsion, but it plans to market large volumes over the next few years. If successful, it could provide substantial new income.

Venezuela calls Orimulsion a non-conventional hydrocarbon product and does not include bitumen production within its OPEC quota. Only relatively small volumes of Orimulsion have been exported so far, but as sales increase, Venezuela might face problems from some of its OPEC comrades.

In other areas, Mr Celestino Armas, Minister of Energy and Mines, says the goals of the investment programme are:

- Raising proved reserves of crude oil to 70bn barrels and increasing production capacity to 3.5m b/d by 1995.
- Increasing domestic oil refining capacity by around 400,000 b/d while continuing to stress the processing and export of high-value, light products such as petrol and kerosene.

- Lifting coal production to 5m tonnes per annum.
- Raising petrochemical production capacity to nearly 15m tonnes per year.

PDVSA has moved aggressively to acquire petroleum storage depots offshore, thus effectively blocking out some unwanted competition from other oil companies. The company recently agreed to pay about \$100m for a mothballed Chevron refinery in the Bahamas. This gives the company 20m barrels of additional stor-



Venezuela's petroleum exports this year are expected to reach more than \$10bn, up from \$9.4bn in 1988

age capacity in the Caribbean. PDVSA also bought an oil storage depot in Bonaire last year and controls tank facilities at the refinery it leases from Curacao. PDVSA's oil storage capacity outside Venezuela, including the Bahamas refinery, is now about 100m barrels. Mr Armas said recently that PDVSA will buy new tankers to enlarge its fleet of 19.

A new element in Venezuelan oil policy involves foreign investment. The Government of President Carlos Andres Perez has said that it is interested in working out agreements with international oil companies in upstream (exploration and production) and downstream (refining and marketing) activities within Venezuela.

This is a departure from past policy. When Mr Perez was President of Venezuela from 1974-79, he executed the oil

industry nationalisation. Since then, PDVSA has only been allowed to run joint ventures with foreign partners in the petrochemical sector.

However, the Government realises that it does not have the money to push ahead with all the new exploration and production programmes it has planned, or to develop several costly new projects in oil refining and natural gas that will serve export markets.

With PDVSA's excellent record as a partner in overseas ventures and its sound financial standing, it should have no trouble finding partners for a variety of new ventures at home. Shell and BP are among several international companies that have been discussing joint-venture projects with the Venezuelans.

However, potential investors point out that there is at least one roadblock: tax legislation takes a heavy share of

PDVSA's profits. If foreigners are to invest large sums in the domestic oil and gas sector, this tax burden must be reduced.

PDVSA's does have problems. One serious long-term difficulty is Venezuela's domestic market, where PDVSA is making a loss due to artificially low retail prices for refined products.

Governments in Venezuela have generally been reluctant to raise domestic fuel prices to avoid a negative political reaction. As a result, prices for many years have been far below international levels, and PDVSA has been suffering increasing financial losses in this area.

Last year, its loss on the domestic market was over \$36m. In early 1989, home prices for refined products and natural gas were raised by an average of more than 100 per cent as part of a general

economic reform programme. Higher petrol prices sparked riots and looting last February that left around 800 persons dead. Prices today, however, remain very low in international terms due to devaluation of the Venezuelan currency. A gallon (US) of high octane petrol, for example, costs the equivalent of 36 cents.

In spite of fierce political opposition to higher fuel prices, the Government seems intent on making regular increases in order to cut the industry's losses.

Another area of concern is the temptation of politicians to meddle in the industry's operating affairs. The Government is legally responsible for setting oil industry policy. PDVSA and its subsidiaries are charged with implementing this policy. But sometimes, the lines of authority are blurred. For example, PDVSA recently agreed to purchase

the Southland Corporation's 50 per cent holding in Citgo Petroleum for over \$850m, an operation obviously approved at the highest levels of government.

At the same time, however, President Perez announced that Venezuela will sell 50 per cent of Citgo. Such statements, which sometimes are intended for home consumption, call into question the policy-making ability of the executive branch and do no good for PDVSA, which will some day try to sell half of its Citgo shares at a profit.

PDVSA is in need of a pruning. Originally, PDVSA was set up as a parent company to manage the oil industry's main operating units, Corpoven, Maraven and Lagoven, as well as a number of other subsidiaries. The plan was to have a staff of about 300 at the parent company, but PDVSA today has become a much larger bureaucracy.

## Christina Lamb on an environmental approach that still fails to produce results

# Policy promises fail to materialise

THERE IS something odd about a country with 130 ecology groups for the protection of everything from disappearing forests to endangered species and Indian tribes yet which has litter everywhere while the complete lack of sewage treatment plants has caused its two largest lakes to silt up.

Venezuela, on paper at least, has a long conservation tradition. It was the first in the region to set up an environmental ministry in 1977, helped by the world bank. Its first national park was created in 1937 and today there are 32 covering 12 per cent of its territory. Venezuela dropped a programme to develop its Amazonian areas in the early 1970s after reports showed the damage it would cause to the forests.

Last year there was an outcry when the film-maker Steven Spielberg wanted to shoot some of his film *Arachnophobia* on top of a tepal, a strange flat topped geological formation almost unique to Venezuela with a fragile ecosystem to which 75 per cent of the plants are endemic. After intense lobbying a small crew was allowed in but conservation groups felt even that was too much and set a bad precedent.

Venezuela has much to protect though it has had less publicity than other countries in the region. Its territory contains a wide range of ecosystems - high mountains, seasonally flooded plains, mangroves and marine coastal wetlands. Some 15 per cent of the world's bird species are found only in Venezuela. It has

more varieties of mammals than Africa south of the Sahara, and more species of plants than US and Canada combined.

The statute books are a model of tough regulations. Last year the ministry issued 40 decrees to protect natural resources setting forestation limits, creating more reserves, and putting a blanket ban on all mining in the Amazon region. Dr Enrique Comenares Finol, the Environment Minister, says: "We would rather have an environment for the future than make quick money by developing mineral resources in these areas".

Fine words but the problem is implementation. At Puerto Cabello, sulphuric acid and paper plants spew noxious emissions into the sky and sea which is an ugly brown. In spite of regulations on emissions and safety, 10 years ago there was a large mercury spill. Dr Glenda Marina at Fudena, one of the oldest conservation groups, says: "On paper we are one of the best but sadly we have no record for implementing".

Illegal goldmining is on the rise, particularly since the clampdown in Brazil. Estimates indicate that up to 50,000 *garimpeiros* are destroying the forest, silting rivers by washing soil and contaminating animal life by using mercury to shift the gold. The National Guard have set up border patrols but the huge distances and difficult jungle terrain make it hard to police.

The Government has tended to think it enough to declare an area "protected" without either properly managing it or attempting to renew its resources.

Venezuela's low population density and lack of industrialisation have prevented environmental problems of acid rain and river pollution. But Dr Aldemaro Romero, the founder of BIOMA, one of the biggest conservation groups, says: "We have already lost 25 per cent of our natural vegetation".

Many conservation projects initiated during the oil peak of the 1970s have since been cut back or terminated. The fear is that as financial problems force the country to diversify into non-oil areas such as increased industry, mining, tourism and agriculture, environmental problems will spiral. Dr Ivan Maldonado, a leading rancher believes that progress in these areas can be compatible with environmental protection. His land is in Los Llanos, the plains north of the Orinoco. Recent agricultural expansion in this area, has damaged the environment with excessive use of pesticides and

changes in the water regime, while overhunting has almost wiped out some species such as Orinoco crocodiles and Amazonian river turtles. The sale of their hides while forbidden in Venezuela, raises high prices in Colombia.

Dr Maldonado set up a system of dams and dykes to keep water flow even over the seasons and turned much of his ranch into a reserve, preserving animals such as the chiguire, the world's biggest rodent, which was almost wiped out but now numbers 40,000. Running the reserve has been good for business. Chiguire are fast breeders so can

be sold, and there is a new source of income from tourists. Other wealthy farmers are copying his example.

Environment is not just a middle class concern. In Paraguaná peninsula where the main activity is goat farming, three local communities were so worried about the destruction of their last remaining forests that they handed over the land to BIOMA and refused mining rights to a company which had discovered graphite, in spite of lure of jobs and money.

A Critical Areas programme to "preserve the last of the least" was set up with locals

patrolling to stop deforestation or grazing.

The difference today in these reserves is remarkable - crossing the boundaries one enters a new world of rare parrots, crimson and orange birds, orchids and flowering cactuses, strange limestone formations among which giant sloths and armadillos once stalked.

This shows that Venezuela's environment can still be saved, in spite of its fiscal problems. It is a manageable size and Dr Marina says: "There is enough information available now for us to diversify in ways which do not greatly damage the ecosystem".

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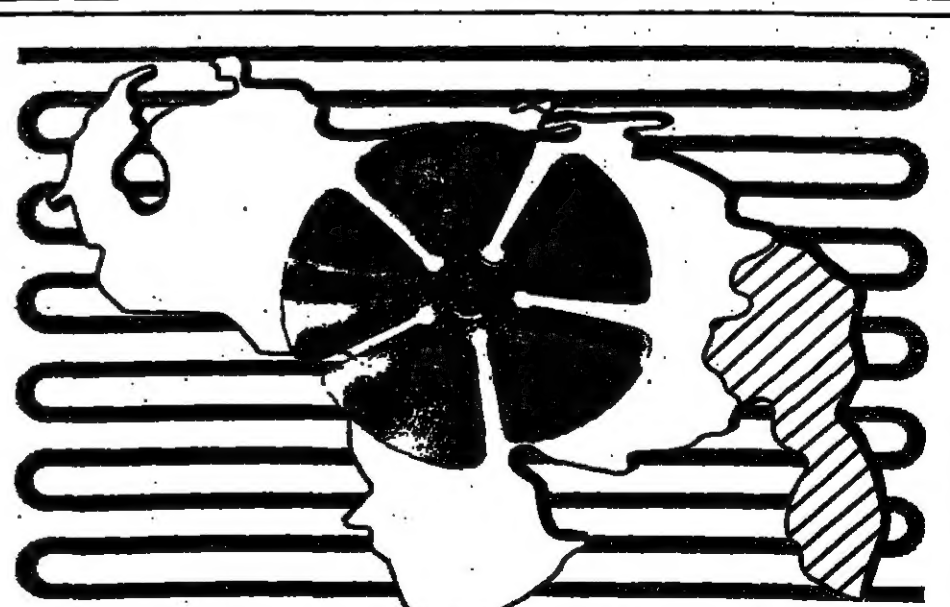


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## VENEZUELA 7

## POWER

## Mix of public and private

THE UTILITY companies anticipate a breathing space of a few years before large-scale hydroelectric and gas-fuelled generating projects will be needed to meet renewed demand for electric power which has fallen during the recession.

Under new rules to encourage foreign investment, international companies may find new opportunities to participate in the development of Venezuela's energy generation, transmission and servicing sectors.

The electric power industry is a barometer of how extensively the country's economy is opening up to privatisation and foreign investors. Venezuelan consumers enjoy one of the best electrical energy services in Latin America served by a mix of private and public electric utility companies. Brownouts (when companies lower output to meet high levels of demand) and electrical surges that cripple other Latin industries are seen infrequently in Venezuela.

Dominant in the electric power industry are the private La Electricidad de Caracas, serving the capital's 5.1m subscribers; the monopolistic state company Cadefe, serving 82 per cent of national territory with 1.7m subscribers; and Edelca, a subsidiary of the state-owned conglomerate CVG, which is responsible for electric power generation in

Part of the new interest in cost control has been forced on state-owned companies since the Government has sought to limit deficit spending as part of an agreement with the International Monetary Fund.

A long-overdue electricity rate increase was authorised beginning April 1989, and all utilities are making monthly adjustments in their rates.

With a ceiling on rates and less chance to dip into the treasury to cover inefficiency, government companies have increased incentives to control their expenses.

Cadefe, C.A. de Administración y Fomento Eléctrico, announced in February a large restructuring programme that breaks up its operations into a headquarters company, a power generation and transmission company, four regional services and distribution companies, and a division to oversee the Urbante Caparo hydroelectric complex.

The rest of the responsibilities of the complex, which includes projects to regulate water levels in the central flood plains and rivers, is to move to the Environment Ministry. With this goes 35 per cent of Cadefe's outstanding debt, which totals \$1.4bn.

Mr Alilio Castillo, president of Cadefe, said that from the utility's day-to-day operations, there were "zero criteria for cost savings." With rate increases, the company needed to change its focus from developing capacity and installing transmission lines to providing reliable and efficient service to customers.

The utility, founded 31 years ago to electrify most rural and urban areas, has brought electric power to every town with more than 500 inhabitants. It has raised its installed capacity twenty-two fold to 4,650mw, increased the number of subscribers eight times, to 1.7m (reaching an estimated population of 10m), and more than quadrupled its workforce to 14,000.

With this growth have come high operating costs. Putting social democratic principles into practice, Cadefe delivers electricity to 483,899 low-income subscribers who qualify for a special rate of 50 bolivars (\$1.15) every two months. Prior to recent rate increases, high-level individual consumers had cheap energy costs, averaging \$23.00 per month, with air conditioning and other appliances running at full blast.

For 1988, Cadefe reported a net loss of \$7.8m on an energy sales of \$191m. Beaten by complaints of excessive charges to subscribers, improper application of rates, and negligence in reading metres, Cadefe has hired three well-known accounting firms to audit their billing and collection services.

Mr Castillo, an engineer with extensive experience in public and private sector management posts, has based the restructuring plan on the model of the state-owned oil company PDVSA, where a parent company oversees the activities of several operating subsidiaries.

Short-term plans include a joint-venture company with a foreign partner to oversee the maintenance and refurbishment of power transformers and distribution systems. Cadefe will be profitable and self-financing by April 1991, according to Mr Castillo. Over the medium term, Mr Castillo sees privatising certain sectors of high-tension transmission and establishing 300mw combined cycle installations, run privately but incorporated into existing infrastructure.

The BOT (buy, operate and transfer) model where foreign investors set up, operate and later transfer companies to Venezuelan ownership, holds particular appeal, he said. Asea Brown Boveri, General Electric (US), Westinghouse, Siemens and Japanese companies headed by Mitsubishi are suppliers to the electric power industry. Whether the startling turnaround of this large company can be achieved will be a good indicator of how seriously the country's year-old government works at putting the economy on a healthy footing.

The transformation of Cadefe should provide ample opportunities to show that the Government can replace rhetoric with action, and permit an important dose of privatisation and foreign investment.

Ann Charters



Henrique Machado Zuloaga: head of Sivena

## PROFILE: head of the country's largest private steel producer

## Forging a new work ethic

WHEN communists attacked the nation's leading industrialists and branded them as enemies of the masses, the Machado Zuloaga name was frequently invoked.

The Machado family came to Venezuela from Portugal around 1790 and the Zuloagas arrived from the Basque region of Spain in 1920. Both groups built small industrial concerns into prosperous businesses which formed the base for the family's fortune. But for Mr Henrique Machado Zuloaga, wealth and social stature hold far less importance than the need to work as hard, or harder, than anyone else, and to help Venezuela's social and economic development.

Mr Machado, tall, lean and an active polo player at 59, was trained as a civil engineer at Venezuela's Central University and went on for advanced studies in other areas at the University of Paris and the London School of Economics. In 1962, Mr Machado joined Sivena S.A., the country's

largest private sector steelmaker, where he has spent most of his professional life.

He is chief executive of Sivena and its subsidiary companies, a board member at a large paper producer, director of a variety of business and community groups and one of Venezuela's leading proponents of responsible capitalism.

The fact that Mr Machado is head of Sivena has had much less to do with his family's shares in the company than with his ability as an executive. Sivena is actively traded on the Caracas stock exchange and regularly provides its 3,500 shareholders with cash and stock dividends.

Mr Machado runs a complex, capital intensive business in a country where changes in economic conditions and government rules are extremely difficult to project.

Sivena consistently has been a profitable company. During its last fiscal year, it weathered the start of a recession and absorbed substantial foreign exchange losses caused by a currency devaluation and an abrupt change in government rules covering foreign debts of private companies.

For the year ending September 30, 1988, the group recorded a net profit of \$21.8m on income of \$368m and its local currency profits were 35 per cent higher than in the previous fiscal year.

Exports last year were \$107m, and are projected at over \$180m for 1990. Mr Machado has led the Sivena group's diversification from basic steel lines into a wide range of products for construction, the automotive industry and other sectors. He managed large investments in new plants to serve the petroleum industry, new capacity for special steels and a facility for making iron ore briquettes.

Sivena has set up successful joint ventures with international companies, such as TRW and Dana, and has developed export capacity in specialised

products that will be more important to the company's performance.

Sivena has worked hard to improve quality and productivity. Mr Machado pointed out that the company's diversified product lines allow it to react quickly to changes in domestic and overseas demand, and make it less dependent on the performance of one or two sectors, such as construction and autos.

He noted that Sivena enjoys competitive advantages due to low-cost electric energy and natural gas, local deposits of high-grade iron ore, the use of advanced technology, an experienced workforce, and a good geographical location for reaching markets in the US and Europe.

He is modest about his own contributions to making Sivena a strong and flexible industrial group, and prefers to give much of the credit to his executive team.

Joe Mann

## Stephen Fidler on the uneasy relations between Venezuela and its foreign commercial creditors

## Tough talking Perez angers the bankers

RELATIONS between Venezuela and its commercial bank lenders have long been poor. At the root of it is the perception among commercial bank lenders that Venezuela's debt predicament was an avoidable problem largely the result of poor economic management by successive governments. When private wealth held abroad by Venezuelans is taken into account, many estimates suggest the country is a net creditor.

From the point of view of the government of President Carlos Andrés Pérez, who has just presided over a year of sharp economic contraction in the economy, bank lenders should be seen as sharing some of the sacrifices to pull the economy through its difficulties. The political reasons to insist on such sacrifices from banks were, if anything, intensified by the food riots of February last year. Caracas wants banks to write off some of their loans.

The country, which up until late 1988 had been one of the few in the region repaying principal, had by the autumn fallen more than \$1bn in arrears to banks. Those arrears were cleared up after leading banks agreed an interim loan of \$600m in September. But the talks now taking place on a comprehensive debt restructuring come without Venezuela having made an interest payment since September, a point which has not kindly disposed at least some bankers to Caracas.

Others are hoping issues such as the controversial purchase announced in November by Petroleos de Venezuela, the state hydrocarbons concern, of the 50 per cent it did not already own of the US company Citgo Petroleum, will be forgotten for long enough to allow a restructuring deal to be struck. That purchase cost \$675m.

Relations between commercial banks and the International Monetary Fund have also come under strain because the Fund agreed to lend to Venezuela last year even as the country was building arrears with commercial banks. Some bankers believe there has been tacit encouragement of the arrears by the Fund.

Money from the IMF, which has agreed to lend Venezuela \$4.6bn in an extended fund facility (EFF) over three years, and the World Bank, which also agreed to make \$750m in loans, is expected to finance debt or debt service reduction in the restructuring. The use of official funds in this way was first envisaged under the new debt initiative launched last March by the US Treasury Secretary, Mr Nicholas Brady.

Mexico is close to completion of a Brady-type agreement, and so is the Philippines, while Costa Rica has also negotiated such an accord with its leading commercial banks. All three have been different.

Venezuela could well be next in line and its accord looks as if it will be as different again. It could set aside \$1.2bn from the EFF, as well as a further \$700m from the fund. Some \$200m of the World Bank loans could also be set aside as well as a further pool from the World Bank.

The banks, which do not want the deal to involve the coercion on banks that some saw at work in the Mexican package, have suggested the debt restructuring include three options: new loans, a buy-back of debt for cash, and the exchange of debt for collateralised bonds carrying some guarantee, so-called defeasance. They are keen for debt-equity conversion programmes to continue.

At the time of writing, the banks, which are led by Chase Manhattan, await a reply from the Venezuelan government, which has over the past year become somewhat less assertive about the extent of debt forgiveness it wants to bring out of the banks. However,

some banks have objected to earlier Venezuelan proposals that it pledge some of its oil and gold receivables on bonds in a defeasance option. They think that would inhibit the country's repayment ability on the rest of its debt.

According to figures from the World Bank, at the end of 1988 commercial banks were owed about \$26.5bn of the country's \$47.7bn outstanding debt. Long-term debt likely to be covered by any agreement with banks amounted to \$21.7bn.

The Venezuelans are seeking, with the support of the IMF, about \$1bn a year from the commercial bank agreement, a figure which bankers believe could come down significantly at least to \$600m-\$700m, particularly in view of the rise in the price of the country's main export, oil. This has helped build liquid foreign exchange reserves to about \$3bn, from about \$250m at end-1988, it is believed, not counting a further \$4.2bn of gold reserves.

On top of this, the Inter-American Development Bank, with its newly-enlarged capital base, has said it will lend Venezuela \$2.5bn over four years to support the government's economic reform programme.

Mr Andrés Pérez has surprised those familiar with his free-spending 1970s administration with his steady pursuit of economic orthodoxy. But he has coupled that with tough rhetoric on foreign debt.

Apart from the bankers' emotional dislike to conceding debt forgiveness, there are general concerns about whether Venezuela is an appropriate candidate for debt reduction. Venezuela has been closer to "voluntary" borrowings in the international market than most of its neighbours and a Brady accord would, in the opinion of some, delay a return to normal relations with its external creditors and investors.

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Leopoldo Suarez Figuerola, head of CVG: manages hydroelectric power companies

the heavy industry centre of Guayana. A number of small private and state companies completes the utilities line-up.

The industry, ostensibly subject to Ministry of Energy and Mines policies, has been subject to little co-ordination by the ministry. As a result of the power companies' initiative and planning, the country has been integrated into a national grid since 1987 to minimise electric power failures.

The grid, known as OPSIS (Operation of Interconnected Systems), regulates the flow of electric power from Edelca's hydroelectric power dams in the south-eastern part of the country to high demand areas and joins with Cadefe's generating system to reach as far west as Maracaibo.

From OPSIS in Caracas, it is possible to channel increased electrical flows anywhere in the country that has peak demand, a power outage or a shutdown of its normal energy source. With Venezuela's installed capacity at about 18,000 megawatts (mw), the country is well ahead of demand.

Excess capacity means that negotiations on electric power sales to Guyana and Colombia have a good chance of success. Hydroelectric projects planned on the Caroni river in eastern Venezuela could have their construction schedule lengthened since a 9 per cent increase in demand this year and another peak of 13 per cent in 1993 were planned to meet aluminium plant openings which are expected to be delayed.

With the pace of projects slowed, the electric energy sector has time to analyse the cost effectiveness of its generating plants. State-owned petroleum companies are slowly converting from liquid fuel-powered generators to gas-fuelled plants, and eventually will hook up with the national grid.

This will free petroleum for export and utilise largely untapped, extensive gas reserves as well as gas now burned off. Second and third stages of the Urbante Caparo hydroelectric complex high in the Andes are likely to be abandoned or delayed several years as the project is very costly for its megawatt yield.



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## RESERVES AND RESOURCES

Proved oil reserves: 58.5 billion barrels  
Proved natural gas reserves: 102 trillion cubic feet  
Resources in the Orinoco Belt: 1.2 trillion barrels of heavy oil and bitumen  
Coal resources in western Venezuela: 6.053 billion metric tons  
Potential production capacity for crude oil: 2.6 million barrels/day

## DOWNSTREAM JOINT VENTURES

As part of its global marketing strategy Petroleos de Venezuela, S.A. (PDVSA) has developed an international downstream investment program initiated in 1983. In its quest to enhance its degree of vertical integration, the Venezuelan oil industry has entered into several joint ventures with well-established companies in the United States and Europe, which have appropriate downstream operations and provide secure market outlets for products derived from Venezuelan crudes. Moreover, through these joint ventures a reliable and secure supply of energy is assured to final consumers in these countries backed by Venezuela's huge crude reserves.

In the United States, the industry owns total equity in CITGO Petroleum Corporation and in Champlin Refining and Chemicals Inc. In 1989, The Uno-Ven Company, a joint venture with Unocal Corporation, was established. This company operates a refinery in Lamont, Illinois, and distributes and markets petroleum products in the midwestern region of the U.S.A.

In Europe, the Venezuelan oil industry has a 50 per cent participation in Ruhr Oel GmbH, a joint venture with Veba Oel AG of West Germany. It also holds 50 per cent of the equity in the Swedish company AB Nynäs Petroleum, a joint venture with Finland's Neste Oy which recently acquired the shares formerly held by the Axel Johnson Group of Sweden and the Swedish Investment Bank.

## PETROCHEMICAL EXPANSION PLAN

As part of a continuous effort for diversification, the industry has launched an expansion plan for its petrochemical facilities in Venezuela. The plan, developed by Pequiven, PDVSA's affiliate in charge of the petrochemical industry holdings, calls for a four billion dollar investment within the next five years. The projects not only seek to maximize the utilization of present production capacity, but also to expand existing capacity to meet the needs of both the Venezuelan and international markets.

New plants for products not yet manufactured in Venezuela are already under construction, making increased use of Venezuela's gigantic reserves of natural gas. It is estimated that, after completion of the expansion program, Pequiven's present production capacity of 3.1 million metric tons per year will reach 9.1 million tons by 1994.

The accelerated growth planned in the petrochemical sector will come from joint ventures with foreign and national capital. Pequiven has a long-standing experience developing new investment opportunities and can count among its partners major companies in the field, from the United States, Japan, France, the Netherlands and Spain, sometimes operating together with Venezuelan private capital. So far, eleven joint ventures are in operation. Five new ones have been established which are now in different phases of engineering and construction and four more joint ventures are expected to be set up during the course of this year.

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## VENEZUELA 8

THE HEAD of La Electricidad de Caracas, the country's largest private utility, ranks as one of Venezuela's top problem-solvers.

Mr Francisco Aguerrevere, 57, is a civil engineer-turned-manager who has taken on some of the toughest jobs his country has had to offer. For example, in 1979 he was handed the problem of completing a critical stage of construction work on one of the world's largest hydroelectric dams, located in Venezuela's remote south-east jungles, at a time of serious delays and labour problems.

Mr Aguerrevere managed to finish this task on schedule. Later, he was asked to head La Electricidad when the big utility was battling with the Government to obtain rate increases that would keep it solvent, trying to cope with a \$728m foreign debt on the heels of a large devaluation and struggling to supply reliable electric power to the slum cities that cover the mountains and valleys that make up Venezuela's capital.

La Electricidad still faces some challenges, its foreign debt, for example, has been reduced to about \$500m, but still is the largest private sector debt in Venezuela. However, Mr Aguerrevere, first as chief financial officer and later president, deserves much of the credit for pulling the company out of financial difficulties, diversifying its business line, restoring the confidence of investors and ensuring that it continues to provide efficient service to Caracas' population of some 4m.

He played an important role in convincing Venezuelan politicians that expensive public services could not be provided if the Government continued to keep rates for these services at unrealistically low levels. Mr Aguerrevere's achievements may not seem all that remarkable to an executive of any large company dealing with financial problems, strikes and the execution of a large project. But the problems Mr Aguerrevere faced were sometimes unique.

The Guri hydroelectric dam, for example, was a large construction project set in a remote site. The army of workers building the second stage of the dam, which required teams working around the clock, were in open rebellion over problems related to food, housing and other conditions. The National Guard had to be called in to quell disturbances, construction fell far behind schedule and Edelca, the government-owned power

## PROFILE: Private utility boss

## Good results in tough areas



Francisco Aguerrevere: has taken on the hardest jobs

company developing the dam stood to lose large sums of money if the delays continued. Moreover, the Government feared it would be labelled as incompetent if it could not move ahead with this project, which counted on some expensive outside consulting contracts.

Although the Government supported the Guri project, political and business groups grossly interfered in decisions affecting the dam and endangered its execution.

Mr Aguerrevere was named president of Edelca in 1979, just as this long-running project had reached a critical stage of construction and as problems came to a boil. He disbanded a large international consortium charged with carrying out the project, set up four new groups to handle different construction sub-projects and imposed a contractual system that penalised inefficient companies.

After long bouts of negotiations, he also managed to solve bitter labour and social problems, improve supply logistics and got the project back on schedule without excessive costs.

Not only was the Edelca chief dealing with a large num-

ber of contractors, sub-contractors, technical staff, lawyers, suppliers, the National Guard, union heads and workers, but he also had to sort out differences among regional and national political figures, Government bureaucrats and union officials from opposing political groups.

Mr Aguerrevere, a quiet and affable man who can be tough as nails, is viewed as "one of Venezuela's most competent executives and an efficient manager who has obtained excellent results under very difficult conditions," said one international banker.

He studied civil engineering at Andres Bello Catholic University in Caracas, and earned a master's degree in engineering from Stanford University in the US.

He worked for the US Bureau of Reclamation and for Venezuela's Public Works Ministry before taking an executive post at Avenas, a Venezuelan airline. He was general manager of Venezuela's international airline, Viasa, and held executive posts on a tourism company and a steel-making concern.

Joe Mann

THE GOVERNMENT is laying heavy bets on developing new production and export capacity for primary aluminium during the 1990s in the attempt to reduce its long-standing economic dependence on petroleum.

Venalum and Alcasa, the country's two biggest smelters, produced 545,000 metric tonnes of primary aluminium in 1989, most of which was exported. They are aiming for output of 618,000 tonnes this year.

The Corporación Venezolana de Guayana (CVG), government-owned company that oversees development of Venezuela's heavy industry and mining centre in the south-east Guayana region, expects Venalum and Alcasa to reach a production capacity of 850,000 tonnes by the end of 1994.

The CVG is discussing the construction of additional aluminium smelters for Venezuela in partnership with international companies and Venezuelan investors. Total new capacity for projects under study is close to 1.8m tonnes per year.

Potential partners include Alcoa, Alumar, Austria Metall, Clarendon, Dooyang, KIL, Italimpianti, Pechiney, Reynolds, Swedael, and Techint, as well as other investors from Mexico, Venezuela and Yugoslavia.

Foreign companies are already partners in several Venezuelan-based aluminium ventures where the CVG holds a majority of shares. A group of Japanese industrial companies are minority shareholders in Venalum, the country's largest smelter. Reynolds International is a shareholder in Alcasa, which makes primary aluminium and products. Alunisco is a partner in Interalumina, which converts bauxite into alumina.

In addition, the CVG, international partners and Venezuelan investors hold stakes in a number of Venezuelan-based companies that make aluminium products. CVG subsidiaries also own shares in aluminium companies in Belgium, Costa Rica and the US. According to the CVG's president, Mr Leopoldo Suarez Figarella, aluminium development plans for the Guayana region are based on comparative advantages that include:

- Abundant hydroelectric power and electricity rates among the lowest in the world.
- Nearby deposits of high-grade bauxite ore (Baudoven) and alumina facilities (Interalumina).
- Liberal rules for foreign investors.
- A competitive and low-cost labour force.
- Smelters located in Guayana have easy access to the Atlantic via the Orinoco river.

CVG companies possess experience in all aspects of the aluminium business. CVG planners feel that even though world demand for aluminium may grow more slowly than producers wish, Venezuela's extremely low production costs will always give the country an edge.

Figures provided by Anthony Bird Associates, consultants, indicate that Venezuela's operating costs for producing a ton of primary aluminium (800) are far below costs for 11 other producing countries. The other figures range from \$1,035 per ton (France, Canada and Brazil) to \$1,332 per ton (Italy).

In new smelting ventures, the CVG is seeking partners who offer capital, advanced aluminium technology and access to international markets. In contrast to its participation in earlier projects, the

## Aluminium may cut economic dependence on oil, says Joe Mann

## Low output costs lift hopes



Venezuela is investing heavily on aluminium with plans to be a leading world producer by the end of the decade

company wants to take only a minority equity position in any new smelters.

Officials have discussed some aluminium joint ventures with potential partners but final agreements on projects have yet to be announced. Mr Suarez, who is also State Minister for Development of the Guayana Region, suggested that some potential investors probably were concerned about press allegations that corrupt practices occurred in CVG companies under the previous government.

The minister, who called the news stories part of a campaign to discredit the CVG industrial group, said that the police and courts investigated the allegations, and that no firm evidence of wrongdoing has yet appeared. Business sources in Caracas said that delays have occurred since investors decided to see what the new Government, which started a five-year term in Feb-

ruary of 1989, would do in terms of economic policies, foreign investment rules and approval of debt-equity swaps to cover part of the large investments required for new smelters.

Swap auctions began late last year at the central bank but did not cover proposed investments in aluminium, which in the case of a large smelter can reach over \$500m. Some industry observers are concerned that profits at Venezuela's existing smelters are too heavily dependent on government export incentives.

Venalum and Alcasa have regularly shown net profits in recent years, but they will have to make operations more efficient since export incentives are being phased out. The CVG minister said that he expected the government to act soon on applications for swaps involving investments in aluminium, petrochemicals and other sectors.

Venezuela's aluminium plans have moved forward over the last few months. The CVG minister signed a letter of intent in South Korea covering the construction of a 300,000 tonnes per year aluminium smelter and anode plant in Venezuela. Majority partners in the project will be the Dooyang Group of South Korea and the EIE Group of Japan. CVG will hold a minority position.

Japan's Export-Import Bank has agreed a \$180m loan to help finance Interalumina's expansion programme, which will raise alumina production capacity from 1m tonnes per year to 2m tonnes.

An aluminium alloy plant, Alloyven S.A., was recently inaugurated in Venezuela. The facility, whose partners are Kawachi Billiton (Shell group), Venezuelan investors (ANF) and the CVG, will be able to produce 15,000 tonnes per year of aluminium alloys to be used in automotive components.

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